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Thursday December 5 1991

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Hostage saga Court orders nears end with release

Terry Anderson, the longest-held western hostage in Lebanon, became the fhird and final American freed in as many days, signalling the end of the decade-long crisis. Hopes rose in Bonn that the two remaining western hos-tages, both German aid workers, would soon be released.

of Anderson

Arabs wait in vain Three Arab delegations waited fruitlessly in Washington for Israel to attend the start of bilateral peace negotiations. They warned they might not be available next Monday when Israel has promised to

Hong Kong doubt Early establishment of Hong Kong's proposed court of final appeal was put in doubt when the colony's Legislative Coun-cil urged Britain and China to renegotiate the agreement on its composition. Page 4

Duke challenges Bush Former Ku Klux Klan leader David Duke said he will seek the Republican presidential nomination, opening President George Bush to a challenge from the far right. Page 5

Anglo-Irish pladge The British and Irish prime ministers agreed in Dublin to hold twice-yearly meetings and both promised to push for renewed peace talks on North-ern Ireland. Page 9

Natal clashes kill 16 A night of fighting between rival black South African factions armed with guns, spears and knives killed at least 16 people in Natal.

Nuclear wasteland Nuclear accidents and waste have made significant parts of Russian territory uninhabitable for decades, the republic's environment minister said.

Garcia trial unlikely Peru's former president Alan Garcia is unlikely to face trial on charges of illegally enriching himself. A supreme court udge decided there is insuff cient evidence. Page 6

East Timor death toll East Timor's governor said far more people were killed than the army claimed when Indonesian troops fired on mourners last month and most were shot while praying.

Athens blackout Athens suffered power cuts as Greek workers started a 48-hour strike in protest against plans for a partial sale of public utilities. Page 3

Hanoi frees detainees Hanoi has started to free the last of its Vietnam War detainees, apparently fulfilling a US condition for normalising ties with Washington. Page 4

Drug smugglers hanged Four heroin smugglers, two of them Afghanis, were hanged in the north-eastern Iranian city of Mashhad.

French drink most The French drink about half as much alcohol as they did a generation ago but still top Europe's league of drinkers, French government figures show. The drinkers of Luxembourg and Spain rate second and third.

Accor to raise bid for **Wagons-Lits**

Business Summary

BF18,650 a share. Page 17 JAPAN'S ECONOMY performed more strongly than expected in the third quarter, posting a 4.2 per cent increase compared with the same three months in 1990. Page 16

CHRISTIANIA BANK, Norway's second biggest, is to receive a NKr5.14bn (\$809m) state injection and warned it would seek up to NKr3bn in the first quarter of next year. Page 17

NORA BEVERAGES, Canadian mineral water company, has filed a lawsuit against Perrier of the US alleging Perrier copied a plastic bottle developed by Nora. Page 19

SEAGRAM, Canadian-based international drinks group, reported an 8.4 per cent rise in third quarter operating profits to \$206m against \$190m a year earlier. Page 18

VIAG, German conglomerate,

CHRISTIAN DIOR: The FFr787m (\$142m) flotation of the Paris fashion house attracted 3.23m applications for the 1 3m shares on sale to the French public. Dior's inter-

FORD, US carmaker, is to reorganise top management at Jag-uar, its loss-making UK subsid iary. Nick Scheele, president and managing director of Ford of Mexico, becomes vice chairman from January I. Bill Hav den, chairman and chief executive, is expected to retire in the spring next year. Page 17 HANSON, Anglo-US-conglom-erate, reported a 3 per cent increase in pre-tax profits to £1.31bn (\$2.30n) from £1.28bn on sales of £7.7bn from £7.2bn in the year to September 30. Page 17; Lex, Page 16

EUROPEAN car makers' efforts to freeze out intermediary companies offering cars at lower prices across Community borders were set back by a ruling from EC competition commissioner Sir Leon Brittsm

COSTAIN, UK construction, property and mining group, sold its British investment

AVON RUBBER, UK-owned a reorganisation announced in October. Page 22

BASS, UK brewer, exceeded market expectations with a decline in full year pre-tax profits of 5 per cent to £508m.

The Maastricht summit: Will it change the face of Europe? What does it mean for you? Get your special, twopage guide in this Saturday's FT.

Moscow: Shock therapy on the path to

Survey: Managing for recovery ...

South African Communist Party: Swimming

Editorial Comment: Maxwell; EC budget con-

Technology: 'Intelligent' homes for the late

UK politics: Visiting journalists find politics

World trade: The conflict between trade and



.. 11

French hotels group Accor was told by Brussels commercial court to raise its FF12.2bn (\$390m) bid for Wagons-Lits, the Franco-Belgian travel com-pany, by as much as FFribn. The court ruled that Accor and its bid partner, Société Générale de Belgique, had taken effective control of Wagons-Lits in June 1990, when they bought a 26 per cent stake at BFr12,500 a share. The two companies launched their joint bid two months ago at

forecasts a sales rise of 25 per cent this year to DM25bn (\$15.5bn) and a profits increase to more than DM400m from DM336m. Page 18.

national placing was also over-subscribed. Page 18

property portfolio for £101.3m (\$179.3m) to reduce borrowings.

Page 21; Lex, Page 16 tyre company which also man-ufactures industrial polymers, announced a drop in pre-tax profits from £10.6m (\$18.8m) to £965,000, due to the cost of

(\$899m). Page 22; Lex, Page 16

Banks surprised as commercial loan principal payments dry up Soviets halt debt repayments

By Leyla Boulton and John Lloyd in Moscow, Peter Norman in London, David Waller in Frankfurt and Alice Rawsthorn in Paris

THE BANK which services the Soviet foreign debt is suspending principal payments to com-mercial banks on medium and long-term loans with effect from today. Vnesheconombank said yes-

terday that the move was part of last month's debt relief agreement with the Group of Seven leading industrial countries which deferred principal payments on official debts and stipulated that the Soviet Union would seek "comparable treatment" on commercial In a telex sent to all creditor

banks, Vnesheconombank said it was requesting a deferral of principal payments on debts contracted before January 1991 because "the Soviet Union and its successors are presently facing a very critical situation in the economic and financial

The bank said it would keep up interest payments on all loans and bonour obligations related to letters of credit, for eign exchange and gold con-tracts. It invited banks to begin talks on rescheduling principal payments with a steering committee headed by Deutsche Rank.

The announcement followed a meeting in Vienna on Tues-day at which Vnesheconom-bank told major creditors that it would be unable to continue repaying principal on the esti-mated \$84bn of Soviet foreign debts. The perception that yes-terday's news would hit Ger-man banks in particular boosted the dollar by 1 pfennig against the D-Mark and depressed Deutsche Bank shares in after hours dealing in

bankers expressed surprise at being presented with an apparent fait accompli, senior G7 officials said they had expected such action some 10 days earlier following the debt relief agreement. They were dis-turbed to find that Vnesheconombank had been repaying principal on long- and mediumterm official debt until late last week, instead of taking advantage of last month's pact. The G7 agreed the debt deferral pact to help Russia

and other republics import food, medicines and other basic commodities to survive a winter of harsh economic reforms, Yesterday's announcement by Vnesheconombank came as the republics of the former

Soviet Union met for a second day of talks on dividing up Soviet assets and responsibility for the foreign debt. The inter-republican eco-nomic committee said republi-

can leaders were expected to finalise an agreement allocat-ing assets and responsibility for the foreign debt today. Eight out of 12 Soviet republics agreed last month to ser-vice "jointly and severally" the \$84bn foreign debt in return for the G7's debt relief package. But they still must come up provide Vnesheconombank with the hard currency to do its job as debt manager.

Vnesheconombank has also experienced difficulty in servicing the Soviet Union's foreign debt because repayment obliga-tions are particularly heavy this year and next. Without the debt deferral

agreement, its total debt obligations (including principal and interest for both commer-Although some commercial cial and official debts) for the



Boris Yeltsin, president of Russia, invites US business to invest in his country at a Soviet-US trade symposium in the Kremlin yesterday

last two months of this year alone would have been \$4.5bn followed by \$16.5bn for the whole of 1992, and \$18.5bn in

Although financial markets reacted adversely yesterday. German bankers have been keen to play down the impact of Soviet debt deferral.

The German banking sector as a whole is thought to be owed DM35bn (\$56bn) by the Soviet Union, but the direct uninsured exposure of the com-mercial banks, at about DM6bn-DM10bn, is much smaller. Most of this has been fully provided for by the Deutsche Bank's exposure is

thought to be DM5bn of which all but DM1bn has been provided for. Dresdner Bank is thought to have around DM1bn of uninsured exposure, and Commerzbank, - alone of the vided against its uninsured Soviet exposure - DM900m. French banks were among the most active lenders to the Soviet Union in the mid to late 1980s, but have adopted a much more cautious approach in recent years. The total exposure of all French banks is believed to have fallen to FFr20bn (\$3.6bn) from FFr54bn at the end of 1989.

Fraud probe of Maxwell pension funds

By Robert Peston and Richard Gourlay in London

BRITAIN'S Serious Fraud Office has launched an investigation into how the Mirror Group Newspapers and Max-well Communication Corporation pension schemes incurred potential losses of £400m (\$710m) on loans to private family of Mr Robert Maxwell. Bankers have been told by

accountants Coopers Deloitte that, in the six months before he died. Mr Maxwell stripped £600m in cash from his public companies - MCC and MGN - and their pension funds to prop up his private empire. The bankers were bracing themselves yesterday for Maxplaced into administrative receivership under UK insolvency laws. Such a move could wipe out all of the Maxwell family's private fortune, estimated as recently as this spring by Forbes magazine as Coopers has told the banks that the pension funds have for

well private companies to be

some time been lending shares to the private companies. Until recently, Maxwell private companies provided collateral to the pension funds. The value of this collateral was typically between 125 per cent and 150 per cent of the value of the shares borrowed. But in the six

■ Editorial comment, Page 14 ■ Are UK pensions safe? Page 15
Lex, Page 16 ■ Background, Page 24

November 5, Mr Maxwell started to sell this collateral. "He should have given the cash to the pension funds", a banker said. But the cash appears to have been used for other purposes, leaving the pension funds exposed.

Although the pension funds are owed £400m, they need an injection of just £150m to meet their obligations to pensioners or to become fully funded in an yesterday called for reforms to actuarial sense. The biggest scheme, the MGN scheme, needs £110m. Before the stock lending there was a substantial surplus in the funds.

Mr Izn Maxwell, Mr Max-Tuesday from the chair of MGN, yesterday quit the board of Bishopsgate Investment Management, along with the rest of its board. BIM is both trustee and manager of a large proportion of MGN's pension fund. Other directors included Mr Robert Maxwell and Mr Kevin Maxwell, another son. Britain's opposition Labour

ensure that trustees and managers of pension schemes are independent of the companies operating the schemes.

An administrative receiver will be appointed to the private brothers become persuaded that their attempts to raise £300m from an outside investor have failed. The effective deadline is tomorrow morning. when bankers to the private companies, led by National Westminster, are due to meet An informal agreement between the banks not to call Continued on Page 16

Pan Am gives up fight for survival

By Nikki Tait in New York

PAN AM, a once-proud flagship for the US airline industry but beset by heavy losses and an acute cash shortage recently, ceased operations

yesterday. The bankrupt airline's 10,000 remaining employees were told immediately that their services were no longer required, and Pan Am's 57 remaining aircraft, many of which are leased, were being marshalled in Miami and New

York. Pan Am is the third US airline to stop flying this year -after Eastern Airlines, in January, and Midway Airlines, a regional carrier, last month. Pan Am, which has sold many of its prize assets in the past decade, confirmed that it was discussing the possible disposal of its Latin American/ Caribbean routes, its last sub-

stantial operating network. It declined to be drawn on prospective purchasers, although analysts have suggested that United Airlines, the large Chicago-based carrier, would be an obvious

buyer. United made an offer last summer for these routes, which have traditionally been profitable. The Chicago-based airline declined to comment but said a statement might be forthcoming later.

Pan Am's demise had looked increasingly likely after Delta Air Lines, another of the large US carriers, refused to supply any further loan finance this week. Delta became critically involved in Pan Am's future last summer, after the two airlines negotiated a three-part

Under this, Delta was to buy Pan Am's East Coast shuttle and remaining transatlantic routes, transactions which duly took place during the

It also agreed to acquire a 45 per cent stake in a "reorgan-ised" Pan Am, which would run the Latin American service from a Miami bub, and meet certain Pan Am liabili-

As Pan Am's financial condition worsened, Delta renegoti-ated elements of this deal, replacing a commitment to fund \$100m of Pan Am's losses by the provision of up to \$140m of temporary loan

By the end of last week. Delta had provided \$115m, but decided against any further Continued on Page 16

Last call, Page 19

Sharp downward revision in US economic growth

By Michael Prowse in Washington

PRESSURE ON the White House to find ways of stimulating the US economy before next year's presidential elec-tion increased yesterday after a sharp downward revision of economic growth in the third

Mr Marlin Fitzwater, the White House spokesman, admitted that the US economy had "real problems". The Commerce Department said gross domestic product

grew at an annual rate of only 1.7 per cent in the third quarter. Growth had previously been estimated at 2.4 per cent. President George Bush, speaking in Washington, said he would unveil economic measures in his State of the Union address next month but, in an apparent effort to deflate expectations of tax cuts, he emphasised the need for continued fiscal restraint.

Mr Bush's popularity has been falling fast as voters have become increasingly preoccupied with the domestic econ-omy. He has been travelling

the country in an attempt to The downward revision to show that he shares these congrowth occurred as part of one of the biggest statistical shake ups of recent years. Belatedly The downward revision took financial markets by surprise, moving into line with internaprompting speculation that interest rates might be lowered tional practice, the Commerce Department has adopted gross again if Friday's employment domestic product (GDP) as its figures are poor.

As recently as Tuesday, Mr
Michael Boskin, the chief main measure of production. Figures for gross national product (GNP) – the favoured measure for half a century – will have a subsidiary role and

White House economist, had indicated he expected an upward revision of growth. be published with a longer Analysts noted that final delay than the GDP numbers. sales of domestic product fell at an annual rate of 0.9 per cent in the third quarter, increasing the risk of a decline The department also switched its base year for measuring price changes from 1982 to 1987, altering the profile of the recession and reducing in total output in coming estimates for growth in the

The Federal Reserve's latest GDP measures production within the borders of the US. Beige Book assessment of regional economic trends, released yesterday, was also gloomy, referring to the "flag-ging momentum" of recovery GNP measures the income accruing to US residents. It profits of US companies but ber. Retail sales were generally sluggish while manufacturing output had levelled out in most excludes the US profits of foreign companies.

US moves goalposts, Page 6

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against the tide

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Inti. Capital Markets

Hurd's hopes for summit deal 'I don't think anyone will want It to fail. But it will still be a formidable task,' savs Britain's toreign secretary, Douglas Hurd (left), of next week's

Maastricht summit

Formidable task ahead tempers

Stock Marketsworld 37

New York | \$1.7745 \$1.7735 (1.7715) DM2.8825 (2.8575) FFr9.79 (9.765) SFr2.535 (2.5275) Y229.75 (229.25) £ index 90.5 (same) COLD New York Comex Feb

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\$367.9 (366.5) \$363.75 (367.95) N SEA OIL (Argus) Brent 15-day Jar \$19.375 (19.425) Chief price changes yesterday: Page 17

DM1.61 FFr5.5112 Y129.45 DM1.614 (1.6135) FFr5.52 (5.5125) SFr1.429 (1.4275) Y129.5 (129.45) \$ index 63.2 (63.1) Tokyo ciosa: Y129,25 US lunchtime rates

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Fed Funds: 458% 3-mo Treasury Bills: 4.409% Long Bond: 101 5 yield: 7.879%

New York lunch! DJ Ind. Av. 2,915.03 (-14.53) S&P Comp 379.06 (~1.90) Tokyo: Nikkei 22,669.44 (+502.61) LONDON MONEY 3-month interbank: 1011 % (same) Liffe long gilt future: Dec 9433 (9432)

STOCK INDICES

2,423.8 (+3.6)

FT-A Ali-Shara:

1.166.58 (same)

FT-SE Eurotrack 100:

tough curbs on MR JOHN MAJOR refused yesterday to be movement from the situation as it has been over the last few days." The prime minister appeared converted to "a federal goal" from the draft treaty on economic and political union to be discussed at Maastricht, writes Ralph Atkins in Dublin. Speaking after a meeting in Dublin have made it clear from the situation as it has been over the last few days." The prime minister appeared convinced that an agreement could be struck next week but was determined not to weaken Rritain's negotiating position with only days to go before the discussed at Maastricht, writes Ralph Atkins in Dublin. Speaking after a meeting in Dublin have made it clear from the begin.

THE European Commission wants greater limits on US subsidies to its civil aircraft industry included in future international trade agreements following publication of a report alleging substantial gov-ernment aid to US companies.

The Commission said yester-day it would use its report on US subsidies to press for the inclusion of "substantive disci-plines on indirect support" to

The report alleges that over the last 15 years the US commercial aircraft manufacturers
principally Boeing and
McDonnell Douglas - have
received direct and indirect
government aid of up to \$41.5bn (£23.4bn), including cumulative Interest.

Mr Mogens Peter Carl, a senior Commission trade offi-cial, said yesterday: "Never in we have expected the level of support to be as massive as this." He said the Commission might now ask the US to match EC proposals of a 35 to 50 per cent cut in direct support to the European industry. The Americans allege the European Airbus consortium has received more than \$25bn of direct government subsidies since being set up 20 years ago. They also claim, like the Euro-

try received extensive support via research and development The report was prepared by the Washington legal firm of Arnold & Porter, which has acted in the past as a lobbyist for Airbus. Mr Carl stressed. however, that the US firm had

peans, that the aircraft indus-

been chosen specifically to "avoid the accusation of a cul-tural bias on our behalf". A US consultancy, Arthur D Little, is preparing a separate report for the Commission's

industry directorate on the competitiveness of the European aircraft industry.

Mr Carl said the two reports were not directly linked and he denied that the second report would reveal that European manufacturers had also received large indirect subsi-dies. He said indirect support for the EC aircraft industry

was "minuscule".

The US has filed two com-plaints against the European aircraft programme with the General Agreement on Tariffs and Trade (Gatt). It objects to German government exchange rate support for Deutsche Aerospace, the German Airbus partner, and to Airbus subsi-

The EC wants the US to resume formal negotiations over Airbus under the first stage of the Gatt dispute settlements procedure, without mov-ing to a full Gatt panel hearing. Mr Carl said yesterday: "[This report] is intended to provide the Commission, Community and member states with a solid basis for the pur-poses of better evaluating and establishing our negotiating position. It's not a weapon as such, but it is very useful."

The US initiative to take the

Airbus subsidies issue to the Gatt reflects growing concern by US aircraft manufacturers the growing inroads of the European consortium in the

Brussels urges | No horse-trading over 'federal' says UK premier

writes Ralph Atkins in Dublin.

Speaking after a meeting in Dublin.

with Mr Charles Haughey, the Lish
Taoiseach, the British prime minister
said he would oppose "horse-trading of that rather blunt kind". He insisted, however, that changes would still have to be made to the draft treaties if he was to sign them next week, saying: "There will need

not to weaken Britain's negotiating position with only days to go before the Maastricht summit begins. "I have made it clear from the beginning of the negotiations that I want an agreement on Europe but I can't have any agreement," he said.

Downing Street officials said the word "federal" was ambignous and had to be dropped. It did not mean Britain would have "a price to be paid" as claimed on Tuesday by Mr

Hans van den Broek, the Dutch for-eign minister. Mr Major's talks with Mr Hanghey

Mr Major's talks with Mr Haughey appear aimed at forging alliances with the Irish on key parts of the Masstricht negotiations. Both countries oppose significant extension of European Community responsibility on social lasnes and, for different reasons, have qualms about proposals on common defence and foreign policies. Both also oppose a significant extension of the powers of the European Parliament – Ireland because of its small representation and Britain because of feart about sovereignty.

agreed, however, about the commit-ment to increase EC structural funds which Ireland wants written into a declaration accompanying the treadeclaration accompanying the trea-ties and has set as its top priority at Maastricht. Mr Haughey said Ireland would be looking for "formal guaran-tees" on greater economic and social cohesion going beyond existing refer-ences in the treaties. Mr Major said, he was prepared to study possible increases but "we need to examine what it needs, how it would work, what can be done."

• Employers in the west Midlands, heart of Britain's engineering industry, yesterday sought to harden the

UK government's resistance to the EC's proposed working time directive in the wake of Tuesday's meeting of EC social affairs ministers, writes Paul Cheeseright in Birmingham.

The directive, which would limit the working week to 48 hours and specify Sunday as a day of rest, "would defeat our objectives to improve competitiveness", said fir Cedric Thomas, chief executive of the Engineering Employers' West Mid-Engineering Employers' West Mid-lands Association. Employers fear the directive will increase costs and reduce output. Other EC countries had different working patterns and would be less affected, he said.

Hurd treads a quiet but confident path to summit

MR DOUGLAS HURD is not given to hyperbols. As much a diplomat as a politician, the British foreign secretary shuns the colourful, often angry, rhetoric which has characterised the European debate among many Conservative

So, just four days from Maastricht, he was typically under-stated in his assessment of the prospects and perils that the summit holds for a govern-ment facing a general election within seven months at most. For obvious tactical reasons Mr Hurd insists that Britain will, if necessary, veto an unac-ceptable accord at the summit. He makes the point with con-viction. It is Mr John Major's

only negotiating ace. But the pervesive tone in an interview with the FT yester-day afternoon conveyed the message that Mr Hurd thinks an agreement is within stri-king distance. Such an out-come, he agrees, would be far preferable for the country and government to the breakdown sought by a few in his party. After another gruelling negoThe UK foreign secretary talks to Philip Stephens and Robert Mauthner about the prospects for agreement at Maastricht

tiating session in Brussels ear-lier this week he is convinced that his counterparts share that interest

There had been no breakthough on the six, seven, or eight large issues that heads of government would have to ckie, but: "I don't think there is anyone there who has a sort of private thought that it would be a good idea if the conference failed".

The challenge was to translate that goodwill into a resolution acceptable to 12 govern-ments of the still significant differences which remained on foreign policy, defence, the

the European parliament, industrial strategy and the sin-

gle currency.

"The actual task of moving from that generalised wish to succeed to actual agreement on succeed to actual agreement on the important outstanding issues, well, that is still formi-dable," is how Mr Hurd puts it. He will not quote odds on the outcome but, if one had to guess, it would be that he believes they are perhaps 70:30

in favour of success.

The foreign secretary is reluctant to detail too explicitly the two or three among the outstanding issues which he regards as the most intractable. "They all have to be solved. That's the truth of the matter. And they all have to be solved, so far as we are con-cerned, within the terms of the prime minister's speech (last month) to the House of Com-

where the lines are drawn. Tve been very struck over the past few days by the impor-tance of this speech in the minds of those with whom we



Hurd: "I believe everyone will go to Maastricht wanting to reach agreement."

are negotiating".

But it is obvious also that in some areas (defence and foreign policy are among them) he is more confident than in others - social policy is the most notable - that a way can be found to be found to reconcile Britain's reserve with its partners' aspi-

He blinks at the media excitement that followed the signal in Brussels that Britain's partners are prepared to see references to a "federal"

destination removed from the political union treaty.

The word must be deleted, he agrees. Yet in a phrase which would be heresy to some of the Eurosceptics in the Conservative party, he comments: "That's just one and not the most important point that

needs to be settled One of the most important sticking points in the negotiations has centred on the way that the Twelve should operate a common foreign policy.
"We've moved in the sense

eign policy with the obligation that imposes," he says. But the counterpart must be unanimthat qualified majority voting on the implementation of policy would work. And it wants a more robust "safeguard"

independently if circumstances changed. On defence Britain had made

a "fairly substantial move" by agreeing to the concept of a common policy. But we have married it up with a solemn taking of vows to the Atlantic alliance and what we don't wish to see is a divorce "That seems to us," Mr Hurd

adds, "a very dangerous slope and we don't intend to slide down it." But then the guarded optimism: "I think we will reach agreement on that but I can't be certain."

There are other difficult issues: "The industry clause is still very interventionist. We still very interventionist, we don't actually see the need for an industry clause." In other areas proposals to extend competence could turn out to be "very expensive" - R&D was one example. Britain though is ready to negotiate.

There is flexibility also over the pattern of the options clause.

the nature of the opt-out clause

from a single currency that Britain has demanded as its tary union. The issue, he says, will go to Maastricht. But then: "It would be better to have a general opt-out" is as tough as the foreign secretary gets. It is when he is pressed on

the extension of Community competence into social policy

participation, trades unions - that the foreign secretary. sounds uncharacteristically 10 50 500 mg

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He will not be drawn on whether there is any light between the ambitions of most others to place a joint social policy at the heart of economic. union and his government's determination to prevent Brus-sels from overturning the Thatcher revolution.

It is an area where Britain already had strong grievances about the behaviour of the Commission; it had not been much discussed by foreign ministers this week. There were talks going on now, but Mr Hurd did not want to speculate on the outcome. "We have left no-one in any doubt that this is very important and very

quences of success and failure. The understatement again and a hint perhaps of wishful thinking in his final phrase: of the country to get an agreement. I've no doubt about that And we'll work hard to get one if we can. But supposing that's not attainable. It will not be attained because we've been asked to do too much...elther way we will be in a strong

Commission foresees modest recovery over next two years

By David Gardner in Brussels

THE European economy can look forward to only a modest recovery over the next two years, the European Commission said yesterday. But completion of the single market next year, a commitment next week at the Massiricht summit to economic and monetary. to economic and monetary union (Emu), and a Uruguay Round trade deal could com-bine to speed up growth in

In its annual economic report, Brussels sees EC gross domestic product rising only 2.2 per cent next year and 2.4 per cent in 1993; the Twelve's gross domestic product is fore-cast to increase this year by 1.3 per cent against 2.8 per cent last year. One of the main brakes on recovery is a fore-cast fall in investment and consumption in Germany as the growth impulse from unification peters out. Unemployment would con-

tinue to rise until the EC returned to the growth rates of 3 per cent or more in 1986-90; said Mr Henning Christophersaid Mr Henning Christopher-sen, commission vice-presi-dent. The EC total is expected to rise from 8.5 per cent of the workforce now to 9.2 per cent in 1993; the equivalent figures for the UK project an increase from 8.4 to 10 per cent, and for Germany (without the new eastern Linder) from 4.6 to 5.5 per cent.

per cent.

These prospects assume no change in current policies, but could improve, Mr Christopherson stressed, even from next week if the summit was a success. He suggested, for exam-

ple, that long-term interest rates could start coming down once the markets saw Emu as an irreversible commitment.

After three and a half days intensive negotiation, finance ministers tentatively agreed on the Emu treaty in the early hours of yesterday morning. Left to be decided at Maastricht are the procedure for

Left to be decided at Maastricht are the procedure for moving to a single currency, and "opt-out" clauses sought by Britain and Denmark.

If the agreement were confirmed next week, Mr Christopherson said, this "would make clear that many states would have that many states would have to step up their convergence efforts" to reach the tight-targets on budget det-icits, inflation and interest rates required for Emu mem-

Industrial states set conditions for aid

By William Dawkins in Paris

DEVELOPING countries were yesterday told to curb arms spending and improve human rights if they wanted increased aid from the big industrialised

This is the first time that the recently enlarged 21-nation Development Aid Committee (DAC) of western donors has formally laid down conditions of this kind. They were decided at the DAC's annual meeting, which ended in Paris yesterday, and follows similar moves by the International Monetary Fund and the World Bank.

"The amounts some of these countries are spending on armaments is two to three times what they are receiving in terms of development assistance," said Mr Alexander This is the first time that the

Love, DAC chairman, who cited Angola and Mozambique as examples. He stressed that the idea was to give preference to states able to curb military budgets, rather than to trim aid for those who continue high arms spending.

Only last week, World Bank members delayed for six months any new assistance for Kenya, pending progress on economic and political reforma. At the start of this week, President Daniel arap Moi said one-party rule would end in Kenya, though he denied he was responding to outside pressure.

The session also expressed concern about the slow growth in the volume of aid, from 446.7hn from all its members in 1989 to \$54.07bn last year.

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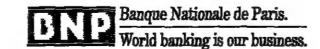
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Taïwan: Second branch opened.



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EUROPEAN NEWS

Bundesbank move points to interest rate rise

By Andrew Fisher in Frankfurt and Christopher Parkes in Bonn

SPECULATION increased yesterday about a rise in German interest rates later this month, with the Lombard rate possibly moving up by a quarter of a percentage point. It was prompted by the Bundes bank's action to drain funds from the money market at its regular money market

operations. Economists believe, however, that the Bundesbank council is unlikely to act at its meeting today because of the European summit on political and monetary union in Maas-

Rates have remained unchanged since mid-August, when the Bundesbank raised the discount rate by a point to 7.5 per cent and the more important Lombard emergency funding rate by a quarter point

to 9.25 per cent.

The main item on the agenda at today's meeting is the money supply target for 1992 But the news that Mr Helmut Schlesinger, the Bundesbank president, would be in Bonn today to discuss with Chancellor Helmut Kohl the German position ahead of the German position ahead of the summit raised doubts whether the target would be announced

today or on December 19. Economists expect the target for M3, the broad monetary aggregate, to be raised to a range of between 4 and 6 per cent from this year's 3-5 per cent. This allows for expected inflation and production

growth. Those forecasting an interest rate rise pointed to the high German inflation rate, around 4 per cent, and signs that wage

claims would remain high. Ms Jane Edwards, an economist with Shearson Lehman Brothers, said: "I think the Bundesbank will raise interest rates, but on December 19 rather than now." Rates at yesterday's securities and repurchase (repo) operation were up to 9.25 per cent, thus equalling

the Lombard rate. Meanwhile the Economic Ministry reported that industrial production in west Ger-many in October was 1 per-cent lower than in September.

Almost all the decline was attributable to a seasonally-adjusted 1.5 per cent dip in out-put from manufacturing industry, which more than wiped out the benefits of a 5.5 per cent rise in mining production and increases of 2 per cent and 2.5 per cent in construction and gas and electricity supply.

Aggregate figures for September and October, compared with the same months in 1990, showed a 0.5 per cent rise in overall production. Output from cantral production. from capital goods-makers rose 0.5 per cant and construction 2.9 per cent, while mining pro-duction fell 5 per cent.

Third quarter figures for west Germany's gross national product today are expected to show no change from the sec-ond quarter and a rise of only 2.4 per cent on a year-on-year basis, against strong annual rises of 4.3 per cent in the sec-ond quarter and 5.2 per cent in

In Hamburg, the semi-official economics institute HWWA ainted an optimistic picture of German trade in the new year. After the stagnation of recent months, exports are forecast to increase by 5 per cent in 1992 as client economies recover

This would offer some relief from the stagnation expected in demand in west Germany and the slackening of sales to the east of the country.
Slowing activity would

imports into the west from 14 per cent this year to about 6 per cent in 1992. Net result, the institute said, would be an increase to about

DM10bn in the balance of trade-

the state airline, and commer-cial banks will strike today; civil servants and industrial workers plan walk-outs next week.
The bill, which parliament is

After the European Court ruled earlier this year that one such takeover was illegal, a dozen former owners have filed suits to regain control of their

Democrats quit Tirana coalition

Albania's Democratic Party, the main anti-communist force, said yesterday it was pulling out of a six-month-old coalition with its political foes, accusing them of hindering reforms, AP reports from Tirana.

The move is likely to lead to



Mr Stipe Mesic (left), the former Yugoslav federal president, and Mr Franjo Gregoric, Croatia's prime minister, met in the republic's parliament yesterday during a debate on a bill granting political rights to Croatia's ethnic minorities. The bill seeks to reassure the 600,000 Serb community it will not suffer discrimination in an independent Croatia.

Yugoslavia buys back its debt at a discount

By Judy Dempsey in London, Christopher Parkes in Bonn and Laura Silber in Belgrade

DESPITE the high cost of the civil war in Croatia, Yugoslavia's central bank last week paid \$65m interest to the London Club of commercial banks on time. Moreover, the National Bank of Yugoslavia (NYB) is negotiating to buy back its \$4.52bn debt at a considerable discount, according to western bankers.

This emerged yesterday as Germany decided to cut transport links with Serbia on the eve of a visit by Croatia's Pres-

ident Franjo Tudiman to Bonn. London banks said yesterday the NBY was buying back debt at a discount of between 22 cents and 32 cents to the dol-

One banker said: The cen-tral bank is now working on the basis that western commercial banks will accept these discounts simply in order to get paid some of its debts which Yugoslavia owes to them. Western banks believe the war will continue. In any case, they are not prepared to extend any new credit lines." The moves by the central bank to buy back debt reflect the NBY's relatively high reserves of about \$3.5bn, even though this represents a sharp fall from \$8bn earlier this year.

However, western bankers

yesterday expressed some scep-

ticism about the genuine level of the banks' reserves. "It is difficult to believe that they can be so high, given the

cost of the war in Croatia, and purchases of oil by Serbia, which has been affected by the war," the banker added. The NBY also owes the Paris

Club of government creditors \$5.5bn, and other multilateral organisations, including the International Monetary Fund, a total of \$3.2bn. Figures recently released by

the NBY show that Yugoslavia, or what remains of it, has a current accounts deficit of \$2.1bn. Exports have fallen by 10.7 per cent, imports by 18.9 per cent, and industrial production by 20 per cent. Workers remittances, particularly from the Gastarbeiter in Germany have fallen from \$1.7bn to under \$700m.

Meanwhile, Germany yester-day decided to close its air and road links with Serbia. The cabinet agreed to suspend its transport convention with Yugoslavia, but to introduce "special measures" to protect connections with Croatia and

Following a promise of financial aid and diplomatic recogni-tion by Chancellor Helmut Kohl to President Milan Kucan of Slovenia in Bonn on Tues-

ther step in Germany's attempts to provide concrete assistance and further moral support to the breakaway republics. President Tudjman of Croatia, who is due in Germany today, is expected to be

given similar pledges. The decision means that JAT, the Yugoslav state airline would lose its landing rights in Germany. Mr Dieter Vogel, the Bonn government spokesman did not rule out the possibility of Lufthansa being barred from airports in Serbia. The origins of road goods vehicles would

be checked at the border. In Yugoslavia, Mr Cyrus Vance, the UN special envoy. yesterday discussed the deploy-ment of peacekeeping troops with Mr Tudiman, and General Veljko Kadijevic, the federal defence minister.

The meetings coincided with a debate in the Croatian parliament about granting ethnic, political and cultural rights to its ethnic minorities.

The move by Croatia's par liament to guarantee broad cultural autonomy for ethnic minorities would give Serbs in Croatia control over the police, courts and government in areas where they form a major-ity, but it is unlikely to end the

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Slovakia's economic reformer faces sack By Arlane Genillard in Bratislava

ATTEMPTS to introduce radical economic reforms in Slovakia are likely to be seriously undermined today when deputies are expected to oust the republic's reform-minded privatisation minister in a vote of

The motion in the Slovak parliament will bring to a climax repeated efforts by Slovak politicians to marginalise supporters of the fast-track economic programme drawn up by the federal bodies, and which has been already implemented in the Czech republic.

Mr Ivan Miklos, the minister responsible for the privatisation process in Slovakia, is a noted supporter of federal economic policies. He is also a member of Public Against Violence (recently renamed Civic Democratic Union), the only party in Slovakia which is openly in favour of keeping Czechs and Slovaks together in a single

Mr Vaclav Havel, the president of the Czech and Slovak republic is attempting to drum up support aimed at finding a compromise between the two republics so as to keep the folder than the transfer intents.

the federation intact. If Mr Miklos is removed from power, it will mean a victory, not only for those who economic reforms in the who are calling for greater political and economic

omy for Slovakia. "It is no secret that there are some conservative forces in Slovakia who would much rather keep the power in their own hands," Mr Miklos said. Mr Miklos has repeatedly warned that his growing political isolation in Slovakia is threatening his ability to implement the privatisation programme which entails the

painful restructuring needed to reform bankrupt Slovak enterprises. Moreover, government officials in Bratislava, the capital of Slovakia, who are overseeing Slovakia's state-owned industries, have resented the young minister's

effort to introduce reforms. For instance, deputies from the Christian Democrats, the other party in the government coalition, recently attempted to seize power from Mr Miklos, and pass it back to the bureaucrats and former apparatchiks in the ministries.

surplus and a reduction to around DM30bn in the current Strikers resist sale of Greek companies By Kerin Hope in Athens

THERE WERE power cuts in parts of Athens yesterday as Greek electricity and telecommunications workers started a 48-hour strike in protest against a parliamentary bill permitting the partial sale of public utilities.

Staff at Olympic Airways,

expected to approve this week, aims at speeding a slow-mov-ing privatisation programme launched by the conservative government 18 months ago.
Only 10 out of 208 companies
in the programme have been
sold, and the government has raised only Dr23bn (£7m) from

privatisation, though the budget forecast revenues of Dr120bn this year.

The new legislation would allow up to 49 per cent of the electricity and telephone companies and Olympic Airways to be sold. It would also clear the way for foreign companies to sign management contracts to run state-controlled Greek corporations. Procedures for liqui-dating state enterprises would

be streamlined, too.

Delays in shutting loss-making companies which failed to find buyers are attributed to reluctance among government-appointed managers to put themselves out of a job.

About 10,000 workers have lost jobs at state-owned enterprises because of cuts or closures under the privatisation scheme. Another 15,000 are likely to be dismissed over the

next few months.

The bill also includes a 30 former owners of unprofitable companies nationalised in the 1980s from claiming them back - by making them liable for the companies' accumu-

Lockerbie threat yields Libyan offer on IRA

COLONEL Muammar Gadaffi of Libya has offered to close down Irish Republican Army training camps in his country and provide intelligence infor-mation about IRA terrorists as part of an effort to forestall western retribution for the terrorist bombing of a Pan Am jet

Col Gadaffi's extraordinary offer was repeated yesterday to Mr Douglas Hogg, a British Foreign Office minister, by Egypt's President Hosni Mubarak who is in regular contact with the Libyan leader. "The message was that Colonel Gadaffi was willing to give us information about the IRA and willing to stop the training camps in Libya," Mr Hogg told

reporters.
"I have no doubt that Col "I have no count that con Gadaffi is a worried man," Mr Hogg added, "and these are statements he is making because he is a worried man." Both Britain and the US are

Indian

two of its citizens to be extra-dited to face trial for the bombing of Pan Am flight 103 which exploded over Lockerbie in Scotland with the loss of 270 lives, including 11 on the

Mr Hogg, while acknowledg-ing it was a "useful first step", made it clear that Libyan undertakings on the IRA would be insufficient to prevent actions planned by western governments against Libya if it refuses to comply with demands that it hand over Abdel Baset Ali and Al-Amin Khalifa Fhimah for trial Britain and the US have

alleged the two men are employees of Libyan intelli-gence, and that Libya itself is sponsible for state terrorisi Libya has refused to yield the two suspects, although a Egyptian newspaper reported yes-terday that the two had been detained for questioning.

Mr Hogg said last night that
Britain was demanding that

Indian car makers see sales fall

Col Gadaffi comply with official requests to supply infor-mation about the IRA, publicly renounce terrorism, pay com-pensation to the victims of the Lockerbie bombing and surren-der "all documents and mate-

der "all documents and mate-rial" relevant to the case. Col Gadaffi, Mr Hogg said, appeared to be accepting some of Britain's demands, but this was not good enough. "We believe that Col Gadaffi is still in the business of terror-ium" he said

ism," he said.
The British minister noted that as recently as the middle of this year, the Libyan leader had re-stated his support for the objectives of the IRA.

the objectives of the IRA.
Lihyan support for the IRA goes back to the early 1970s, soon after Col Gadaffi came to power in a 1989 putsch.
The IRA is believed to have secured ample supplies of the lethal plastic explosive, Semter from Lihya which had tex, from Libya which had bought large quantities from



Chinese workmen installing lights on a Beijing billboard which claims that tourism will promote prosperity in the country. Next year has been designated the "Year of Tourism" by the Beijing communist leadership, stiempting to shake off its hardline image

How Mideast hostages lost value

Roger Matthews on why westerners used to be worth kidnapping

production by 30 per cent because of growing inventomanufacturers have com-plained to finance ministry Truck manufacturers such as Telco and Ashok Leyland have also piled up inventories because of slack demand. officials about surplus capacity in their factories amid growing signs that the entire automo-bile industry is in the grip of a The three are Mr R.C. Bhar-

gava of Maruti Udyog, which has 60 per cent of the Indian car market, Mr C.K. Birla of Hindustan Motors and Mr Vakil of Premier Motors. in demand persists, they antici-pate production to fall to a low 90,000 in 1991-92. This would be They told the officials that they feared a 50 per cent drop in sales. At the same time, India's formerly thriving two-

wheeler industry is also facing flagging sales. Bajaj Auto,

By Roger Matthews in Washington

delegations waited fruit-lessly at the US

for Israel to attend the start of

State Depart-

ment yesterday

Outsider: ANC leader Nelson Mandela at a news conference in

New York yesterday. He is on a week-long tour of the US

The car manufacturers are the worst affected and believe that production in 1991-92 will fall to only 130,000 cars compared with 178,000 cars in 1990-91 and 181,000 cars in 1990-91 was a second to the second leaders. 1989-90. If the present slackne

less than 40 per cent of their capacity.

Maruti Udyog, which had a waiting period of two to three months for its models, was yesfacturer, has been forced to cut

Arabs wait in vain for Israel

The groundwork for the Washington meetings was laid at the Middle East peace con-ference in Madrid in October

terday forced to launch an advertising campaign for its vans. It has never had to advertise until now.
The fall in demand followed

the July budget when the auto-mobile industry was heavily taxed, forcing all companies to raise prices sunbstantially.
This was accompanied by a rise in petrol prices which further subdued demand.
At the same time the credit

squeeze hit financing schemes while government cuts in expenditure forced its departments to postpone purchases .

The automobile industry has laid off casual labour but does not rule out retrenchment if the situation lasts much lonMr Terry Anderson in Lebanon concludes a period of Middle East hostage-taking which was born out of the militant anti-western Shia extremism of the Iranian revolution in 1979 and then nur-tured by the frustration of the regime at its failure to carry its message to the outside world. The early days of the revolu-

tion following the overthrow of the Shah of Iran had highlighted the extraordinary international impact of taking hos-tages when the US embassy in Tehran was stormed, its per-sonnel seized and the presi-dency of Jimmy Carter satally

Not only had the Iranian revolution pushed the US out of Iran, the strategic key to securing Middle East oil supplies and to blocking the threat of Soviet expansionism, but it had also humiliated a president and cost him re-election.
It was a lesson ready for others to learn, most especially in Lebanon where there was already a long history of politi-cally motivated hostsge-taking. Before the outbreak of civil war in Lebanon and the two 1982, the Shia majority was the poorest and least politically represented part of the community. But in its determination to smash the Palestinian mili-tary machine in Lebanon and rewrite the country's political

The seizure of western hostages in Lebanon gave the radi-cal Shia groups, which had grown up in the first half of the 1980s, a soapbox from which to address the world. lran, like other countries before it, was able to use its supporters in Lebanon as a surrogate. Iran would admit influence, but deny control. The seizure of the first hos-tages in Beirut coincided with mounting political frustration in Tehran. The energy of the in Tehran. The energy of the revolution had been sapped by the war with Iraq which began with the invasion launched by President Saddam Hussein in September 1980. After initial setbacks, Iran fought back successfully, but with Iraqi forces fighting from behind formidable defences the toll on the lightly armed Resolutionary. lightly armed Revolutionary

Guards and young conscripts reached appalling levels. Efforts to stir revolution elsewhere in the Middle East and overthrow the monarchies in the Gulf showed no greater signs of success. Only in southern Lebanon could Iran boast the makings of a second revolutionary Islamic republic. And only in southern Lebanon was the Shiz revolution. was the Shia revolution directly facing the Israeli enemy and - so the propaganda claimed - doing it more effectively than the Palestinians before them. The taking of

quences of which it is still suf-fering. tional prominence to groups such as Islamic Jihad which could never have been achieved solely within the Leb-

achieved solely within the Leb-anese political context.

Syria, which claims Lebanon
as an essential part of its political hinterland, had less direct
influence than it would have
wished. Its obsessive haired of
President Saddam Hussein
meant that alone among the meant that alone among the Arab world it backed Iran in the war with Iraq. And politically the Damascus regime had to allow its new ally access to

ostages thus served the purposes of several masters, from the pre-viously politically mute Shiz of southern Lebanon to the revolutionary leaders in Iran. How-ever their full value had yet to

Covert US operations, with Colonel Oliver North at the centre of a web naïvely designed to establish links with moderates in Tehran, had the effect of promoting hos-tages to a more valued com-modity which could be used by Iran to trade for desperately needed American weapons. It was into this morass that Mr Terry Waite, the Archbishop of

Canterbury's envoy, unwittingly stumbled.
His freedom and that of the other hostages reflect the end of an extraordinary decade in Middle East politics. The

but their potency has been massively diminished. Iran and fraq, the two most radical, militarily powerful and potentially affluent countries in the region have been greatly weakened. There is no oil price weapon and no threat to world

supplies.
The collapse of the Soviet Union and the miscalculations of Saddam Hussein have allowed the US to exercise a greater authority over the region than the most hawkish Pentagon official could have

dreamed of even five years ago.
The radicals have almost all
run for cover. Col Muammar
Gadaffi, the Libyan leader,
may again be looking nervously skywards. President Hafez al-Assad of Syria has never been more accommodat-ing to the wishes of the White House and western businessmen are again vying for con-tracts in Tehran. Those who ultimately bore most responsi-bility for the misery inflicted on the hostages and their families are now basking in the sharp increase in their approval rating among western

The freed hostages are probably more aware than most of how much and just how little this reflects political change in the Middle East. They are again free because they have no more tactical value to governments, but the root causes in western minds 10 years ago may not have changed one jot.

Hong Kong attacks final appeal court plans

By Angus Foster in Hong Kong

THE EARLY establishment of THE EARLY establishment of Hong Kong's proposed court of final appeal was cast into doubt yesterday when the colony's Legislative Council, or parliament, urged Britain and China to renegotiate the agreement on the composition of the court

Most councillors attacked the agreement on the court, which is being set up to replace the Privy Council in London. Councillors said the court's structure, which allows for at most one of its five judges to be invited from overseas, would damage the court's independence and standards. The vote is an embairass The vote is an embairassment for Sir David Wilson, the governor, and his secretive policy body, the Executive Council. They approved the structure of the court early this year but apparently falled to consult local leaders and misread local opposition. Britain and China agreed the court's outline in September, following Mr John Major's visit to China. Mr Martin Lee, an outspoken advocate for democracy, said: "Hong Kong's interests had been ignored. The British and Chinese governments are now making decisions on Hong Kong's internal matters with Kong's internal matters with out even consulting us." But Sir David Ford, Hong Kong's chief secretary, said the court could not be renegoti-ated. The government will now draft legislation on its estab-

Vietnam detainees to be freed

lishment to come before the Legislative Council next year. Councillors will have to choose

whether to set up the court along unpopular lines or delay it until 1997, when China's

By Kathleen Callo of Reuter, reporting from

VIETNAM has started to free the last of its Vietnam War detainees, apparently fulfilling a US condition for normalising ties with Washington.

According to Communist party sources, the last 100 odd prisoners held in so-called reeducation camps had begun to be freed within the last month or so and all would be released within the next few months. The victorious communists herded nearly 100,000 people US-backed government of South Vietnam into the camps

at the end of the war in 1975. Most were released in the 1980s but Washington has insisted all must be freed before it will normalise rela-tions with Hanol, which is hungry for foreign sid.

The US forbids all business

links with Vietnam and is preventing significant interna-tional aid from reaching the

The sources said they did not know how many detainees had been freed.

Washington has said Hanoi must release remaining detain-ees and allow them to leave the country.
The London-based human rights group Amnesty Interna-tional has quoted the Vietnam-ese government as saying that by May 1989 it was holding 128

South Vietnamese soldiers and

China recovers corruption cash

China has recovered 854m yuan (\$65m) in a crackdown on corruption this year, the official New China News Agency said yesterday, Reuter reports from Beijing. The authorities solved 797 cases in which senior officials were implicated and 9,800 cases involving more than 10,000 yuan each.

when it was agreed substan-tive issues would be discussed in bilateral meetings between Israel and its Arab neighbilateral peace negotiations and then retaliated by warn-ing they might not be avail-able next Monday when Israel has promised to be present. bours. Despite yesterday's manoeuvrings, US officials are confident direct negotiations Palestinian uprising. Israeli invasions of 1978 and Mrs Hanan Ashrawi, the Palestinian spokeswoman. Israel refused to accept the

will start next week. The Syrian, Lebanese and joint Jordanian-Palestinian delegations spent less than 20 US invitation to yesterday's meetings, saying it was angered by American attempts minutes in separate rooms at the State Department before to dictate the pace and direc-

They later stressed their willingness to discuss peace and said they were very disappointed Israel had decided not to come. The Palestinians and Jordanians pointed out that next Mendey, when Israel save. next Monday, when Israel says it will begin negotiations, is the fourth anniversary of the

said Monday was a "very serious day" for members of her delegation. She added: "You can draw your own conclusions about whether we will just an ordinary day for us." | hornets' nest, the conse-

HE discredited symbols of Soviet communism - the red flag, the

hammer and sickle – will today fly over a gathering in Johannesburg of one of the

world's few expanding commu-

The South African Commu-nist Party (SACP), which is to hold its first legal congress

inside the country for more

than four decades, is swim-ming against the tide of com-

munism's worldwide decline.

After agonising over the causes of the collapse of east

and poor organisation - has

done little enough to exploit socialism's appeal. Yet over the

S African Communists go against trend **Indonesian official** The party's first legal congress is cause for soul searching, writes Patti Waldmeir

Even so, growth has been much slower than expected since the party was legalised in February last year. Many prominent members have allowed their membership to lapse, or left the SACP leader-ship to work full-time for its close ally, the African National Congress (ANC). The remaining leadership is divided between those who remain committed to Marxism-Leninism (or even Stalinism), and those who would move towards

past year, party membership has risen from nearly nothing

European communism, SACP intellectuals had to conclude that the practice of socialism those who would move towards social democracy.

The collapse of east European parties has deprived the SACP of most of its funding and party recruitment has been slow. Party officials say this is deliberate: according to their plan, the SACP will first work for liberation through the ANC, and only later pursue socialism. was flawed, not the theory.

Most South African blacks
equate capitalism with apartequate capitalism with apartheid and among the volatile populations of South Africa's black townships, and in the unions, socialism remains a potent ideology. The party – which suffers from a shortage of funds and staff, and poor organisation – has

But it would be wrong to underestimate the power that socialists will wield in the new South Africa. Many SACP leaders believe the party should form a socialist front within the ANC – playing a role along the lines sought by the Militant Tendency in the UK Labour party.

Labour party.
The seeds of such a front are already present: of the top six officials in the ANC, none are active SACP members (though some are former members); but some are former members); but as many as a third of the ANC's chief policy-making body, the national executive committee, and the same percentage of the powerful national working committee, are believed to be communiste.

Two of the ANC's most powerful leaders – Mr Joe Slovo and Mr Chris Hani – are SACP leaders.

The congress will debate the party's new moderate manifesto, which commits itself to communism but says candidly that "socialism is not immediately on the agenda"; supports multi-party democracy and basic liberal values; and promises that "non-exploitative private property" will be pro-

admits massacre

EAST Timor's governor said far more people were killed than the army claimed when Indonesian troops fired on mourners last month and most were shot down while praying, Reuter reports from Dili.

"The minimum figure now, if you take into account all the

you take hito account an the figures that have been men-tioned and what I myself saw, I believe it is between 50 and 100 for sure," Mr Mario Viegas Car-

rascalao said yesterday.

Mr Carrascalao is the first Indonesian official publicly to refute the army version of events in the Santa Cruz cametery on November 12. The army said 19 died when troops fired to defend themselves

Other reports say the shooting was unprovoked and have put the death toll at up to 180.

The deaths sparked an international outcry.

The governor said he had himself seen one truckload of bodies after the shooting and said the figure could be even higher. He warned he would

resign unless a government commission investigating the shooting published the truth. The European Community on Tuesday joined the growing number of countries demand-ing that Indonesia allow an independent investigation com-mission to visit the former Por-

Mr Carrascalao said the fir-ing went on for about two minutes and most of those shot were praying inside the came-

tuguese colony it annexed in

tery.

They were attending a memorial service for a separatist killed in earlier riots between supporters and oppo-nents of the annexation, which most countries do not recog-

Mr Carrascalao said only a Mr Carrascalso said only a few people had been standing outside the cemetery and shouting slogans in support of the Fretilin separatist guerril-las. He accused a secret force of pro-indonesian vigilantes for creating the situation that led to the violence.



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DAY DECEMBER 5 1991

AN INTERNATIONAL OIL COLOSSUS THAT'S ALSO FRANCE'S

BIGGEST INDUSTRIAL GIANT?

///e admit the name 'Elf' hardly suggests a mighty company with a turnover of US \$35 billion.

A huge operation that is France's most profitable company, with a net income of over US\$2 billion in 1990.

A far sighted Leviathan that has invested over US \$15 billion in the last 3 years.

Nor does the regional word 'Aquitaine' hint at a massive organisation that employs 90,000 people and straddles five continents.

But there again, 'Little John' was an odd name for a giant too. And though the name 'Elf' might sound a trifle insubstantial, that's not the word you would use to describe our growth.

Turnover has increased more than 40% since 1987, profit has doubled in four years and we now have the greatest Capital Value on the Bourse.

All this has made us the largest oil and gas group in France, the third largest in Europe and the 7th largest in the world.

We've also made successful developments in the chemical and pharmaceutical industries.

So we like to think we are both large, and perfectly formed. If you want to take a closer look at us, we'd be happy to send you a copy of our 1990 Report and Accounts. Just fax us your name and phone number on Paris (1) 47 44 73 66.

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OUR DEDICATION GOES FURTHER

Duke to run against Bush for presidency

MR David Duke, who was defeated last month in his attempt to become governor of Louisiana after a fierce and racially divided campaign, yesterday announced that he would run against President George Bush for the Republi-can nomination in next year's

presidential election.

I believe the country under the Bush administration is not heading in the right direction."

Mr Duke said.

The Republican party has disavowed Mr Duke because of his past association with the Ku Klux Klan and with neo-Nazi groups and because of his continued advocacy of anti-black policies, but Mr Duke said he planned to run in as many Republican primaries as

While few psephologists expect Mr Duke to pose a serious danger to Mr Bush's nomination, his candidacy, together with that of Mr Patrick Buchanan, the conservative com-mentator who is also expected to challenge Mr Bush, threat-



Duke: critic of Japan

ens to outflank the president on the right. Already under pressure from more mainstream Republican conservatives such as Mr Newt Gingrich, the House of Representatives minority whip, Mr Bush is expected to have to meet Mr Duke and Mr Buch-

Democratic strategists believe this could leave the way open for a Democratic candidate to seize the political

centre. The White House yesterday attacked Mr Duke's candidacy. "We believe David Duke represents the worst of American politics, stands for bigotry, rac-ism and other qualities that have no place in American political life," said Mr Marlin Fitzwater, the White House

spokesman.

In a bid to expand his political range Mr Duke yesterday focused on trade policy, calling for the US to take a tougher line with its trading partners. "We must go to the Japanese and say: "You no buy our rice, we no buy your cars," he said.

Mr Duke is expected to concentrate his attention on the "Super Tuesday" primaries in southern and southwestern states such as Mississippi. states such as Mississippi, Oklahoma, Texas and his home state of Louislane on March 10.

The recession was deeper than originally calculated. GDP fell at an annual rate of 3.9 per cent in the fourth quarter of last year. The old GNP feures (at expectant 1082 writes) Garcia cleared of illegal enrichment allegations figures (at constant 1962 prices) indicated a decline at an annual rate of only 1.6 per • The recovery began sooner.

By Sally Bowen in Lima

MR Alan Garcia, Peru's former president, is unlikely to face trial on charges of illegally enriching himself, as a supreme court judge has decided there is insufficient evidence to proceed.

The ruling appears to close a 15-month investigation into allegations that Mr Garcia enriched himself over 12 years of public life, including his 1985-90 presidential term. He was initially accused of hold-ing \$50m (£28.2m) in overseas bank accounts, but this was never substantiated.

However, a lawyer represent-ing Peru's Congress immediately appealed against the decision. A supreme court tribunal has been asked to make a

Other charges against Mr Garcia have also dwindled. A late October Senate ruling had

found "suspicions" of his com-plicity in a scandal involving bribes by the Bank of Credit and Commerce International to central bank officials, and in alleged irregularities over a 1986 government contract to buy 26 Mirage jet fighters from France. But the attorney gen-eral dropped these allegations for lack of evidence.

The only charge remaining concerned a \$400,000 discrepancy between income and expenditure over 12 years. Mr could not justify with invoices was a mere \$37,000.

Mr Garcia effectively launched his campaign for the 1995 presidential election on Tuesday. He bore no hatred against his accusers, he said, waving the party's traditional white handkerchief. The last few months were hard, "but we

have emerged strengthened."
Showing signs of his readiness to assume the mantle of chief opposition leader, Mr García has called for a series of nationwide demonstrations by popular organisations for December 20, to protest at the policies of President Alberto

Fujimori's government.

The presidents of Ecuador and Peru have held a historic meeting to discuss a decades-old border dispute and agreed to more high-level contacts to try to solve the problem, Reuter reports from Cartagena,

In a joint statement after a two-hour meeting on Tuesday at the resort of Cartagena, Presidents Rodrigo Borja of Ecuador and Alberto Fujimori of Peru said they had not set-tled the dispute but agreed to meet again by next January 15.

US moves the economic goalposts

GDP is to replace GNP as the main measure of production, writes Michael Prowse

CRECASTING the US economy is difficult at the best of times - but yesterday the Commerce Department moved the goalposts by substantially revising the past.

In one of the biggest statistical shake-ups of recent years. The changing profile of the US recession 40.3 2 5 3 cal shake-ups of recent years, the US yesterday belatedly moved into line with other industrial countries by adopting gross domestic product (GDP) as its primary measure Gross national product (GNP), the preferred measure of economic activity for 50 Previous years, will now be relegated to a subsidiary role. Simultaneously, the depart-ment switched its base year for

ment switched its base year for measuring price changes from 1982 to 1987. Such rebasing occurs every five years and is necessary to reflect changes in the structure of the economy.

The department also revised growth figures to reflect data accumulated in the past few weeks. The net effect of the changes is substantially to after the profile of the recesshowed a contraction at an annual rate of 0.5 per cent.

The economy has recently been even more sluggish than suspected. GDP grew at an annual rate of only 1.7 per cent in the third quarter. The old GNP figures showed a rise of 2.4 per cent. (Revised GNP figures indicate growth of 2 per cent in the third quarter, a less pronounced slowdown.)

GNP was about \$40bn

GNP was about \$40bn (£22.5bn) — or just under under 1 per cent — larger than GDP last year, reflecting small but positive net dividend and interest income. But as the charts illustrate, the two mea-sures of output can diverge

betantially over short peri-

sures goods and services produced in the US, regardless of the ownership of plant and equipment GNP refers to the income available to US residents, regardless of where it is generated. It measures goods and services produced by lahour and property supplied by US residents anywhere. The profits of foreign-owned

companies operating in the US are thus included in GDP but not in GNP. Likewise, the profits of US-owned companies overseas are included in GNP but not in GDP.

GDP is the more logical mea-sure of economic developments within a country. Unlike GNP, it is consistent with other mea sures of domestic activity, trial production, investment

1991 and productivity.

GNP figures will continue to be published, but about a month later than GDP figures for the corresponding period, reflecting the difficulty in estimating net payments of dividends and interest. The delay will ensure that financial markets focus on the GDP figures. kets focus on the GDP figures. The rebasing of prices is a more routine change. However,

it invariably results in a down ward revision of past growth rates, because people buy more of goods and services that reg-ister the smallest increase in prices. When real output is estimated using the new prices, less weight is thus attached to the fastest growing parts of the economy.

The shift from 1982 to 1987 prices has reduced the relative

weights attached to computers and oil because the prices of these have fallen sharply. Using 1987 as the base period, GDF grew at an aver-age annual rate of 2.5 per can between 1977 and 1990, 0.2 percentage points slower than pre-viously estimated. (For real GNP, the real growth rate was also revised down 0.2 points to

CNP, the real growth rate was also revised down 0.2 points to 2.5 per cent.)

The revisions take the froth off the "Reagan boom" of the 1990a. During the expansion from 1982 to 1990, real GDP grew at an annual rate of 34 per cent, not 3.7 per cent as previously estimated. In the downturn since the third quarter of last year, real GDP fell 0.9 per cent, 0.3 points more than previously estimated.

The new figures indicate a more flattering profile for personal savings in the 1986s. The personal savings rate fell from 8.8 per cent in 1981 to 4.4 percent in 1987. This was a substantial drop but far less alarming than the previously calculated decline from 7.5 percent to 2.9 per cent. Since 1987, the revisions show the savings rate rising to 5.1 per cent last year against a previous estimate of 4.6 per cent.

The Commerce Department yesterday said it would also alter the way if calculates inflation in national accounts. The old GNP price index will be replaced by a gross domestic purchases index will measure prices paid by US residents and is thus regarded as a more reliable insasure of domestic inflation.

GDP refers to production 1.4 per cent in the second quartaking place in the US. It meater. The old GNP figures Brazilian nuclear deal row

A ROW has erupted within the Brazilian government over an alleged deal to sell nuclear energy equipment to Iran, Christina Lamb writes from Rio de Janeiro.

alter the profile of the reces-

sion.
The new GDP figures (at constant 1967 prices) indicate:

Rio de Janeiro.

Mr João Santana, the infrastructure minister, was quoted at the weekend as saying Brazil was discussing with Iran the sale of the equipment for Angra III, one of eight nuclear power plants Brazil had hoped to build with German technology under an accord signed in 1975.

The news provoked protests and embarrassed the Foreign Ministry, which is negotiating an accord with the US to remove Brazil from the list of countries which cannot receive sensi-

countries which cannot receive sensi-tive technology.

main oil supplier. However, the Infra-structure Ministry confirmed this week that the matter had been discussed during Mr Santana's visit to Tehran in

ing Mr Santana's visit to Tehran in July. However, a spokesman said: "there is no negotiation as such — it's just an idea or conversation."

Mr Jose Luis de Santana Carvalho, president of Brazil's Nuclear Energy Commission, said Brazil was interested in selling the Angra III equipment, valued at \$150m (£84.7m), because it cannot complete the project. Germany would first have to be informed of any sale.

"To sell it to Iran might be commer-cially interesting but it is politically

New US bank reform plans

inistration both plan to try again administration both plan to try again next year to introduce wide-ranging banking legislation, after this year's efforts ended in a narrow bill which abandoned most of the reforms initially proposed by the administration, George Graham writes from Washington.

Mr Henry Gonzalez, chairman of the House banking committee, said he planned to hold hearings next year to investigate the costs and benefits of

investigate the costs and benefits of allowing banks to open branches outside their home states - a measure dropped from last month's banking bill - and to discuss the repeal of the Glass-Steegall Act. Since 1933 the act has barred commercial banks from the Meanwhile, Mr Michael Boshin, man-man of the president's council of eco-nomic advisers, said the administration would make another attempt to pass important banking reforms rejected by

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Congress lest month.

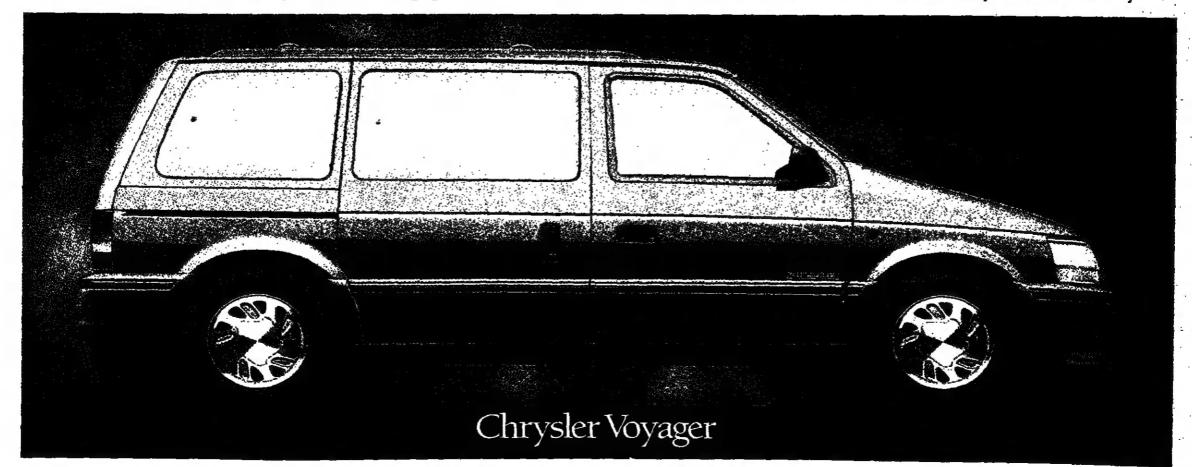
Mr Gonzalez, however, criticised the administration for its bungled attempt to force through reforms by tying them to the urgent refinancing of the bank deposit insurance fund.

He complained that the Treasury had never produced any proof to back its claims that allowing banks to set up branches across state lines, to expend into the securities business and to open their capital to commercial companies would make the banking industry more

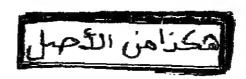
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Chrysler Corporation is committed to designing and building safe automobiles. No other Chrysler product better demonstrates this commitment than the Chrysler Voyager, a vehicle which is becoming more and more popular in Europe. The Chrysler Voyager is the first minivan in the world equipped with a standard driver's side air bag. The Voyager's front-wheel drive system was engineered for sedan-like driveability and maneuverability. A microprocessor controlled anti-lock braking system is available for added security. An optional state-of-the-art all-wheel-drive system provides optimal traction in all weather conditions. These are just some of the reasons Chrysler is the most popular minivan in the world, with over 2.5 million sold to date. Your Chrysler dealer is ready



to give you a personal demonstration of all the Voyager's features and equipment. You can find out why more and more Europeans who are interested in automotive safety are looking at the Chrysler Voyager.



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Dunkel to quit as US, EC seek end of farm deadlock

By William Dullforce in Geneva and David Gardner in

GATT'S TWO top officials EC officials have hinted that a announced their departure yes-terday, as the EC and US from which reductions would stepped up efforts to break the farm subsidy deadlock and by taking the average subsidy stop the final collapse of the Uruguay Round talks.

Mr Arthur Dunkel, director-general, told Gatt's annual meeting he would not seek reelection when his mandate expires at the end of 1992. He suggested his successor could be appointed well before his contract expired, in which case he would be ready to hand over earlier. Mr Charles Carlisle, deputy director-general, said he was resigning from the

end of February.
Trade diplomats saw the news as signalling the Gatt leadership's view that the five year trade talks must be wound on within weeks, and not be suspended until after the US presidential election. Mr Dunkel said that by reaf-

firming an earlier decision, he had put himself in a position to act without constraints to end the Round successfully. Mr Carlisle said be had wanted for some time to resign for per-sonal reasons but the choice of the February date was not coincidental. In my judgment, coincidental. In my judgment, that is the very latest at which the whole negotiation can be

wrapped up successfully."
Mr Richard Crowder, US
agriculture under-secretary, flew into The Hague yesterday to join the last chance affort to narrow the gap between the EC and US positions on farm reform which President Bush and Mr Ruud Lubbers, Dutch prime minister and current EC president, have told senior

At a Tuesday night dinner, at which the presidents troubleshooters, Mr Robert Zoellick, under-secretary for eco-nomic affairs in the State Department, and Mr Pascal Lamy chief aide to Mr Jacques Delors, EC Commission president, were present, EC officials spoke of a "gleam of hope".

At least six serious differences separate the two big trading powers on how to cut aid to farmers in three areas: export subsidies, domestic sup-ports and border protection.

levels between 1966 and 1990. A "trade-off" was suggested

under which the EC would be allowed to freeze imports of corn gluten and other animal feedstuffs at the average annual flow of the past few years. In return, the BC would accept an export subsidy formula mixing cuts in budgetary allocations with those in ton-nages of subsidised products on the world market, on which the US is insisting.

But officials were cautious about forecasting success. "The chances are still no better than 50-50," one said As well as Mr Crowder, Mr Frans Andriessen, EC trade commissioner, and Mr Ray MacSharry, farm commissioner, joined the Hague talks yesterday. Mr MacSharry and Mr Edward McMacSharry and Mr Edward Madigan, US agriculture secre tary, have spoken several times by phone in the past few days and were understood to be planning face-to-face talks, probably for the weekend. In Geneva today, negotiators

resume efforts to produce texts of agreements in all areas in the Round before December 20. Mr Dunkel has called a meeting of negotiators from the eight principal farm-exporting countries for this afternoon but the EC and US are unlikely to attend. Ministers from the Cairns group of 14 farm-export-ing countries led by Australia. the third protagonist in the

farm talks, are due to meet in Geneva on Monday. European industrialists said they could no longer accept that the farm dossier keep delaying progress in other areas of the Round essential for industry. National presidents of the union of European industrialists and employers had met Mr Lubbers, urging him not to accept unbalanced agreement in the trade talks for the sake of a result. Results to date in market access, Gatt-rules, services and intellectual property did not meet the expectations of business, they added.

WORLD TRADE NEWS

Environment rules set stage for Gatt conflicts Resolving the clash could be the most important trade issue of the 1990s, Nancy Dunne writes

EEPAK, an Illinois food packaging manufacturer, says it pays dearly for its environmentalist

The company has spent miltions of dollars on air scrubbers, ventilation systems, asbestos abatement, worker health and safety controls, and research and development into new pollution control and recovery technology. Now it wants the government to help ensure that its convictions, and tough US environmental standards, no longer work to the advantage of foreign com-

Testifying on Capitol Hill last month, Mr James Hermesdorf, company president, pushed for passage of the Inter-national Pollution Deterrence Act, allowing imposition of countervailing duties on imports from countries which do not impose strict environ-mental rules. Having to compete in the

US in a totally 'free market' atmosphere with companies/countries which have yet to develop such standards is inherently unfair," Mr Hermesdorf said. "It puts us into a many where the unganages of game where the unevenness of cannot win or even hold our

The legislation, sponsored by Senator David Boren, an Oklahoma Democrat, shows the clash between rules governing international trade and national regulations to preserve disappearing species and resources, and clean up air and water. A recent Gatt ruling against the US for its ban on Mexican tuna caught with driftnets, which is designed to protect dolphins, is another

The Boren Bill would use the proceeds of the countervailing duties to finance transfer or sale of pollution and control equipment to developing countries, and create a fund to help US companies develop new environmental technologies. The legislation has been praised in the US as an innova-tive approach for dealing with environmental issues; it is seen as more constructive than some of the outright bans, quotas and other trade curbing efforts which have been devised. But it could be illegal under current Gatt rules.

Resolving the conflict between trade and environment is likely to be the most important trade issue of the 1990s, says Mr Michael Smith, former deputy US trade repre-sentative. Environmental concern cuts across political par-

The US government is being urged to help ensure that tough environmental standards no longer work to the advantage of foreign competitors

ties in our country and the rest of the industrialised world. With the collapse of communism, it provides an agenda around which people around the world can unify."

But the issues are fraught with complications. Trade laws are "documented and articulated". Environmental laws are less precise and often are based largely on conjecture. "Marry-ing precision and imprecision will give rise to inevitable con-flict," Mr Smith says. The rise of the "Greens" as a

force in the global trading com-munity is met with cynicism and concern in many develop-ing countries. There, officials worry that trade embargoes will be imposed on trumped-up grounds of health, safety or environment. Why, it is asked, do industrialised countries expect more of us now than they did for themselves at simi-



Baucus: call for 'Green Round' A multilateral solution could be years away. The Uruguay Round trade talks in Geneva cannot handle the extra com-plexities of trade and environment. Yet the round, if successful, will spawn new intensify environmental degra-dation unless Gatt comes to

grips with the peril. Another danger exists, Mr Smith warned: That right and left "fringe elements" will gain control of the debate, to the hurt of trading and environ-mental interests. On the right are groups which decry claims by mainstream scientists of environmental damage. To the left are those such as Mr Ralph Nader's Public Citizen, which recently held a seminar entitled "Everything You Wanted to Know About Gatt But Were

Afraid to Ask". Public Citizen views Gatt as a conspiracy where "unelected, unknown international bureaucrats, heavily lobbied by big business, establish world health, safety and environmental policy". Decisions are made and disputes settled in secret without the input of non-governmental organisations. "A nation's sovereignty to set and enforce health, safety and environmental laws is compromised: environmental protection and consumer preference

are categorised as barriers to trade and face elimination." Senator Max Baucus, Senate trade sub-committee chairman. agree to the immediate convening of a "Green Round" once the current talks are ended. He suggests the creation of a Gatt Environmental Code modelled on the current Subsidies Code, where each nation could set its own standards. It would ban or restrict imports of

goods produced in ways that violate internationally recognised norms, and allow the imposition of trade sanctions to enforce environmental

Countervailing duties could be levied if the products or processes producing them fail to meet the importing nation's environmental standards. But the standards must be based on scientific findings and applied equally to domestic products. The duties should offset any economic advantage gained by making the product under less stringent environ-

mental protection rules. The countervailing duties proposal alone sets the stage for confrontations. How will scientific findings" defined? How can nations, which have difficulty proving competitive advantages gained through subsidies, show the indirect impact of environmen-

This and other conflicts Senator Baucus said. "We can not allow Gatt to become a shield for nations that shun internationally recognised tection. Gatt must recognise environmental protection as a legitimate objective of trade policy."

Japan resists US research call

By Robert Thomson in Tokyo

JAPAN yesterday resisted US requests for help in an \$8.25bn (£4.6bn) basic research project for a particle accelerator – the superconducting super col-lider – which has become a source of trade friction between the two countries.

Mr James Watkins, US energy secretary, said Washington wanted Japan's "commitment" to the Texas-based project, and pledged President George Bush would raise the issue in Tokyo in January. But Mr Tsutomu Hata, Japan's finance minister, resisted the US demands for a contribution of \$1.25bn to the project, which involves building a 54mile tunnel using superconducting magnets to generate particle collisions and, ideally, provide basic information on matter and energy.

Japan has been criticised for making a minor contribution

to basic research, while applying commercially the sucresearch programmes. But Mr Hata indicated that instead of contributing to the US project, Japanese money could be used to develop domestic research

Mr Watkins said Japan's mr watans said Japan's involvement would be to bol-ster their "global partnership in science", and warned that planning for the project had reached a "critical point"; an immediate Japanese commitment would be extremely helpful, while a rejection would be a "tragic" missed opportunity

for Tokyo.

Washington has spent about \$730m on the project. However, Congress has held federal expenditures down to twothirds of the project's cost, and the state of Texas has contrib-uted \$1bn. US officials have

hoped Japan would make up the rest and Washington had initially wanted money only, but now proposes Japan build one of the two superconducting magnetic rings. US officials have talked with Canada, South Korea and India about the project, but are now con-centrating on convincing Japan to take part.

Mr Watkins said such participation would be evidence that Japan is assuming "its rightful role as a world leader in basic science as well as applied tech-nology". He suggested one way of countering protectionist sentiment in the US was to reaffirm and expand traditional US-Japan co-operation in science". But to many Japa-nese officials, the US demands appear to be another attempt to win funds by using the threat of "protectionist senti-ment" in Congress.

Controversy surfaces over computer bid by Toshiba

CONTROVERSY Japanese public contract bid-ding procedures surfaced again arose following news that Toshiba, the electronics company, had lodged a bid of about Y77,250 (£335) to win a contract for a feasibility study for a computer system.

The US has demanded that bidding procedures be made more transparent, while Japan's Ministry of International Trade and Industry (Miti) expressed concern two years ago when it was revealed that Fujitsu, the computer company, had bid Y1 for a design contract.

Toshiba said yesterday that the bid was reasonable because it represented only the first stage of a three-stage project, although the three other competitors apparently bid between Y1m and Y2.8m for the contract to design a computer system for a waterworks project for the city of Kawa-saki, near Tokyo. A Kawasaki waterworks offi-

cial said no minimum limit was set for bids, and the Toshiba offer was considered fair. Toshiba also said it was able to

ence on similar projects.

Past criticism of low bids for computer projects has focused on alleged attempts by the bidding company to tie up later equipment supply contracts by ensuring that it wins the design stage contract. Miti had issued a directive to all compa-nies that they must bid "fairly" for contracts, and that foreign suppliers must be given a rea-sonable chance to compete.

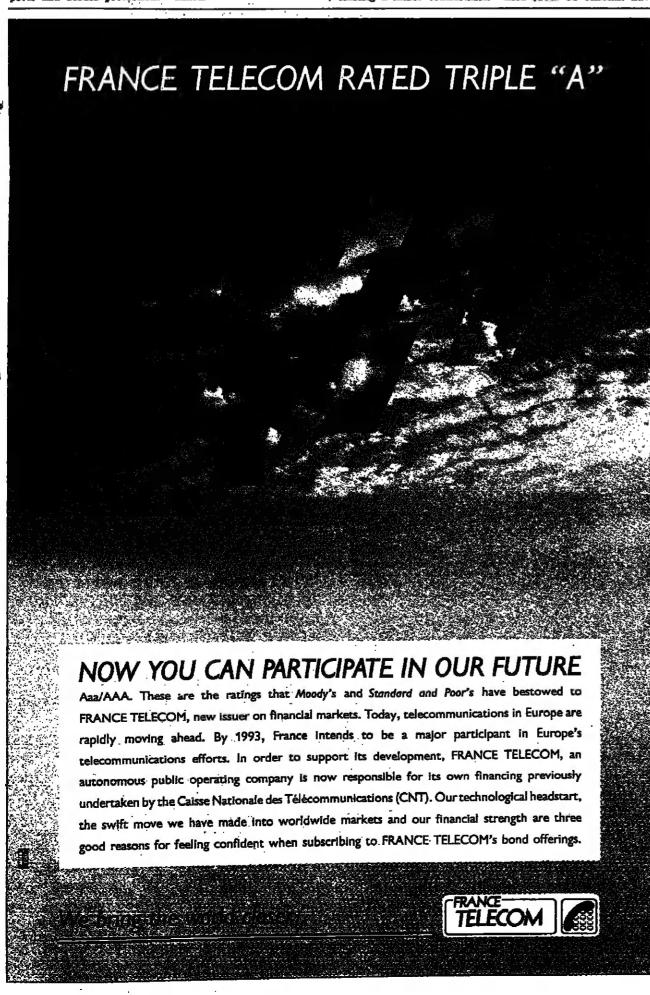
Chile may cut tariff ceiling

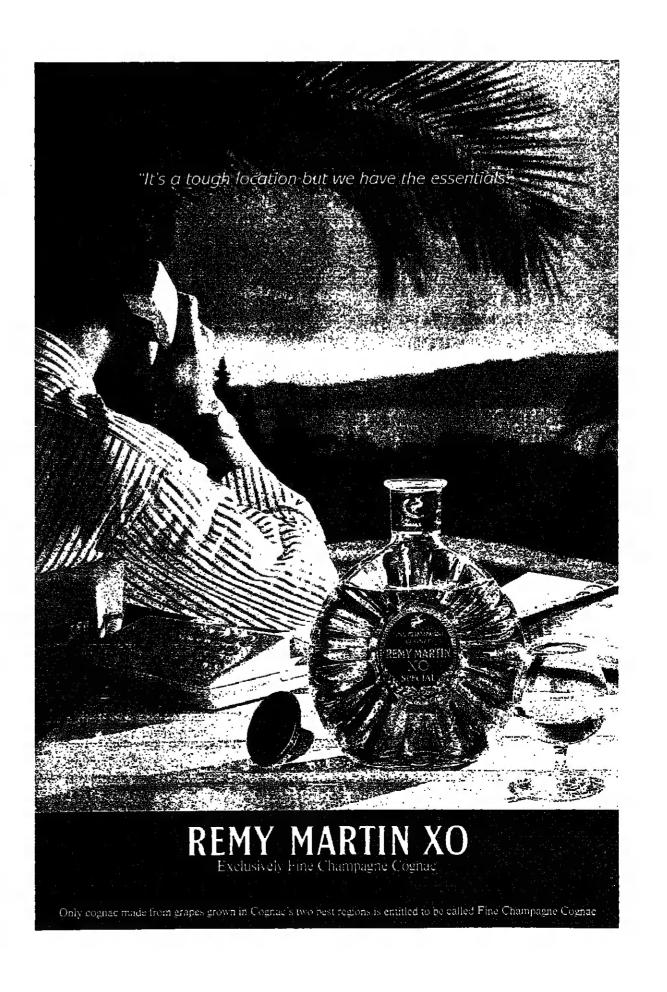
CHILE'S finance minister, Mr Alejandro Foxley, has offered to cut Chile's import tariff ceiling from 35 to 25 per cent ahead of meetings with US trade officials in Washington next week, Leslie Crawford reports from Santiago.

Chile's offer meant it was the first country to accept Gatt's recommendation to slice 30 per cent off import duties, Mr Foxley said. He hoped oth-ers would follow suit "to ensure the success of the Uru-guay Round of trade talks".

Chile applies a uniform 11 per cent import tariff, except where it suspects dumping, when the ceiling is invoked. Chile was willing to subscribe to Gatt's anti-dumping code,

Mr Foxley added. Next Monday, Mr Foxley is due to meet Ms Carla Hills, US trade representative, to dis-cuss prospects for a US-Chile





European socialists dilute defence plan

By David Gardner in Brussels

BRITAIN'S opposition Labour Party yesterday persuaded its EC socialist colleagues to dilute their formal commitment to a European defence identity, only a day after EC foreign ministers reached a large measure of agreement on a future common defence pol-

The concession Labour won appeared designed to demonstrate a firm line on defence to the UK electorate, by showing that the party is even more concerned to preserve Europe's existing defence arrangements

than the government. Mr Neil Kinnock, Labour's leader, told a meeting of the Confederation of Socialist Parties that he believed Europe's security was best served by the North Atlantic Treaty Organinot want to see the European Community evolve a defence We do not want to see the development of the EC into a Community with a defence identity and role," he told a

pre-Maastricht meeting of 14 EC socialist parties. He argued for the primacy of Nato, because "conditions are too volatile and changes too new to move further than we are agreeing now."

The parties agreed that the Western European Union (WEU), the defence grouping to which nine Nato members of the EC belong, should be "a means of strengthening the European pillar of the Alli-

But, in a wording taken straight from the communique

Rome, they stressed the "differ-ent nature" of the WEU's relation to Nato and to the future European political union.

However, in the agreement tentatively reached by foreign ministers here on Tuesday, the ministers here on Tuesday, the WEU would become the defence arm of the the European Council (of EC heads of government); the Council would work "in accord with" it, in a way which was "compatible with" Nato policy.

Mr Douglas Hurd, the UK foreign secretary, said this "preserves our main concerns"

"preserves our main concerns" about the WEU becoming beholden to the EC and thereby weakening Nato. Tuesday's formula tilts towards the French position on common defence, away from

ing Socialist party, assented to yesterday's fudge.

Mr George Robertson, Labour's spokesman on Europe, remarked tartly that it was "easy to get compromises when you are seen to be negotiating in good faith."

Labour's sister partners, similarly made no attempt to get "federal," or qualified majority yoting on foreign policy, into

voting on foreign policy, into the outline of political union they urged on the Maastricht summit yesterday. With Labour's support, they did however call for majority voting in social and environ-

mental policy, and much greater powers for the Euro-pean parliament. The Dutch presidency of the EC made clear on Tuesday that Britain would have to "pay a price" through concessions in

now all but certain dropping of the "F-word" from the treaty. Mr Gordon Brown, Labour's trade and industry spokesman, began the Labour Party's attempt to wrest the domestic political initiative from the Conservatives. Speaking in Bir-mingham, he criticised the government for its "compla-cent, do-nothing" attitude towards the loss of jobs in industry, argued that a healthy economy needed at its base a healthy manufacturing indus-try and called for "a new manofacturing partnership". Mr Brown's remarks were the opening salvos in a political campaign which will reach a high point next January when the opposition party plans to unveil new economic policy initiatives.

The style is political and technocratic. Everything is

weighed carefully against its impact at Westminster and in

the country. What is missing is

an over-arching strategy into which decisions must fit.

There is no shortage of clever schemes in Labour's locker. Some of them – like

constitutional reform - have

potential consequences stretch-ing far beyond their intended

aims. Some - like the indus-

trial and training policies – are there to underpin Labour's claim to European modernism.

Others are simply items on a wish list for a second term.

But scratch beneath the sur-

face of the glossy policy docu-ments and it is clear that the Labour leadership has only

two real ambitions.

these areas in exchange for the

BRITAIN IN BRIEF



House prices may fall 3% over the year

UK house prices are expected to fall for the first time in a calendar year since 1983, Halifax, the country's biggest home loans and savings institution, has said. The Halifax said, by the end of this month, prices on average were likely to be between 2.5 per cent and 3 per cent lower than a year ago. Prices last month fell on average by 0.8 per cent compared with the previous month and were 2.4 per cent month, and were 2.4 per cent lower than November last year. The further decline illustrates the depth of the recession in the housing market which has still to recover despite sharp falls in interest rates. Background, Page 17

London fares to rise 7.5%

Fares on London's buses and underground will rise in real terms in the future, London Regional Transport has hinted. London fares are to rise by an average of 7.5 per cent next month, but the company said in a statement there was "a strong case for somewhat higher fares than today".

Flexible hours for families

Ernst & Young, chartered accountants and management consultants, has introduced a "family policy" of flexible working hours, part-time working and enhanced mater-nity benefits for its partners

and 7,500 UK employees.
It says it is the first large professional firm to introduce such a package. The aim is to retain able female employees and increase the number of women senior managers and partners, the company said.

from dispute

Union leaders at the inland Revenue said thousands of peo-ple could receive early tax repayments after members voted for industrial action over a pay dispute. The union is instructing its members to work "to charter", a reference to the government Citizen's Charter and its exhortation to public servants to provide a better service to the public.

Le Pen avoids demonstrators



Mr Jean-Marie Le Pen, leader of France's extreme right-wing Front National party, (pictured above) failed to provoke wide-spread protests when he errived in London. He avoided anti-fascist demonstrators, who arrived after he had started talks on east European politics inside the Sheraton Park Tower Hotel. Mr Le Pen, elected to the European parlia-ment in 1984, was in London for a meeting of the European Rights Group, a small as tion of extreme right-wing members of the European Parliament which he set up.

£25m boost for technology

The government has launched a £35m, 12-month initiative to boost technology teaching in schools. At least 75 schools will receive about £250,000 each in 1992-93 on the basis of their "strong commitment" to technical education.

Public may gain Peugeot Talbot to cut breaks

Peugeot Talbot, the UK subsidiary of Peugeot, the French car maker, has told workers it is to increase speeds on produc-tion lines and cut breaks to enable it to compete more effectively with competitors. The move, affecting about 2,700 of its 4,000 employees, is the latest in working practice changes introduced by car manufacturers as they prepare-for the increased competition from Japanese companies with bases in the UK.

MPs told of Japan order

Executives at Sheffield Forge-masters, the company which won the contract to manufac-ture giant steel tubes intended for Iraq's supergun pro-gramme, claimed the affair had attracted investment from Japan. Mr Philip Wright, the Forgemasters chief executive, told a committee of MPs: "A very major Japanese company came to us and bought from us entirely because of what hap-pened here." The company's involvement in the supergm affair was exposed in April 1990 when steel tubing was seized by customs officers before it was exported to Iraq.
Sheffield Forgemasters denies
it knew the intended purpose of the tubing.

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Store attacks

Sunday trade C&A, the clothing business, has launched a campaign costing more than 2100,000 explaining why it will noticade on Sundays. We firmly believe that the law must be respected," the company says.
"Laws exist to protect customers, employees and retailers alike and we do not accept that we have the right to pick and choose which laws to obey and which to ignore."

Therm meets its kilowatt hour

The therm, the imperial measurement of gas volume, is to be replaced by the kilowatt hour after 31 December 1999. under an EC ruling approved by parliament. British Gas, the UK supplier and distributor, intends to replace the therm by next Spring.

PRS COMMULTING INTERNATIONAL LINE

Britain's pulse misses the Thatcher beat

Philip Stephens finds visiting journalists in pursuit of the 'Big Idea' in UK politics

Overseas observers

seemingly intent on

while Neil Kinnock

embrace anything

with a European

dumping Thatcherism

find John Major

apparently will

T is the time of year when foreign journalists descend on Westminster to take the nation's political pulse. A European Community summit is on the horizon and they are explaining once again the "British problem" to incurious audiences in Parls and Rome, Brussels and Bonn.

There is a format now to such visits. The correspon-dents arrive bewildered (the more so since Mrs Thatcher has gone) at how the "great debate" over Europe can so absorb Britain's political elite. They listen patiently while MPs and commentators explain the history, the cultural clashes, the constitutional niceties and the sheer romanticism which separate Britain still from the European main-land. They record their inter-views, write their articles and

depart bemused.
This time though there has been another line of questioning, related only tangentially to Maastricht. The visitors are nterested in what one termed Britain's political "project". They found it easy with Mrs Thatcher. She privatised

things, cut taxes, relished bat-tles, hated state intervention

and wanted to make Britain



great again. She faced someone called Mr Neil Kinnock who was struggling to dump his party's unpopular socialist past but who seemed destined always to lose elections.

Now these overseas observ-ers find Mr John Major seem-ingly intent on dumping Thatcherism. Mr Kinnock, they are told, could actually win. Mr Major might not sign at Mass-tricht but he will be nice about it. Mr Kinnock apparently will embrace anything with a Euro-

Yet neither, they complain, has an outlook, a project, for the 1990s that is readily suscep-

a project for the 1990s that is easily explained to European audiences. tible to explanation on Danish television or French radio. It is an observation that carries the

label. But neither has

sharpness that comes with unfamiliarity. As the clock ticks away and the opinion polls point to stale-mate there is a deep unease at the prospect of fighting a gen-eral election without defini-

Major and Mr Kinnock have plenty of policies. Both have yet to discover the "big have yet to discover the "big idea" with which to cement ther the fragments. Mr Chris Patten made a stab at it for the Conservatives in a

lengthy BBC television inter-

view last weekend. The wrath of his party's right wing forced him to abandon the imagery of a German-style social market. So he spoke of adding a "public sector ethos" to the spirit of private enterprise re-awakened during the 1980s.

To administration insiders it is a fair description of the way in which Mr Major runs his government. He is happy to spend taxpayers' money (wit-ness the angst of the Treasury establishment), he likes new ideas (hence the Citizens Char-ter) and has encouraged departments across Whitehall to disinter wheezes long ago

The first and overriding is to prove itself competent. The cond is to prove that his would be a more decent gov-ernment than Mr Major's hence the, deliberately mode redistribution of wealth implied by higher taxes on the better off and more spending on pensions and child benefit.
Foreign journalists – and
British voters – will have to come to terms with politics without a project.

THE RTZ DAVID WATT **MEMORIAL PRIZE**

This prize is a tribute to a man widely regarded as one of the UK's outstanding writers, thinkers and political commentators.

It was introduced in 1988, following the tragic and untimely death of David Watt, to commemorate his life and work.

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The 1992 Memorial Prize, which is £5,000, is organised, funded and administered by RTZ to whom entries should be sent.

Full details and entry forms are available from The Administrator, The David Watt Memorial Prize, RTZ Limited, 6 St. James's Square, London SWIY 4LD. Closing date for entries and nominations is 18th March 1992.

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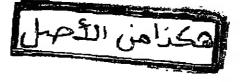
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tions, compared to a quarter in Germany and one-third in Hol-land, according to the report, by Professor Alan Smithers and Dr Pamela Robinson of Manchester University's School of Education. "There is no effective mainstream post-16 education for most of the school population," it claims, blaming poor

school performance partly on the lack of adequate vocational training for school-lea-Surveying the science achievement of 14-year-olds in 23 countries including Japan, Sweden and Korea the report puts England in the bottom four, along with Singapore, Hong Kong and the United States. Hungary and Japan are

rates. Rungary and sapan are rated highest.

The survey shows the performance of 18-year-olds to be comparatively good, but fewer than 20 per cent of the agerange are still in full-time edu-

cation by that stage.

The report shows that the expansion of numbers in British higher education in the last decade has predominantly benefited the upper middle classes. Children from profes-sional and managerial families are four times as likely to apply to university than those from working class back-

grounds, says the report,
Although applications have
tisen from both groups in the
past decade, that 4:1 ratio has
been maintained. Almost 70 per cent of university entrants now come from professional or managerial families, up from

62 per cent in 1977.

The poor A-level performance of comprehensive schools is identified as a prime cause of the discrepancy. A-levels – the main post-16 exam sat by pupils in England and Wales – are the standard university entrance qualifica-

UK NEWS

NORTHERN IRELAND

Political leaders agree to meet

By Relph Atkins in Dublin

THE British and Irish prime minister are to meet every six months in an apparent attempt to increase pressure on Northern Ireland's political leaders to re-start round table talks on the future of the province. Mr John Major and Mr

Charles Haughey, the Irish Taoiseach, agreed yesterday that meetings will alternate between London and Dublin. They were speaking after the first formal Anglo-Irish summit in Dublin since 1980.

Their decision is aimed at improving the often fraught relations between the two countries and at sending a sig-nal of defiance to terrorists. The leaders also hope it will persuade Unionist and nationalist leaders to resume a dialogue following the collapse of "round-table" talks in July.

We need to set an example in this respect. We need to show everyone that democracy is strengthened and not weak-ened by dialogue," said Mr

Major.
Both leaders urged the early resumption of political talks but their success will depend

the next five years to deal with a mounting backlog of

repairs, the House of Com-

Haughey: improving links eritically on the reaction of Unionist leaders who have called for a complete re-work-ing of the ground rules for

In particular, the Unionists object to the continuance of the 1985 Anglo-Irish Agree-

ment, which gives Dublin a say meetings with Mr James Moly-in the affairs of Northern neaux and Dr Ian Paisley, the Ireland. But yesterday's decision is likely to strengthen, rather than weaken, the countries commitment to the pact.

The six monthly meetings of the two prime ministers will-not officially take place under the auspices of the 1985 Agreement - but it is possible that the same civil servants may

Mr Major did not specifically mention the Unionist leaders in his comments but said,"a proper dialogue...is the credi-ble and rational way to pro-ceed." He said it would be "time wasting" if talks were deferred until after the general election, as favoured by some

Mr Haughey said the 1985 Agreement should be built upon, proposing that more ministers should be brought into the regular inter-govern-mental conference meetings to discuss subjects such as trade, agriculture and tourism. Since July Mr Peter Brooke, Northern Ireland secretary, has been holding low-profile

two unionist leaders, and Mr John Hume, leader of the nationalist Social Democratic and Labour Party. But he has so far failed to reach an semblance of an agreement to resume talks. The prime ministerial meet-

ings will discuss a range of matters of mutual interest as well as Northern Ireland. Britain and Ireland have clashed in the past over crossborder security and extradition of terrorist suspects.

• Mr Ken Maginnis, the

Ulster Unionist party's security spokesman, said he hoped the increased contact would mean clarification of how Dublin pro-posed to deal with the articles in the Republic's constitution claiming territorial rights over Northern Ireland. If matters are to be dealt with at prime ministerial level, then obvi-ously there will be greater scrutiny of the Republic's con-tribution to the problems which impede a resolution within Northern Ireland," he

Road repair **British Rail faces abolition** backlog hits if Tories win next election motorways MUCH of the UK's main road network will be closed over

A GOVERNMENT policy document to be published next month will pave the way for the run-down and possible abolition of British Rail (BR), the state-run network, within the mons public accounts commit-tee said yesterday in a report critical of the management of the country's road mainte-nance, writes John Willman. five-year lifespan of the next

It expressed concern that about a third of motorway lanes would have to be closed If the Conservatives win the next election, early privatisa-tion will rapidly diminish BR's role as a train operator. Its operations will be sold or franchised out to the private sector, leaving it with little or nothing to do.

Up till now it had seemed libely that the differentiac of at some time before 1998 in order to catch up on the back-

The Department of Transport was accused of having consistently underestimated the need for repairs as economic growth had increased likely that the difficulties of achieving a full privatisation would leave most or all of the traffic flows and loading faster corporation as a thriving pub-lic sector body into the indefthan expected. The report said delays inite future.

caused by roadworks had become "an integral and unwelcome feature of the road network". The DoT said it "broadly agreed" with the report's recommendations.

vate sector on a much shorter timescale than had been pre-viously envisaged.

The likely speed of BR's demise will delight backbench-ers and users infuriated at the

corporation's perceived inability to deliver passenger services of an acceptable quality.
But it will be a devastating blow to BR itself and to its chairman Sir Bob Reid, who has served barely a year of his five-year contract.

Sir Bob has argued strongly in private that if BR is to be privatised at all, it should be sold as a single unit. Instead, it is to be done on a piecemeal basis, leaving him presiding over a diminishing empire. InterCity, which makes mod-est profits, will be sold outright

to the private sector complete with tracks and trains. Rail-It has now become clear that ministers are determined to see freight, which does not own many tracks, will also go through an outright sale. of BR's train services, including the loss-making ones; in the hands of the pri-

THE RESERVE OF THE PROPERTY OF

More complicated arrangements will be required for Network SouthEast and Regional Railways, the two subsidised sectors. Ownership of their tracks will be retained by the state, but the operation of the trains will be franchised out to whichever operator offers the highest bid or requires the lowest subsidy.

The policy document setting out the government's rail pri-

out the government's rail pri-vatisation plans was originally due to have been published by the end of the year, but has been postponed into the new year by the distractions of the Maastricht summit.
As well as paving the way

for the privatisation of BR's services, it will incorporate proposals for the deregulation of the railways so that any qualified train operator will have the right of access to Britain's railway tracks. Analysis, Page 14



All change: the new-look Liverpool Street station, part of London's Broadgate complex

Broadgate escapes worst of recession

BROADGATE, the largest office development in the City of London, is opened officially today writes Vanessa Houlder. The £2bn office devel-opment by property companies Rosehaugh and Stanhope, in partnership with the British Rail Property Board, appears to have escaped the worst effects of the recession in the commercial

property market, selling and letting many of the buildings in the 30 acre complex. The developers expect Broadgate, which has a rental income of £100m, to become self-financing next year.
The recession, however, has been blamed by industry analysis for a drop in property values

at the site. Values dropped 8 per cent in the year to June, and could continue to fall. The City's concern is reflected in the sharp decline in the share prices of the developers. Stanhope has lost more than two-thirds of its market value this year, while Rosehaugh's mar-ket value is just a tenth of this year's high. Stanhope recently amounced losses of £77m before tax for the year to end-June. When its partner Rosehaugh publishes its much-delayed results tomorrow, they may be considerably worse. The development of 14 buildings began in 1985 and now has 20,000 people working there or one in 10 of City morkers. there, or one in 10 of City workers.

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comprehensive service network throughout Europe, and a wide range of technically-advanced products. Our 2,700 dealers, including 400 extendedservice TIR-stations, are already in place. And last year, Mercedes-Benz introduced a mobile 24 hour on-the-spot repair service throughout Western Europe to keep you on the road, whether you're in Glasgow or Palermo. Through our research and development, we continue to break new ground in matters of economy and environmental protection. In fact our vehicles' emission and noise levels are already considerably below the guide-lines proposed by the European Community. And with innovative, technologically advanced communications systems, we're helping to smooth the flow of traffic on Europe's roads. Because we believe that efficient transport is as beneficial to the environment as it is to your profitability.

We're making your future our business. So, as old borders disappear behind you, we'll make certain the only thing you find on the horizon is opportunity.

Committed to your success.



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MANAGEMENT: Marketing and Advertising

ast Monday, the 13m viewers of Thames Television's travel programme "Wish You Were Here...?" could have spotted a subtle change to the programme's titles and end

credits — a discreet blue logo
"welcoming" them "on behalf
of Barclaycard".

For £500,000, Barclays Bank
has bought itself an association with one of Britain's biggest-audience TV programmes. Yesterday, Mintel, the mar-

ket research group, published its fifth annual report* on sponsorship in the UK. It suggests that Thames - the only British television company currently to run sponsored programmes - is at the forefront of an expanding area in the

marketing industry. Corporate sponsorship in 1991 will have reached £325m, the lion's share being in sport-

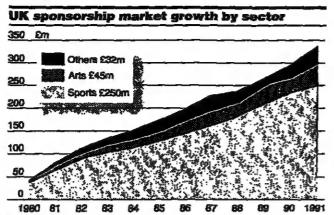
But the report argues that the areas where companies are "breaking new ground" are in broadcasting, education, social and environmental sponsor-

In broadcasting, some £15m is being spent in 1991 - double the figure for last year.

The 1990 Broadcasting Act licenced the Independent Television Commission to open up programmes for sponsorship. Once the act came into force (in January 1991), the London advertising agency BMP DDB Needham used the opportunity to bring together Barclays -with its 8m credit card holders

Thames already has another programme running, Rumpole the Bailey, a six-part series featuring a fictitious criminal barrister's life at the Bar, sponSupporting role for television sponsors

Gary Mead examines moves to tap a larger audience



Despite the apparent limita-tions of the ITC code of practice regarding sponsorship, (no product placements or promotional references are allowed). Mike McManus, commercial director of Barclays card ser-vices, had no doubt of the brand-promotional value of the

He believes that "Wish You Were Here...?", which has been running for 17 years and will have 26 weeks on air this season, is precisely the well-es-tablished type of programme which will get Barclays noticed and lend it a certain intangible

He is unperturbed by the

fact that Thames recently lost its broadcasting franchise and will cease to broadcast in 13 months time.

With some 3m Barclaycard holders travelling abroad annually, Barciays feels that what it is getting in place of conventional brand advertising is a useful association with a

quality programme.

Nor does the sponsorship begin and end with the appearance of the Barclaycard logo. When viewers of the travel programme write into Thames for details on the destinations featured by the programme, they will also receive details of Bar-

Under the ITC rules governing sponsorship, Barclays has no editorial control over the programme's content - "they could say 'take American Express abroad because it's a good thing if they wanted to, but we know what to expect

from the programme," said

Thames is at the forefront of television sponsorship in Britain; out of a total 10 programmes put up by the ITV networks for sponsorship in 1991, Thames is the station to have attracted backers, though some electricity companies are currently sponsoring televised weather forecasts on the commercial network.

Bill Patterson, a senior mar-ket analyst with Mintel and editor of the latest sponsorship report, said that "while broadcasting sponsorship is still a tiny element of the whole area, it is one of the really dynamic ones. It can only grow and will

The ITA, the association of independent television compa-nies which form the British commercial television network. has already drawn up a list of 23 sponsorable programmes for 1992, more than twice the number on offer this year.
According to Patterson, "the

argument for sponsorship as opposed to conventional spot advertising is that it can

secure brand publicity when you want it and with what you want. On the other hand, companies considering sponsoring television programmes are still

feeling their way.

"Moreover, when you look at the response of consumers, sponsorship of television programmes is one of the least acceptable forms of sponsorship for them. Unlike sponsorship for them. ship of the arts, sports, or of a health or environmental event. consumers can see no obvious benefit in broadcast sponsor-

Moreover, the tricky issue of what happens when a sponsored programme is repe or sold oversees, has yet to be resolved by the industry.

Sponsorship deals are currently individually negotiated, as in the Thames-Barclays

Attempts by a television producer to remove a sponsorahip logo from a programme before selling it oversess could run into trouble with the sponsor, who, understandably, believes that money paid into the programme's production budget entails a commitment from the station to keep the logo well to the forefront.

At the same time, sponsor-ship seems to please those who have dipped their toes into the water so far.

Powergen, the electricity supplier which currently spon-sors weather forecasts, believes that it "has significantly hoosted consumer recall of the company's name, and that it is attributable almost entirely to its sponsorship," said Patter-son. The face of British commercial television is, subtly

changing for ever.

*"Sponsorship 1991" is available from Mintel International,
18-19 Long Lane, London ECIA



Green with envy

Andrew Fisher on selling cars in east Germany

rabant and Wartburg motor cars, once the workhorses of eastern Europe, are reaching the end of the road. And as owners discard their once-coveted vehicles, all the big German and foreign car companies are fighting for a share of the new market. Demand for cars in east Germany is expected to reach 700,000 cars a year by the

end of the century. So far the company that has come out ahead is not Volkswagen, the German car giant, but Opel, the German subsid-iary of General Motors of the US. Last year, Opel had 21 per cant of the east German new car market against 15 per cent for VW. This year, Opel has

Opel's managers put the suc-cess down to an attractive model range and a nimble marketing strategy. However, capacity constraints also It could have sold more if it

could have produced more.

Opel had some hard work to do at first. While initial soundings showed that east Germans' first priority was a western car, Opel's name was not too well-known. After finding out what east Germans wanted and what they thought of Opel the company set to work. It

realised that east Germans wanted facts and did not mind being bombarded with techni-cal data. The first newspaper and magazine advertisements were heavy on text in a way that westerners would find off-

"The east Germans were a bit frightened of being taken advantage of They wanted bro-chures rather than ads', says Klaus Trapp. Opel's marketing director. What they really needed to know was how cars would perform, what their technical specifications were, and what they cost.
There was another vital con-

cern - the environment. After 40 years of living with pollu-tion, east Germans hankered wanted catalytic converters in their cars and were prepared to pay up to DM1,000 (£350) extra for these. Opel offered the for these Opel offered these on all new cars in east Germany from the start.

Opel ran the first ever com-mercial advertisement on east German television in April, 1990. It lasted a minute instead of the 30 seconds usual on west German TV. The theme was the environment, with Louis Armstrong's 'Wonderful World' played over gentle scenes of waterfalls and forests.

Building up an adequate

and money. Today, Opel has 360 dealers in east Germany. Each is investing an average of DMin in staff, buildings, and equipment. Opel does not pro-vide finance, but has helped in arranging the soft credits available for new investments.

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able for new investments.

The company began with only 38 dealers in March, 1990.

From the start, it sought people with an entrepreneurial spirit who had previously struggled with small repair shops outside the state-owned IFA vehicle group.

Other marketing efforts

Other marketing efforts included a special 160 page book for the east German market, with brightly illustrated explanations of the cars and their features. Around 1m-were distributed through dealers in the summer of 1990. Opel also took a convoy through east Germany, with an estimated 400,000 people coming to see the 60 cars on show.

As Trapp admits, demand has been so high that Opel and its rivals were welcomed with open arms by the east Ger-mans. But as the initial buying wave obbs, the market will become harder. Opel may have pulled ahead, but its rivals, German, French, Japanese, or otherwise, will be pushing hard to close the gap.

Dignity by catalogue for the disabled

John Thornhill looks at a company that sees enormous potential for mail order sales to the handicapped

here are about 4m peo-ple in the UK with some form of physical disability - ranging from defective eye-eight to total paralysis. This is an enormous potential market, yet few companies aim to sell clothes designed to

Most high street retailers argue they would not sell suf-ficient volumes to make commercial sense while the hand-ful of companies that do sell to the disabled tend to offer only a narrow range of unfashionAn exception is N Brown, the Manchester-based mail order company, which has found that good profits can be made from selling goods with the disabled people's market specifically in mind.

The company runs two catalogues — Special Collection and Comfortably Yours —

and Comfortably Yours - which aim to offer the disebled a range of fashionable clothes and other goods. Sales are currently running at £5m a

Jim Martin, N Brown's managing director, says the company's approach to the market started from the premise: "Why should the disabled put up with garments which able-bodied people would immediately reject?"

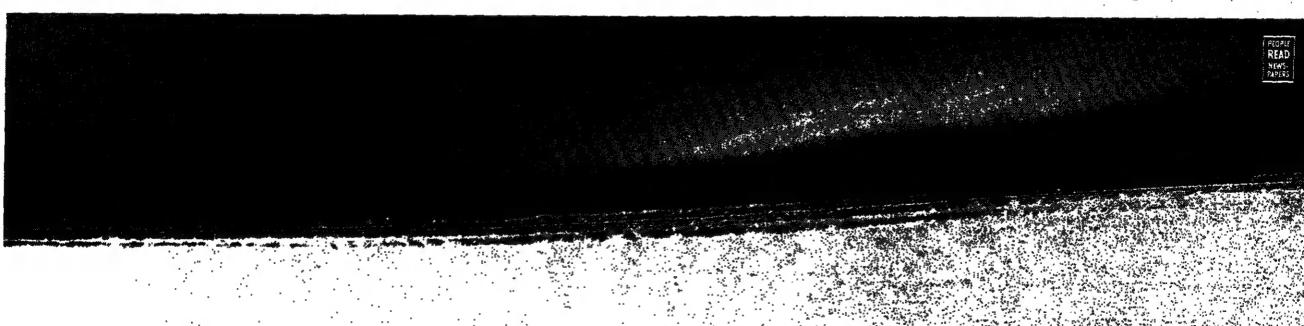
The company became interested in the market following a study conducted by the Disa-bled Living Foundation, the King's Fund and the Boyal Coilege of Nursing, which stand to make it easier for the 200,000 people in long-stay care in the National Health Service to wear their own

"Choosing one's own clothes is an act of individuality. Wearing them enhances personal dignity and autonomy," the working party suggested. Working with these organisations, N Brown adapted clothes and products it sells through its wide range of catalogues to address the specific needs of the disabled. For example, Velcro fasten-For example, Velcro fasten-ings were attached to make skirts easier to do up. Roomy armholes and elasticated waists made dresses more

- such as the wheelchair-bound who account for 1 per cant of the disabled popula-Brown started by selling direct to shoppers in long-stay NHS hospitals but found it a difficult market to enter.

duced several garments which were aimed at the more severely physically impaired

"We are very good at selling at a distance. But it may have been that we did not possess the right face-to-face selling skills," says Martin.





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The circulation of The Mail on Sunday through October and November has regularly achieved over 2,000,000 copies per week.

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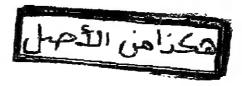
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The Mail on Sunday. A newspaper, not a snoozepaper



TECHNOLOGY

Big prizes in small parcels

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idland Bank and Bar-clays Bank, two of the leading foreign exchange dealers in the London market, have developed personal computer-based systems to make it easier for their corporate customers to trade small parcels of currency cheaply and safely.

Both systems are designed to solve the problem that, while every foreign exchange department is happy to trade in large amounts of currency, small deals - say \$100,000 to. \$250,000 - are a source of irritation to both partners to the bargain. They tie up dealers' time and the customer believes the fee - typically £50 in back room costs - is out of propor-tion to the size of the deal.

Both banks believe that, Both banks believe that,
designed primarily to
reduce their costs, the systems
could help them to attract new
corporate customers. Other
banks. notably London
branches of US operations, are
also offering automated small
deal systems. Midland's FX
Direct, based on its existing
in-house currency price distribution system "Superdoris",
runs on a PC sited on a corporate dealer's desk.
It provides automatic access

It provides automatic access to Midland's FX quotes for some 30 currencies. Spot and forward deals up to a value of forward deals up to a value of \$2m can be struck; the system handles the processing of the deal and the desputch of the details to the back office.

By comparison, Barclays' system, developed by Cogno-tec, a systems house specialising in the foreign exchange ing in the foreign exchange market, has a ceiling of £250,000 per trade. The quotes provided are based on Barclays' quotes in the interbank market, with a pre-determined margin added depending on the customer (the better the customer, the lower the marting.) The customer has one ilm. The customer has one minute to decide whether to

deal against the quote. Both banks are providing the software free. FX-Direct customers will have in find in cost of a PC, modem and tele-communications. In the first year, the cost might be 28,500, and £2,000 a year thereafter.

> Alan Cane Richard Waters

onda Motor, the Japanese car maker, won few friends in the automobile industry in July when it announced development of a cleaner, more efficient automobile engine

The company suffered resentment not because it the competition with better product. Indeed Toyota has offered a similar lean-burn engine for 10 years in Europe,

although few people were pre-pared to pay the extra cost. But with its typical flair for publicity, Honda managed to capture attention and burnish its image as an environmentconscious company with product many doubted was so important.

What really upset the competition was an impression they Honda gave that the demands of environmentalists demands of environmentalists for radically cleaner and more efficient engines could be met. With US legislators considering new corporate average fuel efficiency standards for the industry, many believed the timing of Honda's announcement could not have been

After a decade in which auto square more performance of their cars, while laying on more comfort and luxury, the Japanese car markers have been hit by an avalanche of environmental demands. The US is imprograme cars extintes US is imposing ever stricter standards on fuel efficiency

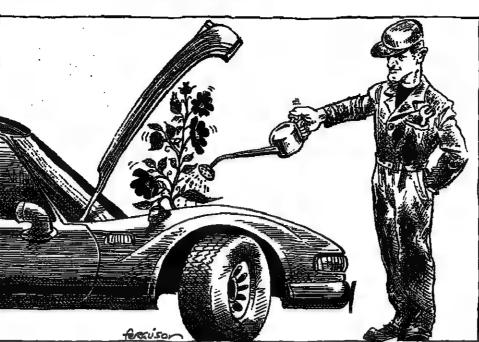
and emissions.

Meeting ever tougher environmental standards — and trying to influence the setting of those standards — has moved steadily higher up the agenda for Japanese automobile manufacturers. "Overall we have changed from a pas-sive attitude to a more active attitude," says Masaaki Chashi, senior managing director at Tovota.

It would be easy to dismiss this sort of statement as public relations. Yet there is no doubt Toyota and other makers are taking the global surge of envi-ronmental concern seriously if only because they stand to lose if their products cannot meet tighter standards.

Toyota is spending up to 80 per cent of its R&D budget on environment-related programmes, which amounts to roughly Yi35hn (2590m) this year. Other companies are spanding a similar amounts. Toyota's only recent organi-sational response has been to set up a recycling committee, yet this committee takes its place next to a raft of other committee structures that have Japanese car makers are under pressure to make cleaner, greener machines, writes Steven Butler

Driving too slow in the fast lane



Nissan, Japanese maker, last year a new environmen safety department headed by a general and April III — Earth Day — running corporate advertisements emphasising the company's environmental

Honda created a similar committee reporting directly to the board to act as a kind of global switchboard, keeping tabs on changing environmental regu-lations in Honda's markets and co-ordinating the response.
Solchiro Irimajiri, executive
vice president in charge of

Honda's research operation, says: "The issue is becoming more and more complicated. We need to simplify informaboard can As for the ire towards Honda

from other carmakers, Irimairi admits timing of the of Honda's lean-burn VTEC (valve timing and lift electronically controlled) engine was not ideal.

Nevertheless, he is still unapol-

ogetic.

"We did not say that the VTEC engine will solve everything. The fact is that we had developed the product and were going to sell it," he says.

The engine works by burning a ratio of air to fuel that is observed as the product of the that is observed. close to 25, compared with the traditional engine air/fuel ratio of 15. The result is more efficient and complete combustion which is inherently more diffi-cult to sustain. Honda achieved stable combustion by a clever design of the cylinder, result-ing in improved fuel efficiency of between 20 and 40 per cent, depending on driving condi-tions, with only ■ small loss of

tions, with only small loss of performance.

Yet lean burn produces more oxides of nitrogen, which mote removed by traditional catalytic converters. As a result, Honda's engine is being installed only in smaller cars, with an engine size of 1,500 cc. Even engine cannot meet California air standards. For California, the engine will burn a normal sir/fuel ratio.

with loss efficiency, oxides of nitrogen.

Because of Installimitations, believed Honda has, perhaps unintentionally, created false hope had a solution in the environmental problem was around lime corner. Says Ohashi: "There is no fundamental technological break-through on the horizon. While small improvements

in engine efficiency may possible, Ohashi and L. Co. must be smaller and lighter, or miscompromises on performance. Toyota's experimental efforts, such as gas turbine us multifuel cars, of not how the cum mercial hopefuls. Yasuhisa Tsuda, director of

Nissan's technology planning department, agrees: "Lean burn is a special solution he a special car. A leap jin fuel efficiency from the current level is very difficult in foresee. There is only the summing of small

trying reduce mechanical friction by reducing piston rings from three in two, or attempting in lower rolling In total, Tsuda projects a 7 per cent increase in efficiency by the year Improvement, but not exactly a

Irimajiri, however, to discouraged. "We still in the potential for the lean burn engine."
Honda, like the other mak-

ers, is working on a catalyst to remove reason of nitrogen. It also considering more exotic engine designs to burn air-fuel ratios al u to 50. Emissions of nitrogen in initially as the air-fuel ratio rises above 15, but then fall off sharply as the ratio approaches tain combustion at this sort of ratio in a practical engine that could an ordinary car.

As for the zero vehicles mandated for Calif-

by 1998 the outlook huge amount money being spent has already produced impressive technological advances. Nissan, for example, has made much over the development of a battery-powered known Future Electric Vehicle. FEV, which a quick recharge just 15 minutes. The performance car looks close to some small petrol-powered the

market today.

"The FEV is proving good in field tests," says Tsuda. But he admits the cost of the battery is "unrealistically enormous". It will cost at least three times price of a normal vehicle, infrastructural cost of putting in a high-voltage recharging stations.

The projects that a small

projects that a small electric car will have the performance of an Y800,000 minimum a price-tag equivalent its Y4m Legend, luxury version of Honda's Accord model. Even if car makers a forced and the sale, who will buy

Toyota and its in produce as paints and plas-tic will be the recyclable portions are without raising weight, and the three are rapidly phasing out CFCs in air conditioning units. and manufacturing pro-

in all, this amounts in a sand expensive effect by the industry. Yet, in spite reputation of Japanese nies for technical wizardry, Tsuda puts it, the companies still have little to offer but the

Intelligent house opens its doors

By Paul Taylor

Nevertheless the "Intelligent House" demonstrated 🔳 the Esprit 🔳 conference and exhibition in Brussels last week was an impressive display of the electronic wizardry which could become part of suburban homes of the late 1990s.

Esprit, the European Com-munity's information technolresearch programme, claimed the mock-up was a demonstration of "the first home system 🗽 integrate 🖳 functions III I fully automated 'intelligent' house".

The system will allow home link safety, comfort and entertainment throughout house and control features via the television set, a puter, a remote control unit or by making a telephone call home.

Among Laborate of the

system energy at savings and conservation by managing increased comfort and The companies backing Ille

project the system could available within three new years and will cost us hi-fi system.

Earlier Esprit pub-la home systems specifi-cation designed would with would make manufacturers in develop muspatible products, 🛍 🔳 installers, home builders and occupants in the compoand install them.

The man of refining and pro-moting in the day has the been Live III by III industry European Home Systems Association whose members include those companies involved in the Esprit projects,
Systems of Integrated Interactive Home. The two projects have

brought together BT (formerly British Telecom), Thorn-EMI and GEC of the UK, AEG/ Daimler Benz of Germany, ABB of Sweden, Philips of the Netherlands the French company Thomson, Tig magazinden beide er

exhibition almost base the system operates and comprised six specific applications: ● Load management. A typi-

Pricks and mortar it and not - more like a poorly constructed stage set. the same time placing a heavy burden on the supply during peak demand periods like morning and evening mealtimes. An energy load management system switches from device in Man according to pre-set priorities while keeping the load below a pre-determined limit.

In addition, the central heating system can be programmed with and tariff information then switches automatically tin pat unt-de the fuel any given time, typically

electricity at night and during the day.

Lighting control. Individual lights be controlled from central unit and programmed to turn on and off. Mills the house mempty a random programme can activated, hir security. A control switch switch lights the television is leaves in room.

where in the home by dialling home telephone, entering lidentification and using a voice rep yana system = laled a ria tion, for example programming video recorder, turning switching on by mistake.

system. At the system of the integrated have system simple and cheap audio metwork linked by coaxial cable. A distributed of the AV signals throughout the bone withall in of quality ar interference.

In addition, an infra-red through the network living from the television in

bedroom.

Security. Can
example a visitor of the front on il television in lounge and if an intruder phone ill can automatically routed nearby security service.

One final Image Image

cameras, are record intruder on the W.H. - a good not steal the marrier limit

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Bill Coleman believes

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■ different perspective. One which has begun ■ influence the advice he gives investment clients ■ James Capel & Co. in London. the environment

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energy and environmentally-related technologies that is going ■ rank alongside

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militar excep

DAY DECEMBER 1

Hollywood dreams: diverting and diabolical

chum. On day ten of my visit to Hollywood, fate propelled me a hundred miles up the coast to bougainvillaea-clad Montecito. Here over a frightful number of double Mar-tinis. Old Sleepy Eyes regaled me about magic of Snow White and Fantasia: the golden days. Joe Sternberg, Otto Preminger, Howard H. Jane Rus-sell's bosom, Marilyn Monroe's drama coach; and Sir David Lean defying waves and wind-machines in Ryan's

Hypnotic stuff. I lost all sense of time, as Tinseltown had surely intended me to ever since I ched down in I.A. There is a hazy memory of two weeks spent making 400 phone calls and see-ing 40-odd films. My telephone bill was incurred attempting to pin down the rich and famous; my pace-that-kills viewing schedule while logging up the the spate of new movies hitting pre-Christmas cinemas. At one point I dreamed I fell off the seventh-floor balcony of my Sunset Boulevard hotel room, only to be born aloft by a number of byzone film stars wearing wings.

of bygone film stars wearing wings.
Hollywood is a factory town where
the local product – dreams – spills out
and infects the air. It is easily confused
with the town's other major commodity, But the pervasiveness of dreams is more and this Christmas they are the stuff that nearly all the films are made of. Light, diveran the times are made of laght, of ver-sionary dreams in Beauty And The Beast, Fievel Goes West and Curly Sue, Sleek, diabolical dreams in Cape Fear, Billy Bathgate and The People Under

Billy Bathgate and The People Under The Stairs.

Fitting climax, this, to an oneiric movie year. and and afflicted with accesting us for months — in Shattered, Dead Again, The Fisher King — and month the agerly awaited Yuletide film opens in the US: Spielberg's Hook, in which Robin Williams thinks he is Peter Pan to Dustin Hoffman's Causin Hook.

Hoffman's Captain Hook.

I failed to get even a sighting of Hook.

TriStar Pictures, in an act of of corpoaction discourtesy unparalleled in my
carear, refused to return my dozen-odd phone calls. They are now on my black list along Hussein, the late Adolf and important

public enemies past and present.

I did, however, see a true Christmas treat in Disney's Benuty And The Beast.
This is the studio's best animate feature in decades. Set in a never-never multi-layered forest perspectives, a bravura Gothic castle and the enchanting conceit of turning the castle's living furniture into the story's comic relief. Led by a Maurice Chevaller candelabra



Robert De Niro and Nick Nolte in 'Cape Fear'

and a pompously mercurial clock with dial-moustaches, these dance around the pretty heroine and the hero whose

the pretty heroine and the hero whose roars set your seat shaking.

The Spielberg-produced An American Tail 2: Fievel Goes West is a relative dullard. Reprising the lost-and-found plotline of Tail 1 — this mouse seems unable to hold on to his parents — it rejoices chiefly in John Cleese's vocalising of the feline villain: one Cat R Wanl, a sort of Basil Fawlty with whiskers.

Curly Sue, opening here on Boxing Day, is a poor-little-street-waif tale of surpassing ickiness from the writer of Home Alone. And My Girl, directed by Howard Zieff, wastes Home Alone's boy prodigy Macaulay Culkin in maudlin yarn about an undertaker's daughter learning to confront death. Not hers but best friend Culkin's. Dan Aykroyd plays widowered Dad, Jamie Lee Curtis is his girliftend and the daughter's sympa-thetic surrogate Mum, and you are all but provided with kleenexes to sob into.

Grown-ups are best catered for by Cape Fear. Re-shuffling the 1962 thriller about an ex-convict terrorising the lawyer who sent him to jail, plus the law-yer's family, director Martin Scorsese sets Robert De Nîro down on the card-table as the triumphant joker. This Max Cady, unlike Robert Mitchum's brooding thug in the original film, is a Southern-twanging japester with tat-tooed body, panama hat and limin

He upstages Nick Nolte and Jessica Lange as the troubled couple, though a lamost matched by Juliette Lewis pubescent daughter, slithery with half-awakened desire. Scorsese overdirects somewhat: the camera deliriums that great Mafia Satyricon distract here from the straight-arrow II aller requirements. But it is bracing to see a movie imagination refuse to be nailed down to camera positions A, B and C, even when the story material II banal enough to

equest it.

Bathgate, the second Director hoodlum tale, disappoints. Director Robert Benton, who as screenwriter of Bonnie And Chyde set a brilliantly kaleldoscopic pattern for the modern gang-ster film, is over-reverent towards E.L.

novel about land leader Dutch Schultz. Lost amid the inert period fidelity, even Dustin Hoff-man's performance as Schultz seems like costume rehearsal in search of a

unable to hold on to his parents — it rejoices chiefly in John Cleese's vocalising of the feline villain: one Cat R Wanl, a sort of Basil Fawity with whiskers.

Other Yuletide children's fare is

heavy on the saccharine. John Hughes's inches from his seat. The Addams Fam-Curby Sue, opening here on Boxing Day, iby is a less amiable horror spoof that, though minting early money in the US. will surely expire commercially as fast as its plot does imaginatively. And Steven Soderbergh's Prague-shot Kafka is black-and-white grand guignol with a fictionalised Franz K (Jeremy Irons) coming up against ghoulies, ghosties and girlies (Theresa Russell as a sexy anarchist). Unfortunately the only thing going bump in the dark is the audience. Dropping their popcorn and personal effects, they attempt to find their newspaper listings to make sure it is that Soderbergh – he of sex, lies and videotape – who made this odd, under-nourished blend of horror hokum and Euro-pretension. It is and he did.

> Back in Britain it is a lightweight, not to sat flyweight, week. Two movies, two minor divertimenti. Pedro Almodovar's Matador (Metro, Electric, 18) ■ a five-year-old slice of kitsch from the Spanish director of Women On The Verge Of A Nervous Breakdown. Two serial killers (Nacho Martinez and Assumpta Serna) meet and mate in a Madrid notable for the remarkable number of wacky characters still alive despite the hero and heroine's best efforts.

> heroine's best efforts.
>
> She wields a fatal hairpin; and ders when not masturbating in front of TV slasher films; they finally a middlestruct consumnation on a brightly-coloured outspread toreador Watching this essay in Hispanic hyper-bole film is like eating a taco. Half of it slips deliciously into the mouth, the rest dribbles uncontrollably down your front thanks to the loose-fitting casing

front thanks to the loose-fitting casing and the odd angles of presentation.

Hearts Of Darkness (Everyman, 15), written and directed by Bahr, explores even deeper reaches of eccentricity. But who this this captains on the making of Francis Coppola's Apocalypse Now, drawn from footage shot during filming by Coppolate Sepanding Sudgets; exploding egos; and the indelible sight of Marlon \$1m-a-day Brando arriving in the Philippines to play the "emacated" the Philippines to play the "emaciated" Kurtz and weighing in at about 250

Nigel Andrews



Edward Petherbridge and Susan Hampshire

Noël and Gertie

DUKE OF YORK'S THEATRE

Coward and Gertrude Lawrence, the icons of theatre, will be long absent from I London stage. Too structible written for them by to possible. And, though their legendary partnership only brief vehicles (the Private Lives and the I Tonight 3.30, the enough Revivals, biographies, films, documentaries, musical anthologies and, recently, the Joan Collins industry all go on fanning an already lively

industry all go on fanning an already lively flame.

Now Sheridan Morley's graceful in the pair has been revived for the very stylish talents of Edward Petherbridge and Susan Hampshire. Petherbridge in particular is — well, not a tower of strength.

The particular is — well, not a tower of strength.

The particular is — well, not a tower of strength.

The particular is — without exaggeration;

The prince — certain vowels (a special feat);

But — intelligent and but the latest intelligent and matter in an intelligent accomplete Coward imitation. The sales and refinement that are central in his best Petherbridge, and that is as it should be. He is not a strong singer, but his rhythm, diction, phrasing carry the songs and show. I rub wy eyes as I watch Susan Hampshire,

accomplished televi-actress early in childhood; and yet today her face, voice, figure still by time's furrows. In certainly an odd phase to be concentrating on musiphase to be concentrating on musiher singing voice to but weak, inclining to spread at the top and to go flat throughout - but throughout - but the expertise troublesome. I was charmed by everything she in the problem, especially in her speaking. She simply applies much charm, in little spontaneity or Still, I the missing could exercise their talents the first own theatrically adept; I have nostalgia sentimentality. The bost of vintage Coward songs and better, vintage to spread to but the sentimentality.

better, vintage But real mastery lay in the overall construction of his plays, not in the famous Coward style and certainly not an important the the confidence of the scenes here boil down to a series of varietiens on the same in the menual propagations on the same in t variations on the same [[all all pseudo-romance.

Alastair Macaulay

'Lucia di Lammermoor' and 'Marriage of Figaro'

This promises to have been a year of successes and failures on a grand operatic scale for Dublin Cultural Capital of Europe. An ambitious plan bring of Sofia to the city in the autumn led to losses, with debts of up to 2700,000 being The big crowd-pulling appearances by Domingo and Pavar-ottl are still to come.

What opera-goers in Dublin will want to know, however, is bow far the exceptional activ-ity this year can be expected through into the future. Dublin as a full-time opera-house and the resident company, DGOS Opera Ireland, has had an unhappy recent his-tory. The point was reached a couple of years ago when one season was cancelled altogether. But now the company is looking healthier again under its new Artistic Director, Elaine Padmore, who has shown her made a line Festival down the

The task in Dublin is to produce a pair of operas on limited rehearsal time, without a permanent chorus or orches tra, and in a theatre which is putting its main effort into getting Jack and the Beanstalk on stage in time for Christmas. In the event both the operas in this good and bad things, but with Lucia di Lammermoor It is the prevails.

The producer was Francesca Zambello, who scored a minor triumph with another Donizetti oper a Tarbri ilin year. With Sand Schwengi as



Valeria Masterson, Pamela Helen Stephen and Regina Nathan in 'Figaro'

her designer she has contrived a staging that makes much of little, just mists and a windswept tree to suggest the chill of the Scottish highlands and ominously blood-red curtains for the baronial hall. It was all extremely well lit by Michael Calf and damed of himself tles, r les until le final scene, when supposedly Lucia came tripping on for a last appearance.

in the role the 21-year-old Bulgarian Alexandrina turned in

pretty remarkable performance, it is not at all the technical automaton one might at that small and its small and around the min. John with as Edgardo had problems with for the coloratura. But she uses

intonation, Jan Galla was rough harman and Allent Dolin an underpowered Enrico, although the imm that he does I la criste an almost must have it usefully compact. ably touching Lucia, always Adrian Arturo was introverted and by the end colblue projected the any u lapsing inside altogether as she them. I enjoyed, however, the into insanity. Every was stylish conducting Maurizlo Di Robbio and that was not of the mad scene added some thing to the character. only because he was working

Unfortunately the other with the Last than first into of the cast had their There was a worrying thou. time out just getting

ness of ensemble again in the other opera, The Marriage of Figuro (sung in English), and the conductor of that production, Jonathan Webb, also tended to impose himself on the music too insistently. But then this then this was as a self-

The producer and de last, John Lloyd Davies, had the opera to around 1900 with arty geometric sets. But there was no serious attempt to put the choice of period usefully to work, save for when Cherubino sang "Voi che sapste" to the accompani-ment of an old horn gramo-nhone. which must make his little song one of the fastest to be recorded of all time. For the rest the production testered on the edge of operetta, as though Macari was the progenitor of Gilbert and Sullivan.

It was left to the main sing-ers, and Valerie Masterson above all, to keep the human heart of Mozart's comedy ticking. Though cautiously sung these days, her Countess is a penetrating study of a woman in middle age, still attractive enough to invite temptation and yet knowing inside that there is nothing to come but hurt and disillusion. Victor Ledbetter made a stern Count and Pamela Helen Stephen a nicely lanky Cherubino. Regina Tubas as Susanna sang a poetic "Deh vieni". But next to Miss Metunian living, breathing Countess, they were just going through

Richard Fairman

Paul Taylor Company

With the Paul Taylor Company back in London - at Safler's Wells for the next ten days that movement, joyous or tormented but always vivid, will seize their imaginations. They know, too, that Taylor will ring the changes on two favoured themes, setting works that propose serenity and the most civilised manners against night-haunted pieces in which the sleeping beast awakens and stalks the dark. Just so in the first of the company's four programmes on Tuesday night, when Airs was followed by Nightshade.

Airs how and love for its grace and sweeping the phrases, as the concerti move through lie buoyant and sweetly placed bodies if the cast, and every action speaks of respect, and discreet joy. It is a difficult work to bring off successfully, and were not not ruesday night when limit looked in intrinsial by the beauty if it all. Their expressions, their movements, had a holier than thou air which was cloyingly ecstatic, like a door-step evangelist making a bid for an errant soul. What was fascinating, as always with Taylor's troupe, and one's quaintance with a man in which bulk sheer physical weight presence — is so essentially part of the dance style. Strongly muscled, well-covered with flesh, these Illuency and a lightness balied by their apparent heaviness of build.

The Taylorian contrast - Hyde to the earlier Jekyll - came with Nightshade, which is a grand and horrific piece of Victorian menace. A stage. The glimmer of a lantern. A group of men and women who might have come from the most grotesque illustrations by Phiz to Dickens' bleakest pages. Bodies in in galvanic t, lying drugged dead, or by convulsive in I thought of images

from Edwin Drood, or "Tom all-alones" in Bleak House, or Our Mutual Friend. Late Skryabin is the score — the tenth piano sonata and Vers la flamme — and the mania finds exact reflection in the disjointed, compulsive and convulsive ronde infernale of the four men and their women, mistresses and servants, with a child skipping through the scenes, destined, of course, to be the culminating manial victim. Taylor to be the culminating victim. Taylor drives the unrelentingly along, without explanation, but generating a pung atmosphere of unspeakable desires and shadowed terrors. Like setting earlier Taylor pieces - Churchyard or Runes - Il chills the blood. It

is very fine, and very finely danced. from W. The closing piece of the evening was Company B, made this year as a nostalgic and not too sentimental view of ballads. The form are the Annual hits of the 1940s - "Oh, Johnny", "Boogle-Woogle Bugle Boy", et al - and Taylor knows this exercise in a archaeology must be given with that sheen of romanticism which discounts the lambar actualities of war time service and separation. So men and women are clad in pale, clear colours; jitterbugging never far away; and the dance manner is buoy-ant, show-offish, with it men of the especially strong. It is, in the main, dance about superficial sentiments, which was war-time's with things terrifying. Tay-lor briefly hints it women's and men's chances of death in action - but no more than did the popular www 🖬 the period. 📶 always with Taylor, the choreography is exactly judged to his music's ability to sustain emotional tensions. His dancers are a superb troupe, whom you should under no circumstances miss.

Clement Crisp

INTERNATIONAL

■ BARCELONA

Two ware being given to mark today's The anniversary Palau Gardiner English
Saroque and English Choir in II- Mar in I minor and III Requiem, III Libra Backer Bonney, Anne Sofie Van Otter, Rolfe Inner and Alastair Anthony Miles. This concert is sold out, but half is being in several European countries. At the little Teatre del Liceu. Uwe Mund lequiem with Helen Donath, Marjana Lipovsek, Gösta Winbergh and Kurt Moll. and III Orchestra and Chorus of the [412 1466)

■ BERLIN

Schauspielhaus 19174 Claus France Flor conducts the Berlin Symphony Orchestra and Philharmonic Chorus Sun, Mon: Gothart Stieruatorio (East Bertin 2272 261) Deutsche Oper 19.30 Heinrich Kramer's production of III Zauberflöte. Tomorrow:

by Bejart, Kinner McWinn and Christopher Brief Sat L'elisir d'amore. Sun: Marail and Gretel (West Berlin MU 249) Komische Oper 1 Rolf Rolf Harry Kupfer's production of Die Zauberflöte. tomorrow. Sun: Tom Schilling's production if Cinderella (East Berlin 2292 555)

■ CHICAGO

Drylandy Half SLIE Should Write of Boulez's four-week residency The Chicago Symphony Orchestra. Tonight's programme is Schoenberg's Pelléas et Mélisande, Constitution Schoenberg Prelude and Fugue in E major and Berg's Violin with Midori. Alle tomorrow 💵 13.30, 🔤 and next Tues, Sun Marcot: Boulez conducts Em Chicago Orchestra (45)

■ FLORENCE

Teatro Communale Tomorrow at 18.00, Witold Lutoslawski conducts the Division of the Teatro Communale in a programme U his own music. Repeated un Mil and next and Thurs (277 9236) Piccolo Teatro Two chamber operas - Anton by Claudio Casini and Emilio Scogna, and La figlia del mago by Lorenzo Ferrero being performed tonight 20.30. The production runs till Dec 17, with next performance on Said at 1530 (277 9236)

■ GLASGOW

Royal Cares Hall 1930 James Judd course the Royal Special in Elgar's First Wand

Youth Suite, Danie Suite Eighth Symphony and Brahms' Violin Concerto, repeated on Tomorrow: Falls Waterwills BBC South Symphony Crustellia in the murid premiere III Robin Orr's Sinfonietta Helvetica, with Karin Georgian in Dyorak's Little Concerto. Sun: Alexander III Danie Danie Com Dvorak's World Symphony (041-227 5511)

■ LONDON THEATRE

National Trans

The Edward Bond's comedy opens in The Lyttelton in 12 (previews from tomorrow) in a production I was by Sam Judi Dench plays Rafi. This in the first major London revival since Wa play premiered at Royal Court in 1973. Designs are Bob Crowley with lighting by Paul Pyant. The play the bizarre chaln of wiolent storm during in a small was town in 1907, The introduces a rich array eccentric characters who are all, in their individual ways, by this tragedy (071-928

The Little Clay Cart: Jatinder Verma and Ranjit and adaptation eighth-century Sanskrit play opens in the Cottesloe tonight. This epic fable 🕍 romance and ment - unique stratu surviving Sanskrit dramas in being entirely secular - but seen described as una of the finest examples 📰 classical Indian theatre. The production features a man of main and Irish malan and musicians (071-928 2252)

For information about all Meet End shows, phone Theatreline from anywhere in II-UK: Plays IIII - IIII Valori 430960 0836 430961 Thrillers 0836 430962

Covent Manual Hartmut
Haenchen Manual the Ind night of Graham Vick's new production Mozart's Mitridate, designed by Paul Brown. The Jochen Kowalski, Ann Murray, Yvonne Kenny and Gillian Runs till Den 19, with next performances on WWI and Wed (071-240 Tag

Jones' new production of I Fledermaus, with a led by Vivian Tierney, Donald Maxwell, February Folwell and Lesley Farral Tomorrow and Thurs: Le nozze di Figaro (071-836 3161) Royal Festival Hall 18.00 Bernard Haitink, the Emerson Quartet and London Philharmonic www part in a man of chamber, choral and atherna music in celebration of Wallife T Wallet Tomorrow in Limit Elizabeth Hall: Ivan Fischer the Orchestra

performance of Menant's Table Sun: Sinopoli Tchaikovsky (071-928 Barbican 19.45 Jeffrey Tata conducts the English Chamber Orchestra Tallis Chamber Choir in Mozart's Clarinet Thea King and the Requiem. Tomorrow: Jacques Loussier plays Bach. Sat City London Sinfonia plays Sun: Igor Oistrakh

plays Concerto (071-638 8891)

in the item of Enlightenment and

Wells 19.30 Paul Taylor and Little 14 (071-278 8916)

■ NEW YORK

Avery Full Hall Erich l einsdorf Table the New York Philharmonic Orchestra in all-Mozart programme, including Piano Concerto No 27 with Alicia M Larrocha and M Requiem. Repeated tomorrow, IIII Carnegle Hall Neville Marriner the Academy M 21 Martin in IIII Fields in Manual Requiem 1 Vesperae Confessore, Tomorrow and But William Kremer and the Deutsche Kammerphilharmonie. Sun: Christmas concert with Kathleen Battle, Frederica von Stade, Wynton Manual and Andre Previn (247 770) Metropolitan Opera 20.00 Levine Die Entführung dem Serail, with a led by Mariella Devia and Matti Salminen. Tomorrow: La traviata with Cheryl 27 (362 6000) York State Theater Balanchine's City Ballet production III The Nutcracker. Repeated tomorrow, with afternoon and evening performances on and Sun (870 5570)

■ PARIS

Opéra Bastille III. Friedemann Layer conducts Bob Wilson's production of Die Zauberflöte, with led by Hans Sotin, Hans-Peter Blochwitz and Cynthia Haymon. This production runs until Jan 14, with next performances on Sal and Mon. Tomorrow at 20.30: Ravel Quartet plays Manual

string quartets (4001 1616) Châtelet III Janowski conducts the Philharmonique de masse France In the premiere of Mensourire, plus Reger's Variations and Fugue on a Theme of Mattell and Mattell Piano Concerto No III with Cartain Zacharias. In the Auditorium III 19.00: Tokyo Quartet plays Mozart string quartets. Tomorrow, Edi Sun:

■ VIENNA

Staatsoper 19.00 Donald Runnicles conducts Don Giovanni with led by Ferruccio Furlanetto, Decivan der Walt and Tina Kiberg. Sun. Tomorrow and Tues: Katya Kabanova with Nancy Leonie Rysanek. (51444 Zuperflöte,

Sun. Tomorrow: Kalman's

operetta Die Zirkusprinzessin. Der Vogelhändler (51444 3318) Musikverein 10.30 Mayara Harnoncourt conducts the Chamber Orchestra of Europe in Musel's last three symphonies, repeated tomorrow (505 1197) Konzerthaus 19.30 Sandor Vegh

conducts the Camerata Academica in a Mozart programme, including the Adagio and Fugue K546 and Piano Concerto No 24, with Alexander Lonquich. Tomorrow: Rafael Frühbeck 🎟 Burgos conducts the Vienna Symphony Orchestra in a Mozart programme. Pinchas Steinberg conducts a concert performance of Prokofiev's The Fiery Angel, with Linda Roark-Strummer and Jorma Hynninen (7124 6860)

European Cable and Satellite Business TV

MONDAY TO FRIDAY 0730-0800 Moneyline

(ali EET)

Business Morning
Day
2000-2030 World Today
a joint FT/CNN production
Grant Perry and Colin Chapman 2300-2330 World mess Today 0100-0130 Moneyline

(Tues) Europe — weekly indepth analysis from FTTV 2130- (Wed) FT Business Weekly - tgiobal business

1200 International Report 1130, 1730, 2130, 0430, 0530

2130-2200 (Thurs) Talking

SATURDAY

0730-0800 Moneyline 0900-0930 World Business This Week - a joint FT/CNN production 1540-1610 Moneyweek 1900-1930 World

SUNDAY Super -F7 Weekly

Weekly

World Business

1630, 2030, MIN. 0230 FT

Thursday December 5 1991

Mr Maxwell's legacy

ROBERT Maxwell spent considerable time in the latter part of his life contesting the judgment at a Board of Trade inquiry that he unfit for the stewardship of a public

company.

The final verdict on Mr Maxwell's career is yet to come. But it is already clear that that judgment was entirely correct. He was not fit to handle other people's money. Yet in the closing months of his life, two decades after that damning verdict, Mr Maxwell was director, guiding force and sole arbiter of the affairs of two sub-

Maxwell Communication Corporation big enough to qualify for the FT-SE in of UK's most important panies. Mirror Group Newspapers had only recently been offered for who included many readers of the company's newspapers. Its pensioners' interests have been rejudiced by the disappearence of pension fund assets. And its principal title, the Daily Mirror, is a newspaper that plays a significant part in British political life. Mr Maxwell's failings as a

director were not an governance: they direct importance in large number ordinary people. How such in the such is a such in the such in role, many years, with such apparently many gard the normal standards porbity? In could of leading banks of leading banks of so much money him and his companies? It could be recruit City In short, how did Mr Maxwell way with much we long?

The marrier lies in three closely entwined in lack of UK corporate scene: III lack of transparency ownership nellaws to these who choose to wantage of it; the relaxed nature in pension fund regulation; and endemic weaknesses il the modern system of corporate ____

Transparency question

Start with the question of transparency. The Marrie – like Mr 🏎 Hasan BCCI octopus, Mr Asil and Mr Larry Goodman's

to name just three spec-tacular recent was an elaborately constructed nesh 🜃 companies, some more visible than others. In his ing as if to taunt UK standards of disclosure, Mr Maxwell moved the ultimate control 🔳 his empire from Liechtenstein 🖿 Gibraltar, a colony which in practice not in principle, amenable to influence from Whitehall. It role for anonymity in financial affairs, if only in order to the pref-But I little for extending it the protection

Wholesale review The second are of

the British crown.

is the assumption will UK penis it assumption UK pension funds are run to honest people, who need to be program against the ground of gullibility error, but not to be scrutinised against the possibility of outright fraud. Under current less the security of the pension law, the security of the pension fund assets is not guarded suf-ficiently, and the disposition of those assets is not checked sufficiently rigorously or often. The Maxwell affair for a value review of

law; it long overdue.

The UK corpo rate governance known. Non-executive directoo tilber fail to tarme sufficient control over a strong-willed chairman: Mr Maxwell's character tested that thesis to extremes. More generally, the looser regulatory regime of recent designed to give greater scope for financial entrepreneurship

requires more vigorous investigators in the Department of Trade and Industry and the Fraud

It also requires a degree of scepticism on the part of financial institutions often lacking in the 1980s. Bankers and City advisers appear to have extended Mr Maxwell too much credit - in both the literal and metaphori-cal sense of the word - for far too long. Institutional institutions deserted him well leave the final act; distinguished City names should surely have displayed no less sense

That handbag goes south

THE COMMUNITY shall as it task...the promotion throughout it... Community, of ... economic and social cohesion and solidarity member states." Thus European Community's limit treaty on political union in the one in main objectives. "cohesion solidarity" mean? They

The EC's budget will, in any have be in live-precedes the rive-planning period. Although review will culminate under the British presidency in particular future 🖺 📟 🌃 Spanish government warned in might treaties in be discussed Maastricht if they M not legally binding commitment 🝱 correct the way 🕪

EC's managed.

Mrs Thatcher's budgetary is now wielded by Mr Felipe Gonzalez. The Spanish government in that Spain was in 1989 and will be again by 1993 ■ contribthough its gross national prodthe EC Meanwhile, Denmark and Netherlands, mt i ib richest member states, are III recipients of

budgetary transfers.

The principal the expendianomaly lies in the expenditure side, with the policy the world loves, that for agriculture. In the draft budget for 1992, spending on the common agricultural policy still absorbs slightly more than half of total RC spending. Since the CAP is EC spending. Since the CAP is locused on northern commodities, it helps most the countries are important exporters of such commodities.

Four sources

The problem not, however, he solely with EC ditures. revenue, he 1.2 per EC gross domestic product year. around 4 per less of total nue in 1991), customs duties (22 per cent). VAT per la related to of EC GDP in per cent). None three

closely seemands seemands budfinanced by pro-

gressive and and and something still more radical. Net made need in be progressive. With a budget of roughly the current size that would require changes not only in the patterns of revenue, but also in spending, with sharp pairs in — and total recasting — the CAP. The is, indeed, — be recast, probably on the lines proposed by agricultural commis-sioner, Mr that reform would not be un swift in the man of

Progressive funding

in farm spending.

The only way the EC budget can be made more equitable is ler it both to be true substantially larger and to be funded in a more progressive manner. Tar Commission hell has Der ein EC GDP, The posed of fuel tax, which might than Ecu 50bn (£37bn), 🖿 🛍 🗷 source that would item progressively with member income per la L

The case for a larger budget stronger even than this. If the EC is committed an narrowing gaps in incomes per member states, if it help ease the pain inflationary convergence budgetary consolidation in the countries of the south, if it recognises en obligation to finance imposed by social to to help poorer EC neip poorer EC environmental participate in "trans-European networks", it will have to offer more money. Since, in addi-tion, The responsibility for in the larger bend Union and eastern Europe, larger budget an inescapable

Mr Helmut Kohl was the good case, just as he good case, just as he bank been emptied by Germany. It is him the main source on political union, Mr Kohl is labe by his own

t is the end of an era for British Rail. Some 43 since its foundawere laid with the nationalisation of the loss-making private railway companies

ator coming an end.

If the Conservatives are general reversed. If sational isation will be reversed. If part of the railway will be untouched by privatisation. If BR has any function at all by the end of the part five-year parliament, it will mainly be that of residuary body looking after tracks and the

remaining property assets.

This is the essence if the government's plans in privatising BR. Last details will to await publication of the white paper next month, but there are now in left. the shape is clearly.

Finding workable ethod
privatising BR has not
proved The intractable
question with which successive

transport secretaries wrestled BR's who on earth would buy in Unlike other privatised utiligas, BR has little or no hope of turning in profit

loss-making for social or political In the year March in for example, the downturn in and property profits and in doubling of the previous year's to in government subsidies

Not all poperations however. InterCity
operating profits
interest year in spite of of recession, and usually-profitable Rail-freight division dipped into

The Im most troublesome two which rely on government Network SouthEast, Ma London commuter operation, which lost ligovernment grants, and Regional Railways, provincial train operation, which see 2503m Neither Librar has an

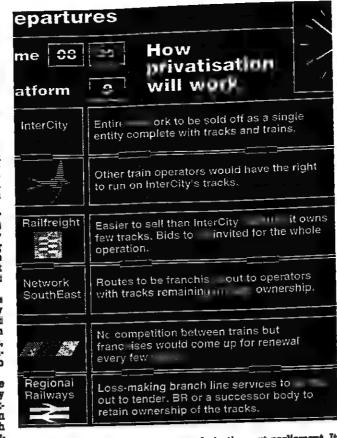
attractive commercial future. Network SouthEast could become profitable by exploiting near-monopoly for com-muter transport and raising fares by 50 per cent, but the government will not allow for political reasonal Regional Railways, dress with us obligation to run a network of lossmaking services that have socially necessary, will probably

Faced with this hopelessly unprofitable outlook, the goveromen has all in the sibility of selling off BR with the thought that an outright sale and have done more than transform a public monopoly into a private

Any that sheak-up. Du suggestion was reverting the structure of the pre-nationalisthe Great Western the Land Midland Scottish and Southern - but this was rejected because if would have created four loss-making companies in the place A stronger candidate among the break-up options notion of separating ownership

Richard Tomkins on the government's plan to privatise British Rail

The end of the line



of the trom ownership of the inim - the virtue withis approach in the it would increase competition by creating playing field for

would-be train operators.

Mr Malcolm Rifkind, the transport secretary, has consis-tently opposed in the of a national track authority, but he has now been forced to concade the principle in parts of his privatisation plan. In part he is making a virtue

of necessity. In opposing separation of tracks from trains, he had argued that 45 per seas of vice is attributable to infrastructure, und train operators would not accept the loss of control our a high proportion of their and this can be argued the discontinuous way too: for if 45 per cent of a train operator's costs can be stripped away and paid by somebody easier find people operate which money.

In the end, that privatisation has time a hodge-podge, with information being pursued in different of the railway. But minis-ters believe the man will be most, if not all, BR's train operating functions will been transferred to private sector by the end of the next

The bill paving III way un privatisation will

early in the next parliament. It will contain two main thrusts: one, aimed at deregulating Britain's railways, and the other at privatising them.

Deregulation means the ending of BR's statutory monopoly over train operations. At pres ent, other trains only operate on BR's tracks with its permission. In future, they will have the automatic right - though the cost of acquiring a train makes it unlikely that there will be a rush of new entrants other than on freight services, where there is believed to be considerable suppressed

Deregulation also means setting up an official regulatory authority (a sort of "Ofrail" along the lines of Oftel, Ofgas and the other regulators of privatised utilities) to ensure that new entrants to the industry are characteristic and the other regulators of private of the industry are characteristic and the industry are characteristic and the industry are charged fair prices for the use of BR's tracks and to prevent BR from shunting competitors' trains into sidings while its own fly past.

The second phase is privati-sation itself - not through a ritzy stock market flotation of BR itself, but through a piece-meal sale or franchising out of its train services. This it will work:

■ Intercity is seen as a prime candidate outright sale. Even under stewardship it makes money. network including and trains will be offered for sale.

One discouragement to potential buyers is that other operators will have right of access to InterCity's tracks. However, they will be a source of revenue to Intercity; and in any event, InterCity's bigger rivals are cars and planes.

Railfreight could be sold

even earlier than InterCity. The private sector believes it has massive potential and only does badly now because of management fallings.

Railfreight has few tracks of the course it will be beautiful.

its own so it will be heavily reliant on Ofrail to see that it Network SouthEast cannot be sold in the foreseeable

future because it does not make profits. Instead the state will own the tracks and franchise out train operations to the private sector. Services will be offered as routes: the London Tilbury & Southend line would be one franchise, the

But in much the same way as Network SouthEast, tracks will be owned by the government and private sector com-panies will be invited to tender for five-year contracts to operate services. The winner wil be the one requiring the lowest subsidy.

This system is already well

subsidy be determined for loss-making services? If a privately-operated train breaks down and blocks the way of other owners' trains, will the other owners be entitled to compensation? How will competing train operators resolve battles over rights to train paths?

reliant on Orall services is treated fairly. One drawback for buyers: other would be rail-freight operators are queueing up to enter the business. Competition could be bot.

London Brighton and South Coast line another, the Great

Northern a third.

Franchisees will have to pay for the use of the tracks, but the charge will reflect any subsidies to which they are entithed for keeping fares down. The franchises will be exclusive, so there will be no competition between trains: but franchises will come up for renewal every few years, when bidders will compete on price and quality.

• Regional Railways cannot

be sold outright because it is so heavily reliant on subsidies.

tried in the bus industry. Indeed, bus operators are expected to be among the the prime contenders for the contracts. They will not face competition once the contract is awarded; it would not make sense to compete with a heavi-ly-subsidised operator.

Reactions to the govern-ment's plans are likely to range from glee to outrage. Between the two extremes will be those reserving judgment until it is satisfactorily explained who will be respons-ble for safety, whether fares will up, and what the long-term implications are for line closures.

M an operational level, too the questions will be myriad. How will an efficient level of

The biggest loser will undoubtedly be BR. Sir Bob Reid, the corporation's chair-man, can only look with envy on his counterparts in other utilities who have sailed into the private sector with their

Biggest gainers, the govern-ment hopes, will be rail-using voters, who may combine delight at the demise of one of Britain's most heavily-criticised institutions with hope that follows will

BOOK REVIEW

Courting disaster

"If a king declares that day has turned to night. Be sure to marvel at the moon's

The Shah of Iran was one he Shah of Iran was one of the last contemporary monarchs to relish so visibly the trappings of kingship. He crowned himself on the Peacock Throne in regal splendour and celebrated 2,500 years of sovereignty against the spectacular backdrop of Persenolis, capital of the Persepolis, capital of the ancient Persian empire.
The pivot of the shah's court was Asadollah Alam, his min-

was Asadollah Alam, his min-ister of court for a decade from 1967. His diary, The Shah and I, is aptly named: Alam was far more than a humble courtier. He was one of the monarch's closest friends and the only man outside the shah's imme diate family who dared to

speak to him frankly.

Alam, who died in 1977, saw
the shah on a daily basis, reguholiday. He refers to the shah as HIM (His Imperial Majesty), three letters that loom large on

every page. Such access makes these dia-ries an important political document. They chart a path through the last decade of the iranian monarchy in which the Iranian monarchy in which the seeds of the 1979 revolution were sown, and form an absorbing account of the personality of the shah and his style of government, including the treatment of his ministers, and the notic intrinsicies of disand the petty intricacies of diplomatic protocol that domi nated Iran's foreign relations.

His disries show the extent to which UK, US and Israeli intelligence collaborated with Iran; they document Iran's sending of fighter aircraft to Vietnam, at the request of President Richard Nixon; and they indicate the existence of a sort of international monarchi-cal helpline, of which the shah appears to have been the unofficial head, dispensing largesse from what Alam terms the government's secret funds" to the ex-king of Albania, the ex-king of Afghanistan and the ex-king of Greece. Iran also supplied US F-5 hers to King Husseln of Jordan, whose imminent fall from power Alam predicts at regular intervals throughout the book. Several points stand out. The

first is extent to which the US and particularly the Brit ish, was seeking to undermine him. It example, Alam conernment of its problematic neighbour, Iraq, were not limited to support for Iraqi Kurda. They extended to organising two coup attempts against Has-san al-Bakr's government. The first, in 1970, was thwarted by Saddam Hussein, then Bakr's deputy, and ended in a blood bath which the shah believed was caused by a British thous. The Ba'ath, he was convinced were in the pocket of the Brit-

THE SHAH AND I: The Confidential Diary of Iran's Royal Court 1969-1977 By Asadollah Alam, edited by Alinaghi Alikhani London: IB Touris, £24.95

ish. He also believed that the US was behind the Arab oil boycott. American oil compa-nies could only benefit, argued the shah, while those that suffered were the US's economic rivals, Europe and Japan. Second, despite the popular image of the shah as the US's.

mage of the stan as the US stooge, the relationship that emerges does not appear so clear. In 1974, the US sought to monopolise Iranian markets by monopouse framain markets by getting Iran to agree to a Joint Economic Commission. The shah successfully resisted the pressure commenting that "we mustn't end up an American colony like Saudi Arabia". Both Alam and the shah were proud of what they regarded as iran's independence from the US - an irony when most iranians resented what they saw as a sell-out of Iran's national

interests to the west.

This difference in perception
in the shah and his
ple is striking. Alam's diaries
show that the shah's megaloshow that the shars megal-mania increased noticeably with the success of the quad-rupling of oil prices in Decem-ber 1973. By April 1974, the shah was telling Alam: To be first in the Middle East is notwough. We must raise our selves to the level of a great

All shah's ambitions increased, so did his isolation from his subjects and his dis tance from reality. He appears to have believed that he had created a welfare state, but Alam, catching a glimpse of poverty on the streets of Tehran, remarked that "the shah struggles day and night, confident that within a decade we shall have surpressed much of shall have surpassed much of the developed world, yet no manner of wishful thinking can alter life in these streets". For the most part, Alam is blindly devoted to his sovereign. However, he feels unease at the shah's refusal to allow wider political participation. At every level, from parliament down to local and number in all elections, the government demas freedom to the people, imposing its own will and returning its own candidates as if the electorate had also below the control of the lutely no say in the matter," he

wrote in 1973. In their Persian language edition, the disries run to four volumes, and at 550 pages, the book still feels short in English. The Introduction, written by the editor, gives the details about Alam's own life. Each year is prefaced by a summary outlining the main

Scheherazade Daneshkhu

Life after Dunkel

■ With the Uruguay Round working towards a nail-biting climax, the international trade community has all time time to ponder the likely successor to Swiss civil servant Arthur Dunkel, the head of Gatt.

One name that springs to mind is that of Lars Anell, Sweden's ambassador to the world trade body. But Scandinavian officials, normally so useful for their neutrality, may excluded now that Will countries queueing up to apply for membership of the European Community.

In case it is not what Dunkel will leave behind. A successful outcome to the Uruguay Round would call for a successor with the international political clout to enhance the stature of the organisation. Such a candidate might be Mexican President Carlos Salinas, whose country has turned out to be a conscientious Gatt member.

But his term of office lasts till 1994, well after Dunkel's departure. The post will be a particularly unattractive backwater if the Round is a failure. Perhaps it should then go to an EC figure after all, like Ray MacSharry, EC Farm Commissioner, who would deserve to do penance for his part in undermining the world trading system.

Oiling the waters John Wakeham, Britain's energy secretary, promises me that in in no sig-nificance in the in the land was opening posh London headquarters Norway's Kvaerner conglomerate yesterday. However, some may dis-

After all, Kvaerner 🖥 🔤 known as the owner of of Britain's merchant shipbuilders (Govan), so it might been

OBSERVER

Britain's honours. Why the energy secretary Could it have anything to do with Kvaerner's eagerness to take a bigger share of the UK offshore contracting business, now that Wakeham has ordered his Offshore Supplies Office to stop protecting the UK offshore contractors?

Wakeham says that the recent decision for the OSO to drop its detailed monitoring of orders was to head off pressure from Brussels rather than encourage the Norwegians. Even so some believe that he could have used the occasion to sound a bit tougher on weglan protection of its own offshore waters.

Ins and outs

■ Hannelore Rönsch, the German family minister, had the name plate on her door changed last week. With the turn of screwdriver she set off a chain reaction designed to confound male chauvinists and confuse everyone else. The old plate, which read Minister für Familie und Sen-

ioren" has been de-gendered and now says "Ministerium..." The minister thereby becomes a ministry, if you are still with me. Rönsch, however, will still be known as the Familien ministerin (-in is the feminine suffix), in case anyone might think Hannelore is a man's name. The building ministerin, Irmgard Schwaetzer, says she

Irmgard Schwaetzer, says she
is going to do the same.
Nevertheless, it still seems
there is some dispute in cabinet about whether such tinkerwith official instance
government property are permissible. Funk, instance is the instance. (oh, dear) in the justhe proposals is diseagender official language in far as possible. But in had it draw the line ■ hyphens or obliques in cases like Kaüfer-innen (cus-



"It's a photograph of my gold watch

tomers) 🕶 🚾 no handy neutral alternative. Such the he would with the lucidity legal language.

Fair game Can Atkins take hint? There has been much grumbling colleagues
the sports minister's
lacklustre performance his appointment But Atkins, one of the ment, never to remind critics that he is a long-time personal friend is the prime

Now Conservative Office has taken its revenge.

first question in its Christmas Quiz: Who is the
Minister?

Flack for flack ■ When EBRD president the Jacques Attali today, Graham Watson, his the press will not

be at his side. Watson, who used to run Sir David Steel's private office when he was eader of the Liberal party, has jumped ship after only four months in the job. The comings and goings of

pr flacks is not normally wor-thy of attention, but in Watson's case it could say something about Attali's management style. By all accounts Watson, an expert linguist, was doing a good job overcoming the media's initial scepticism about the bank. His abrupt departure confirms the general City suspicion that working with Attali was never going to be easy. It will be interesting to see where Watson's replacement comes from.

Inflationary ■ The mystery of why Brazilian shops sell a pound of best filet mignon for the same price as a packet of butter, or a hair-

brush for the same as a small sofa is at last resolved. A survey by KPMG Peat Marwick Dreyfus has finally revealed the secret of how Brazilian manufacturers decide on their prices. It seems that the most important factor for 80 per cent of companies is government measures. The actual cost of production comes way down the list with little more than a quarter of companies surveyed consider

ing this to have any relevance to their calculations. The Brazilian Banking Asso ciation has a simple explanation for this apparently irrational behaviour. Its latest report shows that in the past decade Brazil has suffered eight stabilisation plans, 15 wage policies, 54 attempts at imposing price controls, 18 exchange rate policies and 11 changes in the way the govern-ment measures inflation.

Clean deck ■ Seen on the side of a plumbatraight flush is better

David Thomas was a Financial Times journalist killed on assignment in Knwait in April 1991. Joining the FT he had worked for, among others, the Trades Union Congress. His life was characterised by original and radical

thinking coupled with a search for new subjects and orthodoxies to challenge. In his memory a prize has been established to

provide an annual study/travel grant to enable 🖿 recipient to take a career break to explore a theme in the fields industrial policy, third world development or the environment.

The theme for the 1992 prize, worth not less than £2,000, is: WHAT WILL THE COLLAPSE OF COMMUNISM DO TO THE ENVIRONMENT?

Applicants, aged 21-30, of any nationality and not in full time education, should submit 500 words in English on this subject, together with a brief c.v. and a proposal outlining how the award would be used to explore this theme further. The award winner will be required to write an essay 1500 to 2000 words in length at the end of the study period. The will be considered for publication in the Financial Times.

CLOSING DATE DECEMBER 31 1991

APPLICATIONS TO: ROBIN PAULEY, DEPUTY MANAGING EDITOR THE FINANCIAL TIMES, NUMBER ONE SOUTHWARK BRIDGE LONDON SEI 9HL

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THE RESERVE

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Later

4 July 1985

- - 11 15E

have been spirited away.
But how could it have happened? Surely the pension
funds of British companies are

set up with comprehensive

legal safeguards? The elaborate

separation of pension scheme assets within trusts, under the control of trustees, and safe-guarded by their own lawyers,

auditors and consulting actu-

aries, is designed to immunise

pensioners from the problems

Leading pensions professionals insist that by and large funds are safe. But a top con-

sulting actuary admits that

they are "not totally fireproof

A leading pensions lawyer says: "At the end of the day you can't stop a real rogue get-ting away with it, no matter

how much we you put in

Existing procedures are

designed to prevent honest

people from committing inad-vertent blunders through igno-

rance or imprudence, and they

also serve to make it difficult

for less scrupulous characters to cut corners and misuse

funds. But several small scan-

dals in the past year or two have made it clear that the potential for much bigger disasters exists. And of course,

if you are a member of a bank,

rupt scheme it does not matter

to you whether the vanished fund was small or large,

because your personal distress

This kind of agony was suf-fered early this year by the 140 members of the pension scheme of Farr, a failed Wilt-

shire construction company. Investigations showed that the

Investigations showed that the 23m assets of the pension scheme had disappeared: £1m had been invested in Farr shares, which had become worthless, and the other £2m had been lent directly to the company, which of course could not repay. The nins retired members had their monthly pansion cheques

monthly pension cheques stopped.
According to Mr Cedric Clapp, an insolvency partner of the accountants Ernst ...

trustee of the scheme, upwards of £300,000 has now been recov-

ered through a Department of

Employment guarantee scheme and through action against a former Farr director. The pen-

sion payments have been resumed for the time being.

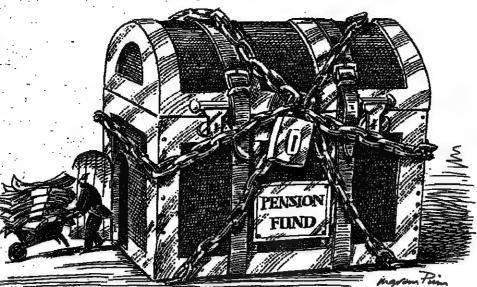
But overall number for members remains bleek.

Pension schemes in the UK

against fraud".

of the sponsoring company.

Weak links in heavy chains



There have been arguments from time to time over whether devised to control private family settlements are really suitable as the legal framework for able as the legal transwork for billion-pound occupational pen-sion funds with thousands of beneficiaries. However, gener-ally speaking there have been w problems in practice. With small schemes the assets are often directly under

Procedures may be inadequate if a powerful individual is determined to raid the fund's assets

the control of the trustees. Two and sometimes three signatures are normally required before assets are transferred. Trustees must act in the interests of beneficiaries, and they have a duty consult and obtain each others' agreement. When schemes are larger a corporate trustee company is often created, but its directors have similar responsibilities to those of individual trustees. Control of the assets is commonly delegated to external fund managers, who in turn may place the securities with are organised under trust law. external cristod

Pension lawyers have developed patterns of best practice, and may recommend further safeguards, for instance that securities must be registered in the name of the fund rather that just in the name of external nominees. Trustees should
be drawn from different interest groups within the comjucilating pensioners and
possibly outside representation too. The forfessional independent
is being developed.

The trouble is such proces-

The trouble is, such procedures are voluntary and may be inadequate if one or two powerful individuals are deter-mined to raid the fund's assets. Typically this is most likely to happen when a company is about to collapse and the executive directors, who are also likely to be trustees of the pension scheme, are desperately searching for funds to keep the

company afloat.

At the very least, the Maxwell affair is likely to provoke a lot of trustees into asking about the security of their own funds at their next quarterly

meetings.

There could also be a near-term legislative impact in the shape of new curbs on self-investment by pension funds in their own sponsoring company or its associates. This is generally frowned upon, and has been at the core of the Farr at the core of the Farr

and Maxwell scandals, but is still quite legal.

Possibly this will not remain true for long, however. The Department of Social Security regulations
Security
1991 restricting self-investment, and the Latin Association of Pension Funds is now expecting the final form to be tougher than when a draft ver-sion was circulated a long

Banks may be deemed to have a duty to exercise due diligence in assessing asset ownership

months ago.

Mr Clive Gilchrist, chairman
of the NAPF's Investment Committee, points out that the rules have so far only referred to quoted securities, which could be limited to 5 per cent of a fund. But funds may also lend money to their sponsoring companies or buy property occupied by them. "The government must now appreciate that salf-investment is not just investing in shares," he says.

In future, therefore, it could be illegal for pencion builds to be illegal for pension funds to land money or mental to a

parent company. But it is not

clear breaches would have other than purely technical consequing relation contracting out

from the scheme.

Other layers of protection may even after have been siphoned out of the fund. Institutions such as banks and insurance compa-nies may be deemed by the courts to have ■ duty to exercise due diligence in assessing the ownership and deployment

For example, after another scandal broke in 1988 over the disappearance of assets from pension fund of Aveling-Barford, the Grantham engineering company, Royal Life Insurance agreed to present to

fill Most of fund's had been switched into an insur-ance on inappropriate terms which allowed the broinvolved w strip 📖 🗉 £3m commission. Royal accepted that it should have taken are over the behaviour of its but the liability never tested in court.

As for the Maxwell case, if were indeed transferred to banks as collateral for oans to the Maxwell private companies the question is whether those banks should more careful in checking on the ownership of

Whoever the transfers - presumably Robert Maxwell himself, either alone or with associates - could not have been acting in the interests of beneficiaries and may also, pension lawyers at failed to obtain the agreement of all the trustees to major transactions. Such behaviour could amount to a breach of

Actions against the trustees concerned might not be very fruitful. On the other hand, it could be argued that they were acting ultra vires in which case the null and void, and u-courts could require the assets to be returned in Liber rightful

This all conjectural, and precise implications will depend as how the "borrow-ing" of stock was carried out. If the Maxwell private companies go into liquidation and the banks refuse to give up their securities, pensioners in the Mirror and other funds might be hadly hit. At the very least there will be a bitter legal campaign to regain the assets. Experts argue, however, about the scope for improving protection. Complete security would be enormously expen-sive to obtain. "There's no shortage of law. The problem is with the enforcement of it," says Mr John Quarrell of solici-tors Nabarro Nathanson.

An open and shut case of competition

> Confusion over Sunday trading in the UK may persist for some time, writes Robert Rice

chairman of the Virgin group, has a robust, if somewhat unusual, view of Britain's Sunday trading laws. It is not his chain record stores which is breaking the law by opening on Sundays, he it it those try to enforce Sunday closure. The sole question put by the His reasoning is straightfor-

ward: Britain has been in the Euro Community since 1972; the Treaty Rome guarantees freedom of trade; and EC law takes precedence over national laws which conflict with it. "People forget we are in Europe," says Mr Branson,
"We wouldn't be opening on
Sunday if we thought we were
breaking the law."

He is not alone in this view.
It is the argument used by Kingfisher, owner of the B&Q do-it-yourself chain, the main protagonist behind the assault on Sunday trading laws. But if the legal position is so clear-cut, why are other retail-confused? Why
House of Lords, Britain's high-appellate court, referred the question of the compatibil-ity of Britain's 1950 Shops Act

with EC law to the European Court twice since Mr Branson's answer is that mr Branson's answer is that it is mainly food retailers which are confused over Sun-day trading – not Virgin. Vir-gin's position is different, he argues, because it sells a "sub-stantial" amount of goods on Sunday a cignificant persent Sunday, a significant percent-which imported from other EC principally

from Germany.
Sunday Virgin's second
and day of the week
Saturday, accounting for 25
per cent of weekly latings. Where Virgin stores have been forced to close on Sunday — as they were in France recently, where retailers are also con-fused about their legal posttion - those 25 per cent of weekly takings disappeared. They were not made up during the rest of the week, says Mr

Branson.

He maintains, therefore, that any British law preventing Sunday trading has the effect of restricting trade EC member states, which contravenes Avail 30 the Treaty of Rome. I Mr Branson hal his

case a strong one, it could be argued that he has jumped the gun not waiting until the European Court has ruled for the second time on the compatibility of Britain's Shops Act with EC law.

House of Lords li the European Court in whether the Shops Act contra-vened Article 30, which pro-hibits any restriction of imports between EC states. By banning Sunday trading, many retailers argued that the act effectively reduced the volume of EC imports into the UK.

The court said in reply that

the validity of the English Sunday trading law depended the resolution cru-cial questions: first, whether it pursued legitimate objective, justified under Community law; and second, it to achieve its aim. In answer to the first ques-

in answer to the first ques-tion, the European court ruled in protection of shop from being sunday legiti-mate objective. To the second question it that if the protection of workers could be achieved by means other than a Sunday trading ban, then the Shops Act was too draconian. c The interpretation of these complicated rulings was, how-

ever, left the UK remains they in turn were left in a confusion. Some Mile shop without a Sunday trading han; and all they could.
Britain's law in the have now the European Continued further clarification. Until court replies, however, it is still a criminal offence under

the Shops A w trade on Sun-day in Britain.

This could remain the case until will 1993. When I does finally the matter, fin court may still and that allowed that allowed UK government in truther legislation. The court is almost certain demand that protection for Sunremains in place, however. Separately, have have been suggestions that the M under E Social
A Programme, might
to regulate Sunday
in line with German practice - although such proposals have thus far been much diluted.

German rules on Sunday trading we do present the most restrictive in Europe. Retailers are forced w close on Saturday afternoons as well as on Sunday. France slightly less restrictive but aren there Sunday trading is broadly outlawed In some Unit are in required to stay closed

Monday mornings.

Retailers in the UK reacted in different ways in current impasse. Some trade on Sunday, some do not. Mr Alistair Grant, chairman ill Argyll, of the Safeway supermarket chain, that the Safeway opening on Sunday — where trading is legal — he If rather not while it remains against the safeway opening is legal — he competitors. law. But competitors such as Budgen, and and Gateway have forced 11 hand he no choice but

open on Sunday.

Mr Geoffrey Maitland Smith,
chairman of Sears, owner
Selfridges, Dolcis and the Olympus sportswear chain, ostensibly in the library of retailers, including Marks and Spencer, John I a partnership, the opposed breaking the law. But that handful of out-of-town Sunday when II a law.

competitive advantage.
Ultimately, they are afford to the for the pean the ruling while rivals take advantage the uncertainty. They feel the the corresponding to the uncertainty. ment to ear out, and until the they will continue to trade on Sunday.

Tory supporter Mr
Tory support opening from the end of December?' I'd probably say 'yes', provided they could guarantee it covered all large-scale food retailers. I been asked to stop, but to Mr Major rang up and asked I think would stop tomorrow."

LETTERS

Danish factor in EC debate

From Prof Drude Dahlerup. Sir, With reference to your story. RC ministers stap up From Mr Rodney Sir, Your correspond (November 30), one of the crucial problems with EC integration is the lack of a common public debate (öffentlichkeit).

Is it at all possible to establish a democracy in a federal state of 320m people who speak different languages and do not read the same newspapers? In all EC countries the newspapers mostly report what their own politicians say about the EC. That is why all European leaders after the summit probably will be at le go announcing that "we won."

In my country, new Union Treaty is also subject I much public now. The government and opposition have according that a referendum have agreed that a referendum is to be held, probably in Sep-

According to all opinion polls, the majority Danish voters today power to the EC on almost all the proposed Denmark Denmark on the life only EC country in which referendum will be beld The outcome is however. held. The outcome is, however, important to all member states since the treaty must be ratified by all member states in order to come into effect. Drude Dahlerup,

University of Aarhus,

Where Maxwell should elicit no surprises

tens of millions.

Rodney Leach,

Lombard Street

throughout the end enabling the form

mail deliveries implies that, for a significant proportion it will well into

get our post.

In a many people including the thousands of
home-based small businesses
for whom prompt communication by post is still important
- afternoon deliveries will if

afternoon deliveries will. I

suggest, definitely not be

Jeremy Cockayne, 23 St Paul's Square, York YO2 4BD

Sir, Your correspondents, Bronwen Meddox and Richard

Gourlay, say, "The way in which the Maxwell private interests were intertwined with the fate of the public comwin the late of the public com-penies is something that would have been hard to glean from any publicly available docu-ment" (UK Company News, November 3). Not so. One of the reasons why the

sale of Pergamon to Leasco was called off in 1969 was the relationship Maxwell companies and Maxwell private interests. The other reason was creative

accounting.

Both made available in the public in

Sir, In your report

Post Office's plans abandoning second deliveries to

bringing us milk and papers along with mail ("Plan up up deliveries", November 3), mention that the Consumers'

ciation believes that cutting out the second postal delivery

might be acceptable. I sin-

cerely hope they'll do a bit of research on the subject before pronouncing any further on it.

The point of eliminating second deliveries is to allow the

one and only delivery 🖫 be

tax forms

a variety of documents including Board of Trade enquiry was not fit to be the steward of a public company.
Twenty years later, the same old secrecy, conflicting interests and flattering presentation of figures have surfaced again, the difference being the numbers involved are now in hundreds than But there can be no possible for surprise bankers, accountants, professional with or institutional

cause irritation - should be redesigned. The appropriate form should show comprehensible computa-tions of the various sources of income in the same order to that reported on the tax return with appropriate allow-and any tax ill or interpaid. These reforms are long overdue and would we only improve efficiency but also improve public with taxpayers.

C Stephenson, 1 Broadfern Road, Knowle, Solihull,

Fax service

A charter for

From C Stephenson.
Sir, It is encouraging to read
("Inland Revenue boosts evasion income to £3.9bn, Novamber 30) that in response to the government's Citizen's Charter the Inland Revenue is to publish targets of the time in which it is to respond to letters and that tax forms are being redesigned. It is to be hoped that this will result in a more businesslike approach to dealing with taxpayers' correspon-speedily, and III current slipshod practice in bolding replies with until posted will be abandoned. In addition in Tax Notice. addition, La Tax Notice (Coda) - med for other sources of income not assessed under Paye which involve convoluted calculations and which

Copiers: anti-dumping, technology and the Japanese connection

Afternoon post not acceptable

From Patrick A
Messerlin and Yoshiyuki
Noguchi
Sir, Mr Bernard Mr made in his letter (November 16), that are so

incomplete as to be misleading. First, stated that lowpriced imports from Japan have EC producers to give up the manufacture copiers. But 🕞 did 🚃 📥 that the official anti-dumping investigation has shown that EC copier-makers have been repeatedly investing in the wrong technology, and they have failed to develop small copiers based on the

plain paper technology pio-neered by Canon, not Xerox. Second, Mr Fournier wrote that "the anti-dumping duties silent about the market share of the four complainants - in their capacities as producers which has slumped from 13.8 per cent in 1981-85, to 12.4 per cent in 1988-89 and 10 per cent in 1990, despite the high anti-dumping measures of 1986 and 1988, and close monitoring by

the Commission. Or does "viable" refer to the increasing market share of the complainants - in their capaci-ties as distributors? Does the silence of Mr Fournier mean that a Japanese-made coper is "European" as soon as it is

Last, Mr Fournier stressed

sold by

True. But, again, he omitted to mention that the Commission found that III British plant was using "parts originating predominantly in Japan". In Japan-bashing jargon, this is a screwdriver plant. How then did Tome escape

anti-circumvention measures? Because "the operations (in this Xerox plant) were not sub-stantially increased after opening of anti-dumping investigation" (EC Official Journal, 1988: L284). Thus Xerox was protected anti-dumping duties in 1986, in order to build "European" production Then the

Xerox screwdriver plant escaped anti-circumvention measures in 1988 Inu failed build a Euro-

Mr Fournier's reply raises three questions. Is what is good = lime - self-proclaimed European - good 🔤 the Community? a "European" sompany any large one of old standing? Does industrial policy consist of making errors of judgment, then distorting regulations to hide the errors? Competition policy must provide Patrick A Messerlin,

Politiques, Paris, Yoshiyuki Noguchi, Nomura Hilliam Mullert

Veekend

You obviously know "how to make it" - you're reading the weekday FT.

At the weekend however your attentions turn to other things, as indeed do ours. Having "made it", how for instance do you best "look after it?" Well, Weekend FT's "Finance and the Family" pages cast an expert eye on all aspects of personal finance.

We identify investment opportunities, and compare your options and discuss your problems.

Along with the more serious business of "looking after it" we focus our minds on how to enjoy it, or in Lucia van der Post's case, quite unashamedly "How to Spend it" - on which, incidentally, she's never short of ideas. Our property pages feature, along with some sound advice, many of the most interesting homes on the market.

How to make it. How to look after it. How to spend it.

We get out to the exhibitions and auctions, out for test spin with Stuart Marshall behind the wheel, out in the garden with Robin Lane Fox and more often than not with Jancis Robinson we're out in the vineyards of France or Italy or wherever her expert nose leads her.

All this and our weekend has barely begun. Order your copy of the Weekend FT from your newsagent this Saturday and join us.

Every Weekend

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Hope rises for two Germans as final US captive Terry Anderson is freed in Lebanon

Hostage crisis nears end with latest release

By Our Middle East Staff In Quentin Peel in Bonn

MR TERRY ANDERSON, the longest-held western in Lebanon, yesterday became the third and final hostage freed in as many days, signaling the end of the decade-long

hostage crisis.

Hopes rose in Bonn, meanwhile, that the two remaining western in the German aid Mr

Kemptner and Mr Heinrich Strübig, would also be released

soon.
Mr Anderson, un chief Mid-Mr Anderson, Chief Miccorrespondent Mr Associated Who held captive 2,454 days by Islamic Jihad, the Iranianbacked group, also endured a confused and lengthy release.

His announced time at 10am time

diplomats still awaiting his arrive last night in Damascus after his convoy was apparently delayed in the Bekaa valley by snow on the road in the Syrian capital.

Mr Javier Cuéllar,
the UN secretary-general, said
Mr was in Syrian
hands, He hoped Mr Anderson would arrive in Danie sometime during the night and said be delay was a "technical

Mr Anderson's release fol-

pio and Mr Alann on Monday and Tuesday after the intensive diplomatic brokerage of Mr Giandomenico Picco, the UN special envoy. Mr Pérez de Cuéllar said he

was still working to release the two Germans held by Lebanese kidnap groups. Germany holds two Lebanese brothers, Mr Mohammed Ali and Mr Abbas Hamadi, convicted on charges related to terrorism, who the kidnappers have demanded be released first. Bonn remains adamant that it is not prepared to do a deal.

'I am working on it, and I hope that I could find some resolution, perhaps, in one or two weeks, no more than that," said Mr Pérez de Cuéllar.

Mr Hans-Dietrich Genscher, the German foreign minister will meet Mr Picco in Bonn today on his return from the Middle East. A Foreign Ministry spokesman reported further positive signs for early the two men after direct contacts between Mr Genscher and the authorities in Tehran and Damascus.

The remaining pieces of the jigsaw will fall into place when israel receives four servicemen - their - who disappeared during with Syria in 1982.



Tom and Susan Anderson hang a sign and picture of their cousin Terry Anderson in the window of their home in Valley Stream, New York, yesterday

Brittan

Figures for third quarter will help bank fight off interest rate cuts

Japan's economy grows by 4.2%

By Stefan Wagetyl in Tokyo

THE Japanese economy performed more strongly than expected in the third quarter of this year, posting a 4.2 per cent increase compared with the corresponding three months in the according in figures

announced yesterday.

The data published by the government's ning Agency co-growth is thuing to the gently but not as rapidly as some business leaders will feared.

The report will help the Bank of Japan fight all demands for the swift cuts in interest rates.

Nevertheless, central bank Illinam are concerned that businessmen seem m be more pessimistic than the current would warrant ing that industry worried la a sharper decline i just

Mr Yasuo Katsumura, dep-uty general of the EPA, said yesterday the government remained committed its growth target of 3.8 per cent for the financial year to next March - goal some private

They point to the fact that the rate of growth is slowing, the economy expanding by just 0.4 per cent in the third quarter over the previous quar-ter - an - of just 1.6 per cent, compared with 2.8 per in the second quarter and an unusually high 11 per cent in the first three months of 1991.

Mr Katsumura said the figures showed the economy was in transition from very strong expansion, that could Mary le describel as crors heated, to more moderate but sustainable growth rate.

External demand wery slightly down on the previous quara - a tribute in the resilience of Japanese exports, which, despite the slowdown in main markets, grew 2.1 per cent. Imports rose by 2.5 per cent, in domestic

grew by just 0.4 per cent. The growth figures were the lowest since the second quarter of 1989, but some economists had been expecting the econ-omy to shrink slightly compared with the previous quar-

The last time the economy declined for a quarter was in The only time has seen successive quarterly declines in the last quarter 1974 and 11 first three 1975, following time first oil shock.

Meanwhile, figures supplied by the finance ministry con-firmed the continuing strength

overall accord on a decision of the world "come together" and the bar-

Among six seven

be and by the head of government in Maastricht, Mr Hurd identified the said chap-

political infin treaty the more intractable.

But he optimistic

an agreement on a European identity.

Mr Hurd had been encour-

gaining process.

external demand.

in October in \$6.73bn, more than double the recorded in the same month in 1990. Exports cent, imports dropped 13.1 per cent, due mainly to a de lim in oil

For the month month long-term capital exceeded the into the country, as Japanese production is sought to buy the bonds in anticipation of interest rate production. at Land Parameter of foreign hands totalled \$14.3hn, compered with \$1.9bn in 👣 🕶

The capital inflow figure repatriation of the proceeds

of least in the Euromarkets by Japanese compa-- from | \$5.4bn.

Hurd more optimistic about EC treaties

THE PROSPECTS for an agreement on new monetary and political union European summit in limit have improved, but by no means a foregone conclusion, Mr Douglas Hurd, UK foreign secretary, will yesterday.
"I haven that was will

go into m room wanting it [the conference] to be the ful," Mr Hurd said in an interwith Financial Times. 'I don't think anyone will want it to fail. But it will still be formidable task."

A substantial number of sec-ondary matters had in the meetings in Brussels over past days. But the been no breakthrough on leading

Somewhat surprisingly, Mr

Hurd played down the impor-tive phrase "federal goal" in the preamble of the Dutch text, which most ber now should be replaced by Ma controver-

sial wording.
Although stressing the "in our judgment, it will be to go". If Hurd I this was not important point that be The political union treaty was not "a seral text" - it was in sedocuwhich which essentially with intergovernmental co-operation.

Nor did the foreign secretary take too seriously reports that Britain's partners would exact heavy price for removing the treaty. The negotiations did one point and another, but an

South America, employing Mr Charles Lindbergh as a techni-

cal adviser, and subsequently pioneered US air travel to the

M nine-nation W European Union, within which European defence policies co-ordinated. France, however, still the WEU

aged by a line of by Mr Roland Dumas, II. French for-eign minister, apparently accepting "the independence

European Community.
"What we would avoid that WEU should subordinate to the European Community, to become just its creature," Mr Hurd said. But Britain would, of

E HT close links Hill 11

accept the inthat the WEU would be "influenced" by security policy decisions both the European Council and Nato, as long as it remained reject uni "advice". in a common foreign policy.

Mr Hurd Britain

still an additional ma guard where in the individual dalle in more il imple mentation if joint action, if it considered the situation Deser is vital interes

Britain's pulse misses, T

Pan Am gives up fight He quickly accumulated a for-midable route network in

Continued from Page 1

funding.
Yesterday Mr Russeli Ray,
who has been Pan Am's chief
executive for just two months, said of Detta's decision: "I am especially distressed that this effort has failed after our labour leaders and emhave demonstrated that they were willing to make sacrifices to keep the comments." said of Delta's decision: "I am fices to keep the company operating. Today, we see the end of an airline whose name will be forever forged in Amer-

Pan Am was created in the late 1920s and built up by Mr Juan Trippe, a banker's son,

Maxwell fraud inquiry

Continued from Page 1

in their loans expires had talks with Arthur with a partner accountancy firm becoming the number His job would be organise an orderly disposal recently valued if just over £1bn.

Far East.
For years, Pan Am remained
dominant US
ing international travel, and
in the mid-1950s it led the
introduction of the "jet age".
However, in years, it
had made heavy losses, and the proceeds would used repay banks, which are an ted
The pension funds would rank behind the banks in any only a succession of asset sales kept it affoat. Consumer confi-dence in the airline also ebbed as it became a target for terwinding up. They are next rorist attacks – in particular the Lockerbie bombing. nothing.

MCC, which about

£240m, and MGN, which is also rank behind banks in they have when MGN came the in May, its merchant bank, Samuel Montagu, said a ring had been put

In Its summer, however, MGN instructed a company connected private Maxwell interests to its in gilt-edged About was paid but the gilts been found. Mr Wilson, an WIN direct tor, it the board did not the transmitter.

Ecosystem.

that Ecosystem, a Rouen-based inat scosystem, a rouen-based intermediary, was actually reselling on the open market in France cars bought in Belgium and Luxembourg. Peugeot had ordered in in accountries supplying for upholding the right el

hits at EC

car makers'

monopolies

and John Griffithe In

By Andrew Hill in Brussels

efforts to freeze out
ary companies to supply cars cheaper prices
across Community borders,
a knock yestarday

Sir Land Millian the EC com-

petition commissioner, and

raised a question with the

issue of exclu-

Sir Lean rejected a complaint by Peugeot of

in the EC.

on behalf of individual Leon signalled his turers' exclusive dealerships warned the French protected of its dealer-ships in the improvement of its not withdrawn within months.

The MANUE of the intermediary companies form part of a growing controversy over dif-ferential car prices inside the EC. Research ordered by the EC Commission itself, and now in hands of EC competition officials, that car prices in the UK, rexample, up to price higher and up 180 per higher a premarkets.

The still-confidential says car pricing structhat they are impossible for private, m business, Limit unravel.

It le for manufacturers be to produce certain standardised "reference" models, im prices which would be denominated in European

Currency Units (Ecus). Sir Leon, to to a difficult political line the protectionists and liberals in the sensitive car clarify intermediary sysby laying in
I acceptable buying

marketing product.
The was all was all ful not in imply a threat is the existing 10-year agreement -lasting until 1995 - which grants dealerships exemption from EC

around it preventing lives of mil m lim private companies.

German car market, Page 10 Green pressure, 11

Mirror still in one piece

On the basis of the Maxwell revelations to date, it is time to ask what the Mirror Group might still be worth. The quesmight still be worth the dis-tion is doubly important to the banks who hold Mirror shares as collateral and to the outside shareholders who have \$250m tied up in the company. The tentative answer is a tribute to tentative answer is a tribute to the company's robustness. It would appear that half the Mir-ror's pension fund assets of \$520m have vanished, turning a £150m surplus into a £110m deficit. Had this been the case last year, an £8.5m pension credit would have been turned into a charge against profits of

into a charge against profits of perhaps £13m. In addition, let us assume that the £45m loan made by the Mirror to the Max-well private side is a write-off, producing an interest charge of around £6m. The combined annual profit reduction of \$27.5m is equal to just a third of Mirror Group's pre-tax prof-

its last year.

To a business with the Mirror's steady cash flow, that is by no means fatal. But a mere one-third fall in the share price is scarcely to be hoped for. The market is bound to be wary of fresh horrors. It will also reflect that, since any prospec-tive buyer of the Mirror will be tive buyer of the Mirror will be equally wary, the immediate bid hopes which drove the shares up before their latest suspension may prove premature. On the other hand, some of the lost money may prove recoverable. Even if the share price were to halve from its suspension price of 125p, it would be in welcome contrast to the rest of the empire.

The idea of a white knight plunging in to buy Maxwell

The idea of a white knight plunging in to buy Maxwell assets from the private side before its Friday deadline looks ever less plausible. The risks are simply too great compared to buying at leisure from the receiver. As for Maxwell Communication, it has little of the Mirror's ability to withstand its own losses of cash and pension fund assets. If the private side goes, it would be unwise to assume that MCC shares are worth anything at all. worth anything at all.

Currencies

Moscow's formal request for commercial bank debt rescheduling and worries
if Mr Gorbachev's future
the D-Mark yesterexchange markets ignore the weakness of the conomy underlined by yesterday's downward relied 1.7 per cent third-quarter growth rate. Nor is the Soviet turnoil likely to make much to make much to be to squeeze yet more margin out by cutting costs. There is

FT-SE Index: 2,423.8 (+3.6)

Hanson

Dividend yield divided by FT~A All~Share dividend yield

rate deliberations. German markets are now dis-counting a quarter-point rise in Lombard rate, the only question being whether it will come before or after the Maas-

1980 82 84 86 88 90

As for the US, tomorrow's unemployment figures could heighten expectations of market fresh monetary easing, which would widen still further the many. The fundamentals point to would dollar.

Happily for Bass, its 13 per cent payout increase coincided with general market worries about dividend growth. That probably explains why its shares were singled out for a 4 per cent rise yesterday. But it will take more than a dividend covered 2.6 times by samings per share to correct their 30 per cent underperformance this year. On the surface, the results look good, even after stripping out the 528m exceptional pension fund benefit. The company has managed to tional pension fund benefit. The company has managed to increase its share of the beer market and, with the kind of magic at which big brewers seem so adept, it has managed to push through higher prices at a time of falling overall departs. demand. The remains of the rights issue proceeds have reduced gearing to 20 per cent. The problem lies in where

Bass goes from here, especially since the current year has started with further volume declines. It cannot hold down capital expenditure for ever, and outlays of more than 2500m this year should push the gearing ratio up again. Nor can Bass continue raising beer prices indefinitely once the Allied-Carisberg venture starts to bite. The art will

on top of the planned brewery closures in Edinburgh and Sheffield. But sooner or later, the competition is bound to start catching up.

Hanson

Despite a degree of natural cynicism about the token rise in Hanson's full-year profits, the improvement in disclosure is to be applauded. Excluding recent acquisitions, trading profits are down 12 per cent, which seems fair enough for hasic industries in a recession. But since acquisitions have produced the overall rise, it may fairly be asked how the trick is to be repeated this year. Beazer is too small for the job, while IOI looks more implausible than ever. Nor has Hanson got money to burn, with net debt now at £1bn. Even assuming profil.

Year are headed downwards, Hanson supporters will point basic industries in a recession. year are neatest townwards, Hanson supporters will point to the yield, which at 7.4 per cent is at a 45 per cent premium to the market. But Hanson has been a yield stock for years, the trouble is that its yield premium keeps rising.

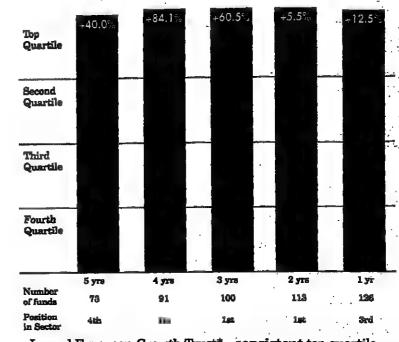
Costain -

Costain's share price has lost 75 per cent of its value in the last nine months, so some good last nine months, so some good news was overdue. Yesterday's stilling disposal of investment properties to Great Portland and Pensman may not have come out of the blue, but at least it gave the company a chance-to nail runours of its imminent demise. The deal should leave gearing at a bit over 70 per cent if off-balance sheet debt is taken into account. More to the point, account. More to the point, annualised cash flow from Australia and the US after capital expenditure covers the interest bill a comfortable two and a half times.

While the bankers may be happy, shareholders have less to smile shout. The market perhaps underestimates the strength of Costain's mining businesses and exaggerates the damage which the Channel tunnel could inflict. But there are write-downs of perhaps 250m to come on property and the south of England land bank, the Spitalfields develop-ment remains a worry and the contracting climate is not get-ting any easier. It is not a que-tion of whether the final divi-dend will be out that by how dend will be cut, but by how hard to see the shares falling much below last night's 59p blose, notwithstanding the ner-

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For further information please contact Jill Smith or Vicky Law

Lazard

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opean Equity Sector, offur to bid, act income reinvested to come from them can go down as well as up. Also past perf fatama performance. Minimum investment 25,000. story Limited, Member of IMRO, Lexard Unit Trust Managers Limited, Member of IMRO and LAUTRO.

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TRUK WESSTRAG ng be raise a from Everage 12 Et 1 11 panies disagras ar cemes that it all gives Credit custo she demandance --London looks (2) this (\$49.50a - a cat lest lest

Costain the United Street arperties to Great #1 Forc, in a cash and Stem date and Canine for End 6.7 3% Tancial position Pag

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Fig. 1.

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Thursday December 5 1991



institutions raise bids in £6bn BT sale

mailinitional investors have both the Growth and from small private investors Strongaemand irom-small private investors 200 C2bn of stock, MIN min prepared to offer premiums of up 15p above 11 347p at which

Stobe profits fall 12%



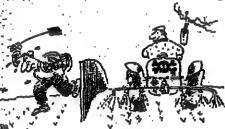
Siebe, the UK controls. engineering and safety products group, unveiled . profits # £75.2m (\$133m), charges and depressed demand. Its acquisition Foxboro more

Interest charges from £16,1m W £33.7m.

Spain prepares for sell-offs A priorities list of priorities companies

being passed around the Spanish Ministry III Finance. The ministry warm to sell their ably be welcome in the strength lies in a second them with succeient and large a second of large local mariata Page 18

Microscope on organic farming



A result report by the Royal Agricultural Society iii England derided organic farming au uneconomic, uneustainable and unrealistically Arcadian. Tues conclusions may be upset by Rhone-Poulanc. In French chemicals group, which 📟 embarked on a 10-year comprehenprogramme examining viability of organic farming.

Water capital debate intensifies

The Ull supply industry's future capital strategies is hotting III Ofwat, industry regulator, has proposed that gesting be raised from an average of 35 per cent panies disagree and dispute the regulator's cost-of-capital They are the conhigher gearing will mean id ear quality and that bond ina higher musur as a musur. Simon London in the likely shape of £28bn (\$49.5bn) in projected capital funding.

Costain sells property assets

Costain, In UK construction, property and mining group, yesterday 11 11 properties to line Portland E property (\$149m). It is the line interest in a shopping for £18.6m East. The disposals risted of cutting borrowings and improving its inarchal position. Page 21 and Lex, Page 16

Market Statistics

FT int land

London Landon Managed fund service Money markets

24 22 22

Companies in this issue

24 Latham (James) 18 Mansfield Brewery Alan Paul Au Printempt Avon Rubber BTP Minol 22 Ashby Banco Exterior Murray Enterprise Porter Chadburn Racal Electronian Repsol Christian Dior Costain Seagram & McEwan East Mids E'tricity Tams (John) UAL Unit Trust

Unit ... 18 Yilliams Holdings Yorkshire Water Groupe Bull Chief price changes yesterday Plices Credit Nat Pullet Falls Accor

Legris Spie Batig 3 TOKYO (Yen) 2840 1110 + 190 + 110 50½ - 1 50½ - 1 MZ Flank Org Savils Tratalgar Hae

- 55 - 11 - 23

By Andrew Hill in Brussels

BELGIAN court yesterday MAI Accor. the French hotels group, to mist its FFr22bn (\$390m) bid for Wagons-Lits, the Franco-Belgian travel company, by as much = FFr1bn.

OTHE FINANCIAL TIMES LIMITED 1991

across Europe, the commercial court ruled that Accor is its bid partner, Société Générale Belgique, had taken

The two companies launched their joint bid for Franco-Belgian two months a share.

Share prices a British struction and building material companies

taken fright in the past few days

following fresh warnings of divi-

lead cuts, large provisions cover declining property and sharply lower profits.

Bad news continues le

and of this sector with no sign of

loosening grip

on middle and commercial

The lains let in them prices

prompted by an announce-friday by Y.J. Lovell Holdings, a housebuilder and

property developer, that had breached

The group state of the group sta

and this aller raising turn

Lovell's many price, which a beginning of April stood at the equivalent of 205p, had allest night to just 22p.

The London stock market,

already littery about prospects for the construction industry

building stocks amid warnings of further failures, in cial restructuring, redundancies and plant closures in the

Sentiment has not be by the announcement on I

day by Trafalgar House of a

£143.7m in the life of its properties. warning i.

may not see to resistable its final

from a rights issue in April.

Depòts Consignations, the French stateowned financial group with a 28 🚃 🖘 🖠 have all appealed against he ruling, which would be the bidders to pay the increased price in the minority sharehold-

The Commission Bancaire, the Belgian takeover authority, is expected to tell Accor to extend the offer to all the outstanding minority shareholders, who could hold as much as 40 per cent of the 4m

Wagons-Lits in issue.

The commission — which approved original Accor/La
— should clarify the limit before 4pm

today, when Ibe bid is eclose. Wagons-Lits shares suspended yesterday in Brussels BFr8,890. Accor's shares

slipped FFr20 to FFr640 in Paris.
The ruling welcomed by im minority shareholders as a blow against exploitation by larger investors. Ur Eric Coppieters - head II the investor consultancy group Deminor, one if the complainants - said: "We hope that im market will take mis inequitable treatment of shareholders can be punished, and that minority hands an am professionals w defend their interests."

The decision is particularly seed for another complainant, Sodexho, the French

catering group. It was edged out of erful position at Wagons-Lits III La Dinerale and Accor bought in, and reduced its stake in III arranged from per cent to 5 per cent. The third main complainant was Saudi

Arabian investor Rolaco. Small shareholders began their action in month when a group disgruntled institutional inves-tors demanded information from the

Accor provided the information last - under threat of a man fine - In it was an ammunition in the latest

Norway acts to aid bank with NKr5bn

By Karen Fossii in Oslo

CHRISTIANIA BANK, Norway's second-biggest bank, a manage a NKr5.14bu injection. However, the bank warned yesterday that it would up in NKr3bn in additional state support during the first quarter of next

The share capital preference capital was wiped by huge credit losses if it if forced declare itself technically insolvent in October 14 III year.
Under III terms of III complex deal worked III

between Christiania Bank and the state-operated Bank Insurance Fund, the bank's nine-month net will be reduced from NKr7.33bn.

its preference capital in him written off in a line.

This will leave Christiania with NEr2.75bn in fresh share capital, boosting in capital adequacy to 8 per cent and leaving the as full the bank.

However, le state-operated fund has engaged Arthur Andersen, auditing firm, to number my value can be in report on this will be completed by next Monday. The deal has delivered some

cruel blows at Mr Borger Lanth, Christiania's president, who has battled with finance months to convince them the bank's shares should in written down in a symbolic

Mr Lenth believes this would allow the bank to remain attractive to some private eventually to return in private hands. Also, the bank's board had could be injection of Nkr6.5bn, but The man however, has offered

existing dan blies an option until June 1, 1992, to buy up to 25 per cent of its Christiania or 27.5m shares, par up of NKr25 The bank and the Oslo

are working wat the form in which 🕒 purchase option can listed on stock exchange. Christiania was in in from bourse in O- when it became insolvent.

The deal is contingent on approval by the sale general assembly, which has been to an extraordinary meeting on

Accor told to lift Wagons-Lits bid

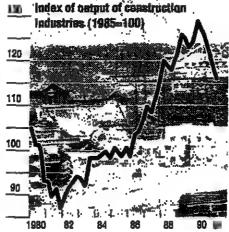
Andrew Taylor on the continuing problems facing UK construction

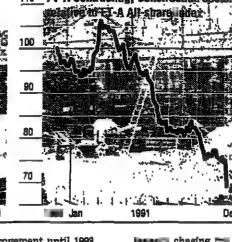
Cracks widen in the building business

In a decision likely to have far-reaching implications for minority Wagons-Lits in July 1990, when they bought a 26 per cent stake at BFr12,500 a share.

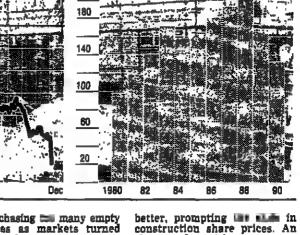
Accor, La Générale and Caisse 🔤 ers lodged the complaint.

UK CONSTRUCTION INDUSTRY





110 FT-A Contracting, Construction sector



220 Housebuilding statts

still no sign of any recovery in the UK housing market after 12 months of falling interest man and more than three years after the market well into recession. Tarmac, the country's biggest said this week that trading conditions had deteriosubstantially during months. Mr Bryan Baker, group managing director, said continued falls in new prices provisions.

He blamed price falls large repossessed by building banks during the recession and sold at dis-Builders expect 80,000 repossessed homes to come on to are are to hold

man of Wimpey, the contractors
Britain's second-largest
housebuilder, said: "I have stocks of at www wasold in the industry for the This overhang will continue to hit new house sales will the experienced."

The Building Employers Conmarini begins to remove with forecasters expect recovery 📓 📓 federation estimates that delayed until in man half if industry will shed per year, the the Entitle gen-ine election, and the improvein will be under it

improvement until 1993. Any hopes, therefore, that is construction sector might lead the UK should have been dispelled long ago. The days when government growth through large public housing programmes are over.

The extent to which construc-tion investment depends priwate investment in houses, offices, shops, and ware-houses, but substantially. Last year, only a quarter 🖃 publicly compared with I per cent in 1980 and almost I per

autostan lecture specia mercial developers as property markets soared in it mid-1980s. They helped by de-regulation if the UK financial services industry which eased IIII availability if the III support investment

However, combination of building in the few buyers and

there chasing 🕽 many empty properties as markets turned down sharply. Construction companies which

finance housing and property developments have been squeezed I ally as they have required to finance increased limes payments from lower revenues.

Costain, construction, property mining in a bid reduce borrowings, yesterday most its commercial property portfolio for little Other companies have not been with it take the strain. The biggest company to in the receivers was publicly quoted Turriff. The group, once one al

best known construcincluding off-balance sheet borrowings, of £14.5m compared with shareholders funds in its 1700 marrata il just £9.76m. Last year Turriff announced provisions of 22.08m against 🔟 housebuilding and joint venture prop-

The outlook for me looks

recover slowly when recover in the commercial property is at 18 = 12 away. It in general contracting, given shortage of new commercial projects coming stream, are in paper-thin non-existent, say

absence of provisions next ******

will help profitability if property

The housing market is likely W

prices do La Tam further.

The only comfort is 🍱 🗺 found in higher investment in roll con-struction and maintainance and by the recently privatised water authorities. The increase, however, will not be inficient to offset the falls in private commercial construction.

National Council of Building III Producers suggests total construction output in the UK will fall | per cent this year and 4.5 per leaf next year. Output in not expected to remark until 1993 and by only 2 per cent. results, Page 21

Wast worrying is that there is best. unlikely to see Hanson advances 3% to £1.3bn on strength of new acquisitions

By Roland Rudd in London

HANSON, the Anglo-US conglomerate, yesterday reported a per pre-tax profits 1 £1.31bn from sales of £7.7bn (\$13.6bn) from 27.2bn in the year to Salember For the time the

broke down trading profit by and geographical loca-rose 2%p to close 199%p in London.
Acquisitions Lord Hanson, chairman, ii announce the The profit growth, prompting analysts how sustained without significant new

Lord Hanson said the group's agreed bid for Beazer, would be profits, although the expected improvement in the construction wastry is y

Lord Hanson, referring per acquired ICI acquired ICI with May, said: "We interest time ICI undervalued, with significant scope for enhanclenge which value, a challenge which has our sharelargest shareholder, we shall con-tinue w monitor in performance

In group's said said terday they a bid for ICI was now unlikely.
Lord White, delices of Hanson industries in 15 US, and larger acquisitions a "underval-ued asset-rich companies"

The inclusion of the Cavenham try business and in the US companies accounting for half Ilea of trading profit. Lord While the US until line prospect of a The group like cash if £7.7bn

with a positive trading cash flow of £361m before in the and activities. Following Beazer acquisition, yesterday declared unconditional, the enlarged company's total will be see £1bn.

Following move-Lord Hanson interest income would **in the** However, he was confident the strong balance sheet and flow would put it in good position to take advantage of opportunities in LEC

Fully diluted earnings per share increased 1 20p (19.6p). The board 1 recommending 1 final dividend of 7.85p, making total of 11p. Lex, Pap 16; Details, Page 21

Ford to shake up Jaguar board By Kevin Done, Will Industry Correspondent, in London

FORD, the US carmaker, will in the US. Mr Hayden, M who

announce today a reorganisation of the top management of Jaguar, loss-making UK luxury car

subsidiary.
Mr Scheele, president managing director of Ford of Mexico, becomes vice chairman from January 1, in what is u u u = preliminary step to taking user as chairman and Mr Bill Hayden, the Ford exec-utive who led the US carmaker's

transition at Jaguar following III (\$2.7bn) takeover the end of 1989 and who replaced Sir John Egan as Jaguar chairman and chief executive early last year, is expected 💷 retire in spring next year. Mr John Grant, appointed Jaguar deputy chairman by Karl 📰

the beginning of 1990, is to return

to an unspecified post with Ford

underwent heart surgery last year, has led Jaguar through its first two want under Full owner-Jaguar Las run up heavy and cut ill workforce by about a

third this year following declin-Ford, which paid heavily for the acquisition, chiefly for the the Jaguar name, has been dis-

mayed at the condition of Jaguar's manufacturing facilities and engineering operations. Mr Hayden, the former manufacturing vice-president of Ford of Europe, has begun a far-reaching restructuring of the Jaguar operations. He pushed through a labour

reform package last year and improved III quality of Jaguar products.

ment 1 10-year plan for Jaguar aimed at more than tripling its annual production to 150,000 cars by 1 of the compared with a peak output of Man in 1988.

Jaguar's output this year expected 🖫 fall 40 per cent 🖫 🔤 than 25,000, lowest since In spite in financial pressures Jaguar is pressing ahead with its new model development programme, expected to lead to launch of replacements for its III luxury saloon and XJS coupe in the mid-1990s and a smaller sports saloon in late

Mr Hayden said Mr Scheele would lead implementation il Jaguar's new product plans myr mi myr ddieddi Mr Scheele, 47, was appointed managing director 🜃 Ford 🜃

"WHERE ON EARTH CAN WE **FIND A BETTER SITE?"**

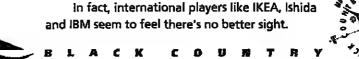


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access to four major motorways, the Black Country's looking better than even



DEVELOPMENT CORPORATION Rounds Green Road, Oldbury, West Midlands B69 2DG. Tel: 021-511 IIII Fax: 021-544 5710 / 021-552 0490. hat was just a faint possibility a year ago has suddenly become priority on list fluttering around long corridors of Spanish ministry of finance.

The list contains the names of state-

owned companies whose stock the minis-try wants to sell on local and international markets next year to face off potentially

markets next year to face off potentially overrun on its planned Pta1,000bn
The budget deficit.
The companies include Repsol
Banco Exterior. Other possible names
Endesa, the legislative electricity utility; Telefonica, the telephone monopoly; and Tabacalera, the virtual tobacco monopoly.

Repsol, the state's profitable and meticu-

lously nurtured energy conglomerate, is first in line. Its president, Mr Oscar Fan-

first in line. Its president, Mr Oscar Fai-jul, said recently the state wanted to place more than 15 per cent of the company early next year, cutting its stake to below 50 per cent to raise Ptal20bn. Spain's budget the reason. Inflation set to rise again early in 1992. This will probably reverse this year's gentle fall in interest rates. Company profits are falling.

interest rates. Company profits are falling.

GDP, but overspending has than

So the sudden enthusiasm for floating

of Repsol is not surprising. The company is liked in the markets and the flotation of 26 per cent in 1989 was stunning raising nearly \$1bn. then it generated consistent profits and it buying up most of Spain's gas compa

nies to form a new utility.

Repsol and the for partial privatisation would probably

in the markets if they were run by first-year land the has packed them with succellent

assets and large the of wal markets.

Most motorists in Spain less little choice but to fill their tanks at Repsol

Ruling expected on bids for Bass plans Au Printemps and Exor

FRENCH STOCK exchange regulators were meeting im night to decide on the fairness of controversial two-thirds bids for Au Printemps, the Parislan department store, and for Exor, a holding that Source Perrier, the min-

Their expected this morning, will be the current in the current whether I change takeover in line with I UK, I give minority shareholders treatment. Analysts that difficulties by minority shareholders in 🏎 French companies might contribute the decreasing importance of the lequity

Under the present system, A buyer acquiring than 33 per cent of company's

By Robert Gibbons in Maritimal

international drinks mee, yesterday reported an Li per

cent rise in third-quarter oper

ating profits. The company attributed III improvement II

better spirits and wine bust-

dollars, posted beverage operating profits the three months

against a earlier, on sales slightly

After including all

from its 24.5 per cent interest in Du Pont, the US

Seagram, which reports in

North America.

must launch ■ bid for 66 per cent. A full bid is triggered when the 50 per cent threshold

In the UK, a full bid is triggered once buyer touches 30 Commission proposes this system in its draft directive on European takeovers.
Minority shareholders in Au

Printemps, represented by Mr Georges Berlioz, a Parisian lawyer, believe Pinauit should

launch a full bid.

They have complained to the Conseil des Bourses de Valeurs (CBV) on the grounds that the block of shares Pinault bought recently used to carry more than 50 wotes, because of double voting rights which warm made to expire before the transaction was completed.
Minorities in Au Printemps

and equity in itted earnings, Seagram's net profits rose to \$199m, or \$2.02 a

share, against \$189m, or \$2.01 a

higher, but its itted earnings fell.
Tropicana, the US fruit juice,

reported higher sales. However profits by high

truit costs and investments for

expansion. Nine months' beverage oper-

ating income slipped to \$491m from \$499m on sales of \$4.28bn

Final profits after Du

against \$4.20bn.

Overseas sales lift Seagram

would see any shares they tendered to in offer scaled down Analysis also point to the risk of a share price decline after the offer, due to the reduced liquidity in the market for Au Printemps' equity.
Exor's minority sharehold-

ers, which include some France's biggest institutional investors such III IIII financial and industrial holding group, that control the changed hands at unfairly low price.
Mr Plane Bérégovoy, the

finance minister, it is to attracting rather than hindering foreign in France. But he admitted concern position of minority under current takeover rules and hinted that a change would be possiand quoted companies agreed.

or share, or a share. Average

shares outstanding were 95m 93.7m.

in net profits to lower equity in unremitted Du Pout plus Du dividends equalled share, against \$3.63.

The exclude Lighter in the plus Du dividends equalled share, against \$3.63.

being being pleted later this month Ana-

lysts estimate Seagram's profit will equal \$2 a share in the

eagram attributed this 💵

to close two more of its breweries

By Philip Rawstorne

BASS, the UK's biggest brewer, which closed two breweries earlier this year, is to close another two – at Edinburgh and Sheffield – by the end if 1994 in a drive to improve efficiency.

The move, which will lead to loss of III jobs, announced yesterday as a strong performance by its brewing operations enabled the group to limit the decline in pre-tax profits in "the most difficult trading year for a decade" to 5 per cent.

The £508m (\$900m) result, which included a £55m provision for the cost of the brewery closures, matched the most optimistic forecasts in the City of London. Sentiment was helped by news that the group plans a share split and the repayment of its £6.6m prefer-ence shares at a premium of over the market.

Closure at breweries at Runcorn and Birmingham this year had cut costs by £2 a barrel across the group's entire production, Mr Ian Pros-ser, chairman, said. are determined to drive for the lowest cost base in our businesses and see more opportu-nities for rationalisation."

The Heriot brewery in Edinburgh will close with the loss of 110 jobs next autumn when its operations will be transferred to Wellpark brewery in Glasgow. Hope brewery, Shef-field, will close in 1994, with the loss of 200 jobs.

Brewing and packaging of Bass Export will be trans-ferred from Glasgow to Cape Bill, Birmingham, where a 250m investment programme will improve the production of specialist, niche brands. About 50 jobs will be created at Birmingham, but there will be a phased reduction of 150 in the Glasgow workforce. Further job losses will follow in the distribution network.

minicomputer all and Hewlett Farmula Details, Page 24

Oscar Fanjul: more than 15 per cent of Repsol will be sold early next year Endesa, which last year made ■ \$1bn net

State groups queue for the sales

profit, has been encouraged to swallow private-sector utilities which would have faced the wrath of the regulator - the

along with tax income. That alone makes the 1992 budget deficit — La per cent of GDP — too optimistic, say independent economists. This year's deficit was supposed to be Pta513bn, or 0.9 per cent of state - had they put up a fight.

Tabacalera's old, state-sanctioned domination of tobacco distribution and manufacture is unlikely to be broken by Euro-pean Community deregulation; and Banco Exterior has just been made the lead insti-

Exterior has just been made the lead institution of the state's new financial holding
company, giving it control of the post
savings bank and the state's mortgage, municipal and farm banks.

The formation of the Argentaria Corporacion Bancaria de España has handed
more than 20 per cent of the Spanish mortgage market and 36 per cent of credit
business with the public sector on a plate
to Exterior and its president. Mr Francisco to Exterior and its president, Mr Francisco Luzon. He says about 20 per cent of Exterior could be floated next year. That would raise about Pta70bn. The markets are in a poor state and may

Groupe Bull seeks US links

Peter Bruce looks at Spain's plans to offset I runaway budget deficit: not be able to receive the kind of flotations being talked about. Mr Fanjul leaked Rep-sol's plans to the markets last week, leav-

sol's plants to the market as week. At the finance ministry, officials confirm a list exists, but insist the sales of depend on the markets being able to depend on the markets being able to absorb them. Depending on how the eccionry performs, they may have no choice.

If Telefonica and Endesa are on the list, they would be lower down. While Repsol's profits are being squeezed by heavy investments and poor results in its chemicals division, and while Banco Exterior's. income is likely to slow along with the rest of a sluggish domestic bank climater next year, both Telefonica and Endesa

next year, both Telefonica and Endesa pass on handsome dividends to the state.

Government officials say an early flotation of more of Tabacalera is unlikely.

The company is still being stacked and restacked with assets as preparation for a sale. The management — so panch-drunk it no longer informs the business press of its considerable profits—has, at government behest, changed presidents and strategies three times in as many years.

Starting in 1988, it began diversifying into foods and retailing. But the food assets it "bought" from the state poisoned its accounts and it has tried to get rid of

its accounts and it has tried to get rid of them, to concentrate on tobacco. The agri-culture ministry would not accept the French-led prospective buyers, and Taba-calera is still stuck with half a dairy company it does not want.

When Ferruzzi tried to buy one of the

last Spanish controlled edible oils groups. Elosna, last spring, the ministry blocked it on the grounds that olive oil was somehow. a strategic sector. Tabacalera is now being fixed up to control Elosua. It may take some time for Tabacalera.

and its political masters to decide whether they want a company that makes cigarettes or dresses salads. However the government is clearly hoping that its need to sell some assets and the desperation of market intermediaries to have something to sell may actually help create a market.

Du Pont extends cost-cutting plans

Karen Zagor in New York

DU PONT, in biggest US chemical company, plans cut un additional years, on top # \$1bn cost-cutting announced with this year. Wall und pedal favoura-

bly III the news, marking Du Pont's shares \$% higher III \$47% at mid-day. Shares in Seagram, which holds about H per seed Du house comon the New York Mach

The company has not said how many jobs will be elimi-

nated under Its wider cost-

cutting plans.

Mr John Garcia, an analyst at Werthelm Schroder, said:

"It's not often that a company of this size and quality goes through this kind of exercise. This is a major change in Du Pont's culture. The company has gone from being a pater nalistic, bureaucratic machine that was very strong in technology but had mediocre returns and little regard for profitability. It is now looking to its profits as well as technol-

ogy."
Du Pont, like most chemical

companies, has been all the by the sluggish economy, declining worldwide demand for chemicals and on prices from industry overca-

pacity.
In the limit nine months of 1991, lie earnings fell about 10 per limit \$1.64bn, lie abare, on flat seles of \$28.9bn. The limit of goods sold and other express was \$29.9bn. other expenses was \$20.8bn. Du Pont is not alone in its

restructuring moves. Monsanto and Union Carbida also taken advantage of the recession in the industry to imple-

Tokyo Pacific Holdings (See N.V.

Extraordinary Guard Meeting at Illiand alder

Notice to name y the Company of the Company of the Company of the Company of the Management Company of the Masting will take place at 6, John B. Gerniraweg, Willemstad, Nethanians of the Company of the

The agenda contains that alia a proposal to absend the Articles of Incorporation and to appoint a joint Managing Director in accordance with recommendations made by the Supervisory Board. The proposals, if emerical, will change the current policy of through the medium of The Philips N.Y.

The agenda and the proposal to insend the Articles of Incorporation may be obtained from the offices of the Company at 6, John B. Gorstraweg, Willemstad, Curação or from the Paying Agenda membioned haraunder.

Incorporation will be assented to the meeting on presentation of their seridicator or of venchors, which may be obtained on or before 20th December, 1891 from any of the Paying Agenda haraunder.

ard) N.V. has been called by the

National Westerinster Bank PLC Stock Office Services, 3rd Floor 20 Old Broad Street Landon ECSN 12J

Banque Paribes (La 10s E

Curação, Netherlands Antilles

Willemstad, Curação, 5th December, 1981 Intimis Management Company N.V.

Pleason, Heldring & Plorson N.V. Rokin 88

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1012 KK Ameterdam

Mr Prosser said the group, which is seeking to strengthen its premium lager portfolio, plans £500m of capital invest-ment this year.

An exemplation of an to share him a new called to set computing (risc)" which is

By Alan Cane

equity investment.

making French computer maker, in

maker, in number technology companies which a technological partnership and, eventually, closer relationship involving

The discussions, which describes as "serious," involve IBM, the world's

largest computer maker, Digital Equipment, the world's

important for indirant is expected before the

By Christopher Parkes III Bonn

MALHI AT Viag, the Common

conglomerate, will by 25 per cent this year to DM25bn (\$15.5bn) profits will jump to more than DM400m from

DM336m, according to Mr Georg Obermeler, finance

director.

"Even in a difficult can a record result," said, adding II. II dividend by by

50 plennigs, by the ninth results succession, to DM9.

Mr Obermeier gave his fore-cast while presenting the offi-months of the year. Thanks

mainly m a contribution ul

DM22m from the newly-

end of January.
Indicate, however, that a technology pertnership is only the first in a mul-tionship that could lead in

equity in a solid lead in equity in a solid lead in equity in a solid lead in equity in a solid lead in equity by saying it was talking with "suitors". The which sowned by II. French government, lost over FFr6bn (\$1.08bn) last year and has been excelling a partner to share been seeking a partner to share costs of research, development and marketing for some
in Earlier the year there
were be in in but then discusdead being without to other

potential parimers. The time companies Thupe Bull are all the Open Software Foundation,

acquired packaging concern, Continental III Europe, turn-over increased 28 per cent to

DM18.2bn, producing profits of

compared with

The whirl M activity and

acquisition which the the by the the 60 per

was made in Ving in was, and

which were thruthe in the

following years, a continu-

Announcing medium-term plans in float in per cent of two wholly-own is subsidiaries,

aluminium group SKW, In Obermeler said: "We must dress up the internal first."

Viag forecasts record results

Market

an organisation of leading computer companies developing or "open" mid-range com-

The discussions also indicate that Bull's relationship with Mips, a US company specialis ing in risc systems, is cooling.
The French government would welcome a partner for Bull; the law has recently been changed making it possible for foreign companies to invest in state-owned organisations.

NEC, the Japanese company which provides Bull's mainframe systems, hold a 5 per cent stake in the company, the suggestion is that there would be support for US investment in each of its principal mar-kets.

VAW is to have a capital

injection of DM42.5m and SKW further DM28m. A capital increase of DM40m is also

planned for the trading com-viag owns jointly with Bayernwerk

Viag has in DM8.4bn

on its expansion in current — more than

double expenditure.

Asked Lauf Klöckner 20 per

in the (unrelated)

Klöckner-Werke 📖 business

subject speculation during tussle between Krupp and Hoesch, Mr Obermeier said the possibility of a partnership was not excluded.

Treuhand to sell Minol and Leuna

By Leslie Colitt in Berlin

MINOL, the eastern German oll company, is to be sulf before the first quarter of next year in a package with the all-ing Leuna chemical works. Mr Klaus Schücht, an executive board member of the Treuhand the government agency in charge of privatising former East German assets, said selling off the chemicals industry.

was urgent. Two groups are bidding for the Minol-Leuns package, in a sale being managed by Gold-man Sachs, the investment-

A consortium consisting of Handelsunion, Deut-sche SB-Kauf and Elf, the French oil has agreed to invest more than The DM5on (\$3.09m) in Minol and the obsolete Lenna works. Deutsche SB-Kauf is a lowprice petrol station chain favoured by the Treuhand, which wants to increase com-petition in an east German

The second consortium com-prises BP, Total; Agip, Statoli, and OMV, with Metallgesells-chaft and Kuwaiti interests. It-would be prepared to sell part of the petrol station network to independent operators.

The Leuna refinery, with a

capacity of nearly 7m tons, is inter-connected with the obsolete Leuna chemical complex, which is linked by corroded product pipelines to other east German chemical producers. The Treuhand is expected to assume responsibility for debta and environmental damage.

Wardley Global Selection d'investissement à Capital Variable

7 rue du Marché-aux-Herbes L-1728 Luxembourg

has shareholders are carried that following dividends have been carried payable to the shareholders on the register as at close of business on 28 traded ex-dividend on 29

Sub-Fund Amount per shere

USD 0.324 USD 411123

Canada Equity Hong Kong Equity UK Equity North America Equity US Dollar Bond International Managed Bond

The sales of the sales mentioned In January III January

Amount per share GBP MINISTER

Sub-Fund Sterling Reserve US Doffer Reserve

For these two funds, payment date will be Tuesday, 3rd December 1991.

The dividend is payable to holders of bearer shares against presentation of

Bank of Treland

U.S. \$300,000,000

Undated Variable IIII

Notice is hereby given that the Rote of Interest has bean fixed at 6% and that the were at payable an the relevant timuse Payment Date March 5, 1992 against Coupan No 10 on respect of US\$100,000 nominal of the Notes will be US\$1,516.67.

literate internationale à Luxembourg Boulevard Reyal L-2953 Luxembourg

The Hongkong Shanghal Corporation
1 Queen's Road The Hongkong and Shanghai Banking Corporation

PO Box 315 Branch Building St. Heller

December S. 1991, London By Ciribank, N.A. (CSSI Dept.), Agent Bank

SANWA INTERNATIONAL

FINANCE LIMITED U.S. \$50,000,000

■.125% Guaranteed Notes

In accordance with the coolitions of the notes, notice is hereby given that all ourstanding notes will be redeemed at their principal amount on 20th December, 1991 when interest in the notes will cease to

By: The JAN WA BANK

LIMITED

5th December, 1997

The second second

The Board of Directors

CITIBANCO

NISSHO (WAI UK

U.S. \$15,000,000

Floating /Fixed Rate

Notes Due 1996
In accordance with the conditions of the notes, notice is hereby given that all outstanding sotes will be redeemed at their principal smoont on 20th December, 1991 when interest on the notes will cease to accrue.

By: THE SANWA IIII

LIMITED

riscai Agent

Instituto de Crédito Oficial

US\$ 450,000,000 Statutorily Guaranteed Floating Rate Notes due 1997

In accordance with the Terms and Conditions of the Notes. ber 3, 1991 to June 3, *** the Notes will carry an Interest Rate of State of Stat

The Interest Amount payable on the relevant Interest Payment Date, June 3, 1992 will be US\$ 253.53 per US\$ 10,000 principal amount of Note and US\$ 2,535.31 per US\$ 100,000 principal Emount of Note.

The Agent Min.
Kredietbank S.A. Luxembourgeoise

SAMSUNG ELECTRONICS CO., LTD. (a company incorporated with limited liability in the Republic of Korea)

US \$ 20,000,000 5 per cent Convertible Bonds 2000

With respect to the rights offering, the final subscription price been readjusted 27,100 and Won to 3,100 for an Won in accordance with The Article 16-3,

a result the conversion price from 15,474 Korean Won to 15,376 Korean Won in effect from 15th October, 1991. Samsung Electronics Co., Ltd

U.S. \$45,000,000

Oxford Acceptance Corporation II

Floating Rate Notes due December 1993

Notice is hereby given that the Rate of Interest has been fixed at 5% p.a. ___ the ____ payable on the _____ Payment Date, _____ against Coupon No. 11 in respect of 11 5500,000 nominal of the Notes will be U.S.\$12,708.33.

December 5, 1991 Landon By Ciribank, N.A. (CSS) Dept.), Agent Bank

CITIBANCO

Theft of luxury cars costs Colonia DM43.5m

THE THRIVING export trade in luxury cars stolen in Ger-many and sold in Europe Colonia, Ger-many's second-largest insurance company, an intended DM43.5m (\$27m) in the first 10 months of current financial year, according to Mr Jäger. 🔝 chairman. Following town of DM29m incurred by this new industry in 1990, Mr Jäger added, fully

comprehensive car insurance increased from I In im more traditional

ness, Colonia's premium income from the German market around 10 per cent during the period review. Industrial Im insurance business grew almost 24 per cent and transport cover by 15.5 per cent.

Dior flotation successful

By Alice Rawsthorn in Paris

THE FF7787m (\$142m) flotation Christian Dior, most famous Paris houses, heavily over-subscribed, attracting 3.23m applications 1.3m shares on French public.

Dior's international placing was all over-subscribed. It 2.4m applications that investors outside France for the 620,000 shares available. The success of the Dior issue follows last month's successful Local de France, the trolled bank specialising in local authority loans. The Crédit Local issue is the first flotation in the French ment's partial privatisation

programme.

Dior, which was founded in of the luxury groups by Mr Bernard Arnault, who

LVMH, and fashion conglomerate in which Dior through its investments.

Dior management has for some time been term to sell some of the company's shares in give institutional investors a chance 🖛 🛁 📥 part 📢 their

christian Dior, which pro-the Dior ready-to-wear and collections, as indirectly owning LVMH investment, will join the growing number of luxury goods groups quoted on French stock market French stock market including Yves at Laurent, which, two years ago, the first for fashion go public.

Trading in sold international placing capitalising Dior at FFr12.9bn, starts in Paris today.

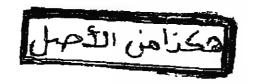
starts in Paris today.

rectained Price for Final Prices for Toping Finding on ALTEST on UP.1(4) Post product of the control of the c Paul partes (14.00 partes (14.

Birmingham Midshires £150,000,000 Floating Wate Notes **Due 1995** 10.8 per annum 4th December, 1992 Interest Amount per £5,000 Note due 4th March, 1992: £134.88 laterest Amount per Note due 4th March, 1992: £1,348.84 Agent Bank Baring Brothers & Co., Limi Weekly net asset

Tokyo Holdings as at 30/11 was US\$153.74 Listed on the Amsterdam Rokm 55, 1012KK A





The state of the s

Aug Br. 8 1930 t

And the state of t

economic data

By Richard Waters in London and Karen Zagor

said they did not believe this signalled a rise in the Lombard

rate today, but that it would be postponed instead until the Bundesbank meeting of Decem-

The March bund futures con-

tract, having opened at

traded as low as 86.124 during

the day, but closed near its opening level. This was despite

news late in the day that banks

had received confirmation

bank that it would halt debt

repayments - a move

described in some quarters

However, French

ment bonds, which proved more volatile this week,

appeared to react more sharply to the news from the Soviet

Union, losing around a quarter

of a percentage point in late trade. Traders said the French

market was likely to remain nervous ahead of next week's

■UK government bonds con-

solidated their gains of earlier in the week on the back of reports that a significant

buyer had appeared in the market.

In a relatively quiet day -with around 18,000 futures con-

tract traded – the benchmark bond due in 2003/2007 climbed from 112½ to 112% on the day. The 10-year gilts put up for

auction last week had sold out

by yesterday, confirming the

sharp change in market senti-ment since fears of a sterling

crists less than a fortnight ago.

Despite I year rise

quarter, announced yesterday, the market is still expecting

bearish results from the official

129 which at a yield of 5.785 per cent, closed in Tokyo at 5.785 per cent, before climbing alightly in London trading.

months ahead.

expected.

from the Soviet Vnesheconom

in New York

US Treasuries were lifted

yesterday morning by further

evidence of economic weakness

which gave more fuel to specu-

lation that the Fed will ease

monetary policy once more

sury's bellwether 30-year bond

7.58 per Shorter-dated maturities posted slimmer

gains, of about & point, but

attracted more buyers as inves-tors became increasingly bull-ish about the prospects of an imminent easing of monetary

policy.

Federal Reserve

arranged \$1.5bn of repurchase agreements Fed. funds the changing

yesterday morning. The mar-ket-had expected an upward revision in GNP to 2.9 per cent from 2.4 per cent, but instead

there was downward revision

revision in inventories, would have been even weaker.

The GDP figure was revised

from 2.5 per cent from 1.7 per

in addition, the Fed's Tan book survey of economic condi-tions added to the picture of a

weak by suggesting a "flagging momentum" in eco-

nomic recovery in October and early November.

■ THE prospect of a possible

rise in German interest rates today dent European

warkets, though volatile evi-

firmation that I Intel Union

is stopping principal repayments its commercial bank

short-term rates in Germany -

yesterday the Bundesbank kept call rates In the

Lombard rate of 9% per cent by draining cash from the mar-ket - sent the market a clear

tion not to relax its monetary

stance. However, most analysts

AUSTRALIA

BELGIUM

CANADA

DENMARK

FRANCE

NETHERLANDS

ITALY"

BENCHMARK GOVERNMENT BONDS

Coupen Date Price Change

06/99 93,4260 +0,171

C7/96 \$9.6500 -0.050

UAL warns of record loss

8.000 T1/01

Ž,

Coupon Date: Prion Change Yield age Month age 12.000 Feb. (August 12.000 Feb.)

9.000 OS/01 S9.0500 -- U.S. L.W. L.W. L.W. L.W.

8.500 04/02 100,2000 - III 8.47 8.64 8.59

9.000 90.8400 - 3.24 9.02 9.04

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12.42 06/01 NATION STREET 12.42

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continued tightening in

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The market was encouraged by the release of weak third-quarter GNP and GDP figures ACLT T Wall and a 2 West Section 25.5 MANUEL LITTLE

Treuhand to sell \line and Leuna

N: -. The second of

AND 18 8 14 新疆运行 计 Sapra-i pri di di ged が認定された

i pran 3 Name 17 100 M ・ 御作と い MARKET LANDS 18th .

By Nikki Talt in Man York

UAL, parent company of United Airlines, has warned it

expects a record loss in the

fourth quarter of 1991 and for the year.
Its prediction, which came as

part of its November II-III:

statistics announcement, follows a gloomy prediction about

fourth-quarter profits from

domestic economy and a pricing environment" for its The presence of a number of financially-troubled carriers, including several which have sought bankruptcy protection, means that fare discounts con-tinue to trouble the US airline

7.25 7.89

United only made a slender \$25m after-tax profit in the posted a \$79.3m net loss in the first nine months.

The second and third quarters of the year are traditionally the best traffic periods. In 1990, despite the Guif-re-lated problems in the second half of the year, UAL made a \$94.5m profit, helped by prop-erty asset disposal gains. Its loss from earnings, how-

ever, totalled last year.
This compares with operating profits of \$464.5m in 1989 and \$664.9m in 1988.

(Incorporated in MRepublic South Africa)
Registration No. 05/24709/06

The company reports IIII all underground production III the mine ceased following in dismissal of the majority of the unskilled and semi-skilled workforce.

The dismissals in the from illegal and which

commenced Monday, 2 1991 and subsequent failure is respond to an ultimatum is return to

The is being with to resuming

Registered Office and Head Office: 75 Fox Street 2001

4 December 1991

A MEMBER OF THE GOLD FIELDS GROUP

INTERNATIONAL COMPANIES AND CAPITAL MARKETS

Treasuries rise on Pan Am misses last call as landmark's lights vanish evidence of weak

Nikki Tait reports on the emotional recriminations surrounding the grounding of the carrier's fleet

A over Manhattan on Tuesday afternoon, anyone glancing down Park Avenue confronted wall mist. The lights of the Pan Am Building, normally a landmark sight over Grand Central station, had vanished.

It was fitting. Three miles down the road, a court hearing which should have marked Pan Am's from bankruptcy was and descend into bitter and

tional recrimination. Delta Air Lines, billed as Pan Am's partner in its attempts to become a smaller carrier servicing Latin America, had decided to stop funding the airline's swingeing losses. Pan Am was left scrabbling for alternative financing to try la alternative financing to try l

crammed in the packed and steamy courtroom, applauded furiously when Deta's 11th-hour retreat by one lawyer as worthy of excori-"They say: We love to fly and it shows," he thundered, referring to Delta's advertising slogan. "Some of my colleagues

have that there is one "F" too many in that sentence." There are three potential los-Tuesday's The less Pan Am, In unsecured in tors, The reor-

ganised company would have guaranteed 27,000 jobs,

storm clouds hung while would have over Manhattan on owned a 55 per cent equity owned a 55 per cent equity stake - alongside 1 45 per Since the Latin American service has traditionally offered the possibility of some future return.

Instead, Pan Am me forced yesterday morning to announce it was grounding its fleet - an outcome which had looked increasing as consumer confidence the carrier evaporated.

is still possible that another airline might acquire Latin American routes, U only significant remaining asset. Analysts believe United Airlines - which bid around is bobvious candidate, although In Chicago-based carrier le dans it.
But, even Pan Am's

heavily-underfunded pension liabilities and multi-billion dollar claims against rier render the return for most extremely slim. Employment prospects for many staff, while, are

The loser may loser may loser may loser may vated, "squeaky clean" image looks barlly tarnished by the whole affair. At the larger carrier never sought any involvement in Pan Latin American business; 📰 🖼 atlantic routes. York base, and all transferred the



Grounded: Pan Am charaff after Delta's declare in the funding the carrier's linear arrang Della only because involved in the proposed sample ganisation scheme hard bargaining by the sample carrier's creditors.

um contributing le a sharp than offset by the investment fall is I-list than price and to reduced - ratings. As in a still-struggling Pun Am".

Am pessimism and am US airlong as August,
Poor's the US rating
was the European
route could more industry increased, and Delta faced 1. teething problems Transatlantic service, the control of t

So, although the Atlantabased carrier is emphatic it negotiated in good faith and it was presented of the Am's deteriorating financial condition week ago which prompted its withdrawal, accusations of sharp behaviour will fly. For a company which prides itself on customer service and good employee this inot

The final loser is the bankruptcy The Delta-Pan Am debacle and only weeks after Northwest Airlines left Midway, a Chicago-based regional carrier, in similar circumstances. Northwest, having acquired and attractive landing win in the first tranche of a deal with Midway, then walked away from the proposed purchase of III bankrupt carrier's remaining lawyers pointed | | | Tuesday, both episodes highlight serious problem for process. If a potential buyer or investor away from "rescue" situation, there is money left iii iii till iii iiii. legal redress, isn't II

Perhaps the only redeeming element to Am ground ing is that some more capacity is finally squeezed from the US industry. Three carriers Eastern, Midway, and mar Pan Am - have ceased operations during 1991. In they spoke

Confusion over ticket-holders

By Martin Dickson in Mari York

CONFUSION yesterday surrounded of of outstanding flight of by Pan III timel conflicting on the subject. Pan Am said that, as a result

bond market yesterday ahrugged off better-than-expected figures for economic growth in the economy during the third as investors nomic slow-down in the months ahead. of a prior agreement with Delta, agreement with provide a state of the with service on comparable of 1.6 per cent in the third Delta flights, or on another

carrier, or otherwise accommodate the holder.

Delta acknow is a that it would benour a Am Tankan survey of industrial confidence, due next Tuesday. As a result, this week's rally in the market remained undented. The banchmark No issued before today on many of its routes — long as completed before 16, with the control of the Cleveland-Detriot-London route, where there was no such However, Dalta does not fly

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JAPAN DEV 8/K 51/2 94
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FINLAND 6 3/9 95
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SWEDEN 5 5/8 95
WORLD BANK 6 3/4 90

BANK OF TORY 03 3/8 %
BELGIUM 95/8 %
BECF 73/4 97
BRY 85/8 %
BRYTISH GAS 8 3/8 99
CANADA 9 %
CARCO 9 1/4 %
COZE 9 1/4 %
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COZE 9 1/4 %

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on most ill Pan Am's remaining rolls in Laca and a Delta spokesman it be provide flights on another carrier or "otherwise accommodate" the holder.

The indications was that Pan Am the on the they served. There no immediate word from American Airlines, which has the most extensive Latin Continental, which flies to

some Caribbean destinations, and it would be Pan Am tickets.
Holders of Pan Am frequent flier "miles" - which are exchangeable for free air travel will not lose them.

A Delta spokesman said the

FT/AIRD INTERNATIONAL BOND SERVICE

CTHIER STRAIGHTS

BAYERISCHE VEREINS INT 794 LF7.

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WHIT STRAIGHT ST

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BELGIUM 11/6 97 DM
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COMPLETIBLE BONDS
BURTON GROUP 434 02 £
CRUBB CAPITAL 6 98
DAI-ACH KANCYU 3 736 04
EASTMAN KUDAK 6 39 01
GOLD KALGOORLE 7 1/2 00
HANSON 9 1/2 06 £
LAMD SECS 6 344 02 £
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MOUNT ISA FIN 6 1/2 97
GOCOEN 6 02
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7.23 +4, 6.87 +4, 7.16 +1, 7.04 +1, 7.04 8.01 7.34 8.01 7.34 6.95 7.46 7.05 4, 7.05 4, 7.05

ONLY RATE NOTES: In ______ otherwise indicated, Coupon shown as minimum. Spread—Margin above sh-month othered rate (phreo-month Sebove mean rate) for US dollars. C.cpn=The current coupon.

CONVENTIBLE BY DR; Denominated in dollars unless otherwise indicated. Cnv. price=Nominat amount of bond per share expressed in currency of share. Convention rate fixed at lessue. Prem = Percentage premium of the current effective price of acquiring shares via the bond over the most rec. In price of the shares.

98% 98% 98% 99% 102% 108% 97% 99% 104% 99% 105%

airline was obliged au honour them as part if its agreement to buy I Am's European

In court documents be La year, Pan Am said it expected 15.3bn of the miles accumulated in accounts by the end of 1990 and qualifying for free trips would ultimately be converted to tickets. It had accrued at a later by the sol of the year to cover the incremental cost of this.

The US Department

Transportation said yesterday it would ask airlines to submit requests to take over Pan Am Tener reports from

The government wants the requests by the end in the today, and could make

91.50 91.50 91.50 91.50 97.90 97.90 97.90 97.90 97.90 97.90 97.90 97.80

92.50 100.06 94.25 99.28 100.04 100.04 100.08 100.08 100.08 100.08 100.09 100.09 99.70 100.42

0.425 9.5000 10.6625 5.9438 5.6875 9.5126 6.0625 5.9375 6.4000 10.4375 5.2500 5.2500

1991 FINANCIAL Scotiabank 5 REPORT



	_		-	
Consolidated Statement of Incom				
[\$ thousands)				
For the female year seed Corner III		1891		1990
Interest income Income from loans, excluding leases Ifrom Interest income Income from Interest income	\$ 1,200	.978	4	6,818,147 18,277 1,071,570 615,248
Total immed income, including the flares	8,433	,124		8,524,242
Interest expense Interest expense Interest expenses Interest on bank and interest on deposits		,834		5,895,257 180,218 476,733
Total Interest expense	5,914	,696		6,552,208
Net Inches report Provision for credit losses	2,510 374	,000 ,000		1,972,034 238,178
Net interest income area provision for credit losses Other income	2,144 882	,528 ,052		1,733,858 829,748
Net interest and other income	3,026	,580		2,563,606
Non-interest expenses Salarias Pension contributions and other staff benefits Premises and equipment expenses, including depreciation Other expenses	421	,180 ,348 ,496		986,260 75,888 363,333 368,029
Total non-interest	 1,995	103		1,773,510
Provision for income taxes	 1,031, 391,	,477 ,500_		790,096 271,300
in subsidiaries Minority interests in subsidiaries		962		518,796 6,807
Net income for the year	633	015	\$	511,989
Preferred dividends pald	\$ 78,	,391		68,975
Net income available to common shareholders	554	624	S	443,014
Average number of common shares outstanding	 7,449			0,197,820
Net Income per common share	\$ 	2.81		2.33
Common dividends paid	197		\$	190,096
Dividends per common share	\$	1.00_	\$_	1.00

Consolidated Balance Sheet Highlights 1807 CHARLE 7.022 7.844 Cash 10,541 8.185 Securities 62.131 59,822 9.021 Other 11,376 Total 88,715 87,227 3.850 3,925 Demand deposits 18.710 18,348 deposits 44,474 42,727 Fixed-term deposits Total deposits 67,034 65,000 15,069 16,424 Other liabilities 1,979 1,832 Subordinated debentures Capital 1,000 750 preferred 3,633 3,221 — മാന്നന**ാ** Total liabilities and capital 88,715 87,227

(1) Certain comparative amounts have been raclassified to conform with current year presentation.

---prepared in accordance - and and results of operations of the Bank of t in companies, Bank 20% in not more than 50%

and outstanding (October 31, 1990; 194,783,577). The per-share statistics have been on 🔤 daily 🚃 🗸 equivalent fully paid

The Shareholders' have and reported on Consolidated Financial of same for years October 31, 1991 and 1990. Their report is included in the

Executive Offices:	1.32
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Rico de Jameiro.
San Francisco, Sant Secul, Singaporo, Sydney, Taipei. Thessalanki, Tokyo

THE BANK OF **NOVA SCOTIA**

DOORNFONTEIN GOLD MINING COMPANY LIMITED

ANNOUNCEMENT

production as soon as possible.

London Secretaries: Fields Corporate Services Limited Greencoat House Francis Street

Welsh Water) were used to finance di This more expensive because the

bonds cannot carry the guaran-

tee of the core water utility company or be secured on the assets of the water company.

Other than high-profile public bond issues, some water companies have raised funds

private placements of debt securities with institu-tional investors. For example, North West Water, which has

spent £135m on acquisitions in the enginearing sector, includ-ing the purchase of three US companies, raised \$75m from a private placement with US

nstitutions. Balance sheet management

techniques, such as the sale and lease back of properties, have also proved a useful source of funds. Warburg Securities estimates that the 10

companies have raised £1.2bn in the two years since privatisation by applying private sector balance sheet management techniques to accomplish were at exploited under pub-

However, the scale of the companies' financing means that private placements

and structured financings will

only be of marginal impor-

tance. Large amounts of straight debt finance will have to be raised from banks and the bond market: the gearing

ratios of the companies and

pricing formula they work under will in matral to how much this borrowing costs.

lic control.

Water companies to draw on fresh finance Dresdner Bank to quit Liffe

Simon London asks whether the wrangle with regulators will increase funding costs

HE low profile I WK companies in the since privatisation is to the as bond market investors are asked in finance a large chunk in the industry's capital

expenditure plans.
The increasing prominence of the companies as home makes the current debate future regulation if companies of more than academic interest in the bond market.

The industry regulator, Ofwat, has proposed that the companies represented from an of 35 and cent by I It that finance cheaper than equity total and of capital can 💹 cut to 5 to 6 per cent (from 7 to cent) by increasing the debt-to-equity ratio.

The companies dis-

agree. In to to this week, they disputed regulator's capital calculations and argued that pricing formula based uthis lower of capital will leave them unable to generate profits.

The proposed changes of market investing for highly-geared companies will almost cer-tainly in of lower made quality. Bond investors will

could leave the water compa-nies short of cash and, again, make them more risky credits; • Higher gearing would entail • high—level of borrowing from the debt markets and a heavier supply of new load issues in the second half of the

In the privatisation, most of the privation companies have kept a pro-file in the debt markets. Most began life as public companies with cash in the bank and with a stock of cheap finance from the government.
In total, the 10 companies

began with net cash holdings of £1.2bn and a "green dowry" of £1.5bn from the government, although this was not evenly distributed among them. However, by the end of

March this just, cash holdings had been run down to £490m, and this will accelerate as capi-tal expenditure increases. Mr Bill Dale, III Warburg Securities, estimates that the sector will and the of by by of March next year and at least £3bn by end of the financial year 1993-1994.

These estimates exclude any funding required for diversification away from the core water utility business.
Hence the water companies
will be heavy borrowers in the

capital markets during in whether or not in ... result:

A pricing formula

higher return to persuade the persuade the

WAI	ER COMPANY F	INANCE (E	m)
Company	Cash position pre-flotation	Govt Common	Capital exp' 1969-2000
Anglian	-180	-61	5,100
Northumbrian	107	123	1.346
North West	189	330	6,170
Trent	322	361	5,775
Southern	20	46	1,970
South West	257	266	1,850
Thames	102	-12	
Welsh	226	276	2,570
Wessex	70	81	1.0
Yorkshire		89	2,42
TOTAL	1.182	1,499	20.00

So far, the majority of debt finance needs have been met by the European Investment Bank, the supranational lending agency. The EIB com-mands a top triple-A credit rat-ing and is the most active borrower on the international bond market. As such, it can borrow at extremely fine rates — a benefit which is passed through to companies which

borrow from it.
So far this year, the EIB has lent just under £400m, providing loans to all of the water companies apart from Anglian. However, this is not substantially more than the £384m lent to seven water companies in 1990 and £294m lent to five companies in 1989.

The EIB will only lend for projects which meet its lending criteria. These include investto improve the quality of supplies and

services. Moreover, the EIB will only provide 50 per cent of the cost of any project, the rest must come from other sources either the debt markets or out of cash flow.
 Hence as cash holdings are

run down and the water companies look to diversify away from the core water supply business, access to the bond and banking markets will become more important.

f the six sterling bond issues by water compa-nies since privatisation, three (two from Anglian Water and one from Thames Water) were to finance investment in the core water utility business. These bonds carry the guarantee of the subskhary water utility company which generates most profit.

The other bond issues (two by Severn Trent and one by

trading floor this month

By Tracy Corrigan

DRESDNER Bank, Germany's second largest, will intrading presence on the floor of the London International Financial Financial Functions Richards on Describer 12

As a result, Dresdner traders will not move into Liffe's new premises at Cannonbridge on December 16.

member of the exchange,
it joined 1987, and
the clearing house. Dresdner
will also continue to trade on Liffe's automated pit trading (APT) system, a system which allows member

bank's on the increased activity on the Deutsche Terminbürse, the German Futures Exchange, which makes it possible to transact a large part of customer business, as well as the bank's own business, on the DTB. In recent months, leading German banks have shifted their bund futures trading

from Liffe to the Deutsche Terminborse in an effort to boost liquidity in the German

liquidity in the German enchange's contract, which had been languishing. The German hanks financed the setting up of the DTB, which started trading in January 1990.

Dresdner plans to use other Liffic contracts when the need arises. Trading will be undertaken through brokers on the Liffic floor, an approach already adopted by a number of banks. The move is unlikely to have any large effect on the volume of contracts traded on Liffe,

of contracts traded on Liffe, since his shift of German bank business in bund futures to the DTB has already taken place.

None of Liffe's other four German members, DG Bank, Deutsche Bank, Hessische Landesbank and Westdeutsche Landesbank, has plans to leave the exchange.

Deutsche Bank, which now channels most of its bund futures business through the DTB, will be increasing its activities on Liffe in other areas. The bank is about to be

Liffe's struggling Ecu bond future contract (along with San Paolo, Swiss Bank Corporation, Tokai international and Union Bank of Switzerland). Deutsche also expects to increase its gilt futures trading, when it St House Color

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next agilts market maker next DG Bank, which has also shifted the bulk of its bund futures trading to the DTB, is not active in other product areas. "For the time being, no change is envisaged," said Mr Hans Rieppel, managing director of DG Investment Bank in London.

tor of DG investment sank m London.

WestLB is not active on the Liffe floor, trading mainly through brokers, but it does not plan to pull out of Liffe, while Hessische Landesbank has increased its activities on Liffe in non-German products this year.

● In a headline in some edi-tions of Wednesday's Financial Times, it was incorrectly reported that Dentsche Bank was leaving Liffe. The headline should have referred to ner Bank

Underwriters bid for \$500m EIB mandate

By Simon London

UNDERWRITING firms in 🐚 international bond market were yesterday bidding for the mandate for a \$500m 10-year issue by the European Invest-ment Bank (EIB), expected to be launched today. Firms understood to have been invited to bid for the

Sachs, Land Capital Mar-kets, UBS Phillips Land and

Peabody.
The deal will probably trade, a small group I firms underwritapproach allows the banks to pare fees, reducing the overall

Fees this To of

INTERNATIONAL BONDS

riam are usually 🔄 basis points writing firms, with selling of III basis points. By putting bid including fees, firms their chances of winning the presti-

mandate.

Against this, the issue poorly received by investors and the underwriters are left holding tightly-priced, long-dated rever

Syndicate not

involved in the bidding process commented that the deal should be launched a yield spread 2 28 basis points ever, the EIB is less in echines the freed possible and in could a tighter yield

The success of very tightly-priced deal could turn of demand from Italian in the gemand from Italian
Bonds issued by the EIB and
other supranational agencies of
which Italy is a member are
exempt from withholding tax,
a benefit which the government may soon withdraw.
The European Coal and Steel
Community which also Community, which also

fits from the tax concession, yesterday opted in increase launched on Tuesday rather launch Canadian dollar

The 8% per cent deal was increased to DM560m, from DM320m, assisted by strong buying from linear investors.
Another supranational agency borrower active in the market the inter-American Development bank, which launched a well-received SFr300m 10-year lead by Latti Suisse. The bonds traded at less 1 of 1 point bid, comfortably inside full fees.

Forte long-term debt rated A2 by Moody's By Simon London

FORTE, the UK has I a assigned an Allong-term and rating by Moody's Investors Service, the US credit rating agency. This is the first time that the company's long-term debt has formally rated, and it follows the launch five-year bond issue last

Commenting on the decision, Moody's said that the rating was based on an expectation cash-flow by recession in the US and UK economies would soon

Latin American debt rebounds

LATIN American debt has bounced back sharply from its lows on the secondary market this autumn, recovering some of the ground lost when this year's bubble in the region's sovereign debt burst, writes Richard Waters.

The recovery has been fuelled by a marked change in investors' attitude to Brazil. After a strong rise in the sec-ondary market price of Brazil's external debt this year to 40 cents in the dollar, the price

fell back to just 21 cents in late By yesterday, though, the price had recouped a substantial part of its lost ground, with Brazilian debt trading back above 27 cents.
The rebound has been

The rebound has been caused by renewed confidence in Brazil achieving a Bradystyle debt reduction deal in the months ahead, traders Luke, of Chartered Westl B I London, said steady buying from

had helped to support the The bubble in Brazilian debt earlier this year had been fuelled largely by aggressive buying by market traders, many of whom had taken long positions in the expectation of further rises

The paper they had taken following the collapse in October meant are was greater caution now, observers

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arrower.	Amount m.	Coupon %	Prido	Mater by	Fees	Book runner
ociste Generale(a)† istipanikki(a)† roden Trading(a)† renska Handetsbanken(a)†	100 61	2570 2570 2670	94.20 94.09 100 94.01	1903 1963 1995 1995		
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LONDON MARKET STATISTICS

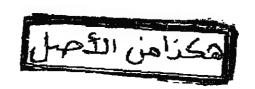
LONDON RECENT ISSUES

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	EQUITY GROUPS	T		day De				Tine Dec	Mos Dec 2	Fri Nov 29	Y:	
FIG	& SUB-SECTIONS gures in umber stocks per section	index No.	Day's Classige	Est. Earaings Yield% OMaga.)	Gross, Div. Yield% (Act at (25%)	Est. P/E Ratio (Net)	zd adj. 1991 to data	Index No.	Index No.	Index No.	Int N	
1	CAPITAL 600DS (180)		-0.0	9,49		13.42	33,34	734.48	736.96			
3	Building Materials (23)		-1.6 -1.5	8.71	7.30 8.08	15.16 16.25	41.75 51.30					
7	Electricals (10)			10.39	6.37	12.25	98.23			2360.03		
3	Electronics (25)	1633.45	+2.5	11.32	3.84	11.20	12.97	1609.51				
6	Engineering-Aerospace (8)		-0.4	17.27	8.00	6.99	18.52	326.03				
7	Engineering-General (43)	455.46	+0.7	10.62	5.49	22.62	17.78	452.10	451,40	453.37		
8	Metals and Metal Forming (9)	. 303.14	-1.9	2.17	11.61	-	25.21	308.86	310.87			
9	Motors (12)	. 286.10	-1.3	9.05	8.42	14.67	17.56	289,73				
10 21	Other Industrial Materials (20)	1461.50	-1.7 +0.6	8.23 7.55	5.61	14.45	58.79					
<u>. 1</u>	CONSUMER GROUP (190)	1290.00	+1.3	8.67	3.64 3.63	16.35	38.15 39.79		1522.63 1854.76			
2	Food Manufacturing (19)	1186 83	+0.3	9.69	4.26	12.74	33.08		1175.35			
26	Food Manufacturing (19) Food Retailing (17)	2397.58	+0.6	9.67	3,45	13.44	33.00		2384.33			
27	Health and Household (23)	4093.67	+1.0	5.03	2.35	22.64	12.00			3911.45		
29	Hotels and Leisure (24)	1248.40	-0.4	8.17	5,67	15.15	45.61			1262.41		
X)	Hotels and Leisure (24) Media (25) Packaging, Paper & Printing (17)	1424.28	+6.1	7.29	4.99	17.98	17.00				1	
4	Packaging, Paper & Printing (17)	733.67	-0.7	7.36	4.53	16.47	BA AL	738.89	735.B)		되	
깕	Stores (32)	4/3,UI	£.0+	7.72	3.81 5.15	17.01	15.79	970.21	964_11		80 42	
in	Textiles (10)	1181 32		10.14	5.56	16.65 12.45	11.00	598.90	593.19	1193.22		
ü	Business Services (1.2)	1397.74	+1.2	7.11	4.68	17.86	40.XI		1368.72		100	
12	Business Services (12)	1386.48	+0.3	7.19	5.29	17.26	15.81		1379.77	1386.06		
ß	Conglomerates (11)	1303.29	-1.7	11.12	8.04	10.98		1325.09	1360.67	1374.35	129	
14	Transport (14)	2206.33	+0.7	5.78	5.11	22.83		2190		2240.98		
15	Figetricity [J&]	.11 1 55 M3	+0.2	15.31	5.73	8.49		1152.55	1152.60		!	
9	Telephone Networks(4) Water(10)	12100 20	-0.5 +0.6	11.10 19.24	4.43 7.16	11.77 5.73		1420.75 2184.95				
le.	Miscellaneous (23)	1764 22	+0.8	5.68	5.62	24.20		1750,47	2209.55 1743.90			
io	INDUSTRIAL GROUP (481)	1223 07	+0.2	8.71	4.78	14.36		1221.81		1223.48	_	
	Oil & Gas (19)			11.66	6.33	11.34	104.27	2215.41	2234.35	_	232	
	500 SHARE INDEX (500)		+0.2	9.06	4,96		.= 4					
ä	FINANCIAL GROUP (91)	704.00	-10	7,00	6.59	13.94	42,97	1308.42			_	
	Banks (9)	806.85	-1.9	4,94	6.581	39.68	33.01 37.46	714,13 822,38	715,48 830.09	719.50 836.08	72 76	
5	Insurance (Life) (7)	1409.76	-0.4		6.01	37.90	63.68	1415.98			131	
6	insurance (Composite) (7)	515.55	+0.2	} - }	8.46	- 1	32.94		504.77	502.77	63	
57	Insurance (Brokers) (10)	983.93	-1.8	8.30	6.80	15.85	49.14	1001.96	993.29	996,02	100	
	Merchant Banks (7)		-0.3		4.62	(14.84	466.86	468.10	468.97	35	
ויי	Property (35)	236.00	-0.5 -0.4	6.05	5.64	24.07	28.81	837.56	845.96	848.52	97	
			+0.B	11.22	7.41	11.21	11.85	236.86	236,56		25	
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	ALL-SHAKE IMUEX (001)				5.13		40.06	1166.18	1164.78	1168.95	103	
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British Government			101 07			4	(0%-74,%) 20 years	9.54 9.92	9.62 9.97	10.24 10.87
1 Up to 5 years (28) 2 S-15 years (27)			121.97 133.95		10.75 11.84	6	(8%-103,%) 20 years	9.69 9.63 10.15	9.78 9.72 10.19	
3 Over 15 years (8) 4 Irredeepables (6)			142.08		1	8	Coupons 15 years (11%-) 20 years	9.78 9.69	9.87 9.78	10.79
5 All stocks (69)					11,60	10	Irredeemables	9.72	9.80	
Index-Linked 6 Up to 5 years (2)	167.05		167.04	0.65	3.16	112	Index-Linked Inflation rate 5% Up to Syrs Inflation rate 5% Over 5 yrs	3.93 4.32	3.93 4.33	3.85 4.18
7 Over 5 years (9) 8 All stocks (11)			148.29 149.75	1 -	3,83 3,81	뛶	Inflation rate 10% Up to 5 yrs Inflation rate 10% Over 5 yrs	3.31 4.15	3.30 4.15	2.60 4.00
9 Deks & Losses (62)			111.48			115	Debs & 5 years Lates 15 years 25 years	11.43 11.26 11.09	11.51 11.33 11.15	12.63 12.41 12.20

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BT share offer heavily subscribed INSTITUTIONAL investors pared to bid above the market from small investors meant it IG Index, the financial pare increased both the price because the value was expecting to allocate two bookmaker, the partly paid thirds of the offer to them and in the government's 18bn Brit-ish Telecommunications sale. 9: . The government said yester-; day that indications of interest now total £4bn, compared with £3bn a week Because demand from small investors has also strong that tions are likely to be offered anly £2bn of stock.

A "substantial proportion"

- understood to mean consid
erably more than half – of the institutions' bids has been at -, premiums of between 5p and 15p above the 347p at which existing BT shares are trading. This compares with a zero pre- the British Gas sale. institutions have been pre-yesterday that strong demand

His comments marked a sharp change in tone compared with the ambitious goal set by Mr Iain Vallance, BT's chairman and chief executive, of turning the company into the world's leading telecommunica-

Costain raises £101.3m

from property disposals

tions group.

They reflect a perception BT's

construction, property and mining group yesterday.

its British inverse property portfolio for £101.3m in a move reduce borrowings.

improve its financial position.

The company's share price, which had been under pressure

- in recent days, recovered 8p to

59p following the announce-ment. The shares had been

trading at 220p in March.

Costain has sold 11 invest-

nent properties to Great Portland Estates, the property group, in a cash and shares deal worth £84.3m. It has also sold for £18.6m cash its interest

in Nicholson's Walk shopping centre, Maidenhead, to Pens-

man nominees.

The proceeds will be used to

reduce Costain's not debt from

ance sheet finance and £40m of

redeemable preference shares.

Gearing, which previously had stood at about three quar-

ters of sharebolders' funds, is expected to reduce to about 60

per cent after property develop-ment and housing land provi-sions which the company is

expected to announce at the

2295m to £194m. The debt fig-ures exclude £70m of off-bal-

three instalments has been calculated at 20p.

The total number of applications from small investors, who had to apply by 10am yesterday, is expected to be about 3m. The average size of appli-cations from small investors 520 shares.

If the expectations materialise, the BT will will attracted the third largest number applications of any government sale, after the 5.7m made when the regional tricity companies were privatised and 4.5m at the time of The government confirmed

Mr Peter Costain, chief exec-utive, said the sale would have

a positive impact on earnings

He said that interest pay-ments on the remaining bor-

times covered by the 240m a year cashflow which currently was being generated by the group's US and Australian coal mining operations.

Costain, which recently agreed the sale of a development site in Australia for \$10m, has identified a further

£25m to £40m of potential sales including a gold mine and waste disposal business in the

Mr Costain said the group

would, in future, concentrate on its cash-generating mining, building and civil engineering

interests.
The company, however, was

expected to incur a pre-tax loss

of £20m this year after prop-erty and land provisions likely

Costain, under the terms of the deal with Great Portland.

will receive £56.3m cash and

17.5m Great Portland shares of

which 10m are being placed with institutional investors at

to be about £30m.

per share next year.

increase the size of the offer to 1,575m shares. Institutions do not have to

A large number of institutional bids are at premium to current price

make their final bids until 5.30pm on Friday. The price of their bids will help determine the price of the third instal-ment and so the total price to be paid. Small investors are paying 110p as a first instalment with institutions paying

The government and the final price would be determined by "desire for an orderly after-market." This is universal to mean that it wants the partly paid shares of 125p to rise by 5-10p.

were being quoted at my pre-

The government is political scandal which it believes would occur if the shares shot up to m huge pre-Nevertheless, the Labour

Party accused the government handing and £800m in "City fees, sweeteners and subsidies connected with the sale. Mr Gordon Brown, the party's trade and industry spokes-

man, but the lists and by Ille taxpayer was nearly £2bn if 💵 fall in the value over the past month of the BT stake the gov-

A change of tone from BT's new manager

A LESS gung-ho approach global expansion combined with sharper focus international strategy to date has not been particularly successful. BT itself accepts residential customers indicated iyesterday by British Telecommunications' that its investment in Mitel, the Canadian equipment manufacturer, was a failure, although it still defends its investment in McCaw, the US cellular operator, and its launch of Syncordia, which aims to pronew managing director, Hugo Dixon. In his first public speech since he took the job in September, Mr Michael Hepher warned that globalisation was "in danger vide global services to multinational cuswarned that globalsation was in tanger.

of becoming a fetish. He said it could become "an excuse for getting immersed in long-term strategic planning at the cost of getting the simple things right in the here and now."

But Mr Hepher told the Financial Times World Telecommunications Conference in London yesterday that BT and other telecommunications groups were "having a hard time convincing ourselves that some of these investments are the best use of

He also spoke about the value of BT's residential customers - in contrast to the company's previous line which stressed that these were losing it money. "I don't major corporations and single line residen-tial users – all customers are good cus-

The change in tone is expected to be followed by a determined effort to per-suade small customers to use the telephone more and so increase their profitbility to the company. One of the reasons Mr Hepher was cho-

sen to be group managing director was because, in his previous job as chairman of Lloyds Abbey Life, he was successful in persuading Lloyds Bank to buy other products such as life assurance and

He and BT that the class is a first to their lives, services that less, services that them to improved

Unit Trust chief attacks privatisation programme

By Philip Coggan, Personal Finance Editor

MR PHILIP Warland, director general Unit Trust Association, yesterday government's privatisation the day applications at the day applications

"Privatisations which entice people with certain swift gains are a perversion of capitalism it replaces the desire to with the lust for greed" said

traditionally conserva-UTA is launching an aggressive marketing cam-

paign with alogans such as "Why the for a quickle with BT when you the last a fulfilling relationship?". Unit the recently been facing competition from trusts.

Investors who contact the

UTA's special telephone line will be an its of from panel of trust managers who willing to exchange BT and the privatised shares the unit

CSI shares plunge after profits warning

By Michlyo Nakamoto

CANNON Street Investments its shares plunge from 98p to 20p after it issued a profits warning and said it was unlikely to pay a final divi-

The announcement comes only months after the mini conglomerate, with interests in electronics distribution and hotels and financial services, launched | Mail Ten rights issue which directed only a II cent take up.
Cannon Street said that
revaluation of certain

was likely to lead to "sizeable" balance sheet provisions Mr William Hislop, the chief executive who had the

group through its rapid growth the eighties as well raised use £150m which teget down w chairman yes-

terday. He is being replaced group and the Mr Robin Binks, III managing

Mr David Davis, formerly finance director in Wiggins Teape, M becoming The tors have but the main ham! n constitutes on operational responsibilities at subsid-

Street is refocusing in municipal on key profit earners, mainly its distribu-tion businesses, reviewing many of a ctivi-ties, Mr Binks said. "We would like to get out of these in due course," he will

The group hopes in mirror the bank borrowings, currently at £73m. partly through

It moving from from original strategy of developing with a reeventual flotation.

The main being revalued are group's hotels, some of which have been developed fairly recently and which are carried in the book

Cannon Street said Wall continuing weakness had affected its traditionally important final quarter of trading. It expects "a small profit" before tax and provisions in the year to December 1991.

GEC rises to £346m but warns of 13,500 job losses this year

THE GENERAL Electric Company expects to shed about 13,500 staff this year as part of a cost cutting drive which helped it to increase preum profits for the first half by £4m to £316m.

Lord Weinstock, GEC's managing director, will the rise in profits, on a line arms L turnover to £4.49bn for the six months to September 30, showed that its European foint-ventures in telecommunications, power engineering and consumer goods were

working.

He said the group was weathering the recession. spending heavily on rationalisation and yet maintaining its spending capital investment research development in part because of the jointventures.

Lord Weinstock "remarkably inactive" and company planning in the would remain very tough.

six months III March. Mr David Newlands, the company's director, III would maintain IIII man rate of job in the second half.

The strongest performances power systems division, which is part of GEC's joint-venture with Alsneering. It made pre-tax



increase iii turnover

Alsthom's margins, which were 2 per when the ture formed III the late about per still way short of the | per | www norm at GEC. The telecommunications

division, which ■ mainly part of ■ joint-venture with Slemens

of Germany, made pre-tax prof its of £60m (£53m) on a £2m increase in turnover to The largely US-based medical equipment business, the goods businesses of Hotpoint and Creda, office equipment and the electronic components business also improved profits.

The interim dividend beld

Analysts call for Hanson to buy

By Roland Rudd

HANSON. IIII Anglo-American congiomerate, yesterday dis-individual businesses for the first time. The results showed the

group we continuing to weather the recession well, although analysts still doubt thin It may improved the impressive 28 years of increased pretax profits unless it makes sigacquisitions.

Hanson's reported ■ 6 per cent increase in trading profits ≡ £975m (£923m). The businesses are divided under eadings: industrial, consumer and buildings products. Industrial products reported

the following hands:

Mining's trading profit from £59m to un sales of £1.1bn (£521m). Chemicals' trading profit was down 🕠 🛶 (£187m) 👊 sales of (£608m). ■ United handling's trading profit fell slightly w www. (£53m) w sales of £276m

• Gels mining's trading profit increased to (£31m) on sales of (£81m).

Other industrial products saw trading profit ill from

273m 12 257m 12 sales of 2800m (£763m). Profits of office prod-ucts in the III fell by 19 reduced market forced prices

Consumer products were businesses. Tobacco's profits increased from to £240m (£2.4bn). The other consumer prod-

profit to £107m (£83m) on sales of [100m] (£672m). Building products were divided into three divisions:

 Aggregates' trading profits were down from £102m to make sales of £573m (£677m). Forest products and lumher's trading profit of £44m (£2m) was also of £178m (£54m), boosted by Cavenham Forest Industries' ten-month profit contribution.

Other buildings products saw trading profit fall (£108m) sales of £782m

EAST MIDLANDS ELECTRICITY plc **INTERIM RESULTS 1991**

CHAIRMAN'S STATEMENT

The months to September 1991, represent beginning of the Company's first full year in private sector. Turpover was £658.1 million. Profit before tax was £24.7 million. Earnings were 8.2 pence per share. The Directors have declared an interim dividend of 5.1 pence per ordinary share which will be paid on 24 March 1992, to those shareholders on the register on

Imply 1991 Electricity distributed through our regional network increased by 3.7% compared with the same period we year. Domestic consumption increased due to colder than average weather in May and June. The economic recession in little impact on industrial and commercial consumption due in part to in relative strength and diversity in the Midlands region. The Company matter actionally to supply electricity to large well as supplying all domestic and smaller business a managem within our own region. Despite a more competitive market we man supply electricity in more large more than me did before privatisation. The Company's continuing commitment in excellent customer service is demonstrated by the that guaranteed timed appointments and improved appliance servicing times are being introduced. This helps support electricity sales in a competitive home

SUMMARY GROUP HISTORICAL COST

energy market, demonstrating that good service is good business.

PROFIT AND LOSS ACCOUNT		III September	12 Months III
(Six months September 1991)	1991 <i>£m</i>	1990 سئ	31 March 1991 Lm
YT HE MOVED	658.1	561.1	1,326.7
NET INTEREST PAYABLE	34.6 (9.9)	16.1 (9.9)	126.0 (19.5
PROFIT BEFORE THE TAXATION	24.7 (6.8)	6.2 (0.2)	106.5 (28.8)
EXTRAORDINARY III	17.9	110 (2.1)	77.7 (4.9)
PROFIT ATTRIBUTABLE TO MANAGEMENT DIVIDEND	17.9 (11.1)	3,9	72.8 (23.0)
RETAINED PROFIT	N/A	3.9	ARM
EARNINGS PER SHARE (pence)	8, <u>2</u> 5.10	M	35.6
Hamilton Hierorical Cost Account Court intucha society	man forma f	ineres	

SUMMARY GROUP HISTORICAL COST

BALANCE SHEET	30 Set	etember	31
	1 99 1	1990	1991
	£ n	£m	510.4
FIXED ASSETS INVESTMENTS	559.3 66.2	483_3 66.0	510.4
	625.5	549.3	576.2
NET CURRENT ASSETS	168.2	35.9	10.0
CREDITORS (due after 1 AND	(2.87.9)	(116.1)	(123.9)
TOTAL NET ASSETS	505.8	469.1	515.3
CAPITAL WAR SASTERING	505.8	469.1	515.3
NET REGILD TO U.S.	160.4	179.8	168.6
GEARING	31.7%	38.3%	32.7%

Unaudited Historical Cost Account Group interim results, 1990/91 pro-forms figures

Despite a difficult economic climate, the retail and electrical installation businesses maintained market share and levels of turnover. A tight control of come in these same has helped to protect

During the half year the Company acquired Ambassador Security Group PLC and a group of five small electrical companies from the Thomas Robinson Group PLC. Both acquisitions have

started in make a contribution in earnings. The Company continues to pursue interests in independent electricity generation. A joint venture, Independent Power Generators Ltd. man formed with five major European partners. IPG will enhance future profits by developing power generation projects in the UK and overseas. East Midlanda Electricity also has a 40% stake in Corby Power Limited which is building a 350MW gas-fired power station in Corby, Northamptonshire. Construction is ahead of schedule to manus generation in 1993.

A continuing and reduction programme in place throughout the Company. The head office is currently being streamlined which will bring further savings by the end of the year. I am very confident that full year results will reflect the strength of the electricity business in the East Midlands and mistrategy being employed to progressively develop the Company.

IF Harris, Chairman

4 December 1991

SUMMARY GROUP CURRENT COST PROFIT AND LOSS ACCOUNT 12 Months to 31 March 1991 (Six months ended 30 September 1991) in 1,326.7 958.1 OPERATING PROFIT/(LOSS)
NET INTEREST AND MILE ADJUSTMENT 89,7 (15.5) PROFITI(LOSS) BEFORE TAX 5.0 (28.8)(6.8) PROFIT/(LOSS) AFTER TAX EXTRAORDINARY ITEM 45.4 (1.2) (9.8)INCOMPRESENTABLE TO (1.2) (11.1) 40.5 (23.0) 1".5 RETAINED PROFIT/(LOSS) (12.3)(11.9)(4.51 20.8 10.55

DIVIDEND PER ORDINARY SHARE (pence)

The interim accounts for the me months to 30 September 1991, and the comparative results to September 1990, are unsudited. The accounting policies adopted are member with those applied for the year ended 31 March 1991.

Un midited Current Cost Account Group results, 1990891 pro-forms figures

5.10

the year ended 31 March 1991.

The abridged profit and loss account and balance sheet for the year = 31 March 1991, are pro-forma consistent with the unqualified audited financial statements for that period which have been delivered to Registrar of Companies. Both the accounts for the six months to 30 September 1990, and for the year ended 31 | 1991, are pro-forma figures which have subject to adjustments to reflect the capital | 1991 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 1990 | 19

with associated tak relief of \$4.3 million for the year to 31 March 1991. The net effects of the adjustments in profit have been reflected in in balance sheet by reducing Net Current Assets and Capital and Reserves.

(b) That shares in The National Grid Holding ple had been issued to in Midlands Electricity in 1990, at a value of £65.5 million.

Taxation for the in mouths has been provided on the basis of the estimated effective tax rate, with the exception of taxation in respect in the dividend receivable from The National Grid Holding ple. This is included in the taxation charge in rate of £5% of the aggregate of in interim dividend receivable and the tax credit straching thereto. tax credit attaching thereto.

Extraordinary items ■ 1990/91 related to privatisation costs.

The financial information contained in this interim statement doe. In amount to statutory accounts within the meaning of Section 240 of the Companies Act 1985.

The increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects the Increase in Creditors due after 1 year and Provisions reflects due after 1 year

East Midlands E East Microsity

For a copy of the interim results announcement please write to the Corporate Relations Department, East Midlands Electricity plc, 508 Coppice Road, Arnold, Nottingham NG5 7HX.

BOARD MEETINGS The following companies have notified deter-of board meetings to the Stock Exchange. Such meetings are usually held for the pur-page of considering divideods. Official indica-tions are not available as to whether the dividents are intarints of finals and the sub-divisions shown before are based mainly on less year's timespires. M & G Second Dutil Isterime Aktoprung Furnistre, Alba, Drum-mond, Esstern Bectricky, Great Universall Stores, Greycoat, In Shops, Murray Split Capital Trust New London, Phoesix Tember, Prikington, PowerGen, Fremier Group, Scape, Tiphook, Visch, Wellman, Finals- Grand Metropolitan, Radio Clyde, Regina Heatin & Bezzty, Smith & Nephew,

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end of the year.

The sale price of the investment properties was less than their book value of £128.1m.

Whin institutional investors at 150p per share to raise £14.9m.

The remaining 7.5m shares are to be retained by Costain.

HANSON PLC (Registered in England No. 489067)

ISSUE OF WARRANTS

to subscribe for up In 414,502,800 Ordinary Shares

Application granted for the Warrants to be admitted the Official List by the London Stock Exchange. Dealings in the Warrants - expected - today, December 5, 1991.

Copies of Mar Offer to Purchase/Prospectus, dans 1 containing imparticulars of the Warrants may im im obtained during usual lands hours from Im Company Announcements the London Exchange, Landon Exchange Tower, Capel Court Entrance Lane, London EC2, up to an including Monday, December ... 1991 and we the registered office of the Company at i Place, London SW1X 7JH, up ■ and including Thursday, 19, 191

NM Rothschild & Sons Limited PO. BM 185 New Court **Swithin's Lane**

London EC4P

Govett Corporate Limited ■ Broadgate TE

December 5, 1991

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Yorkshire Water posts 12% advance to £64.1m

YORKSHIRE Water yesterday raised its interim dividend by 10.2 per cent, the highest increase among the increase amo results so far, as it posted ■ 12 per cent rise in pre-tax profits to £64.1m from a previous

However, the distribution of 6.5p (5.9p) did not excite the City and the shares lost 2p to 358p during the day before recovering to close at 359p. Examings per share were up at 20 20 (27 20)

30.9p (27.3p).
Yorkshire has already announced that it is keeping its charge increase for next year below the allowable maxi-

The company, which year raised its charges than the maximum allowed by its licence, achieved the profits increase on turnover up by nearly 14 per cent, from £193m

Sir Gordon Jones, chairman, said that the effect of the recession on the company's balance sheet had been limited and ter management of its businesses; training of employees was a main priority, he added. Nonetheless, operating costs increased by 9 per cent, largely due to the dry weather during the period and the need to increase spending on improv-ing the quality of water. The drought had cost the company about £3m on an annualised

basis, Sir Gordon said.
Capital expenditure of £130m
was ahead of target, with 140
sizeable schemes already completed. Net interest payable totalled £3.3m compared with £3.9m receivable last time. Yorkshire has been expand-ing into the liquid waste man-agement business through its

agement mismess through its Enterprise division.
It announced the purchase for 27m of Fospers, the second liquid waste tanker company it has acquired, and expects to conclude a third acquisition by the end of this weak, Sir Gor-don said.

Profits from the non-regu-lated business amounted to about £3m after interest. York-shire expects to achieve about

There were few convincing explanations for yesterday's fall in Yorkshire's shares, fol-lowing the highest dividend increase at the interim stage.

After all, Yorkshire has one of the most highly recorded was After all, Yorkshire has one of the most highly regarded man-agements, and, as one analyst put it, "has all the risk-free attractions of Angilan without any of the drawbacks." Having been ahead of the others in investing to meet quality regu-lations, it is progressing steadily with its capital pro-gramme and on the non-regusteadily with its capital pro-gramme and, on the non-regu-lated side, with its liquid waste treatment business, although some would say this is prog-ressing in a somewhat unin-spiring manner. Full-year prof-its are forecast at near fillon, and in the long term Yorkshire has its obvious attractions. But one reason for yesterday's fall in the shares is that investors decided to take the dividend and run, on the basis that the rield of 72 per cent is et a reason. yield of 7.2 per cent is at a near 8 per cent discount to sector

Williams yesterday wrote to Racal's shareholders accusing their hoard of leading the com-

operating margins in busi-nesses representing 81 per cent of its total sales are now lower than they were four

Williams' can renew Racal bid, says Lilley

By Roland Rudd

WILLIAMS DUI WINE the will. IAMS the conglomerate, was given the go-ahead by the government to renew its \$827m bid for Racal Electronics, following its gearantee that it would sell part of Racal's business should it gain exercised of the company.

Racel's business should it gain control of the company.

In with the of Fair Trading, Lilley, and industry secretary, agreed accept the control of the within 15 months.

The Takeover Panel had said that the bid timetable should that the bid timetable should remain frozen until Mr Lilley had seen representations from interested third parties in the land of the businesses. The unfreexing limbid with that the limbid will will that the bid will will the end of Friday, day 33. In release new financial information interim results and a profits from the land whether to increase its bid. It is expected to make an announcement early next week so that the 14-day period before the bid closes takes place just before Christmas.

their hoard of leading the com-pany into decline. Williams said Racal made losses of nearly £10m in the last finan-cial year and that its shares had not kept pace with infla-tion over the past four. It also said that Racal's operation margins in husi-

COMPRESSED

Bass beats expectations with £508m

BASS, the UK's leading brewer, exceeded market expectations with a strong per-formance that limited the decline in full year pre-tax profits to 5 per cent.

profits to 5 per cent.

The result, down from £535m to £508m, included an exceptional provision of £558m for the cost of closing two breweries during the next three years.

Operating profit for the year ended September 30, including a £26m contribution from surpension

(£631m) on including the first of £435m (£445m).

Extraings per share

Earnings per share decreased from 167p to 92.7p but a final dividend of 25.7p lifts the total for the year to

Mr Ian Prosser, chairman, said the result had been robust in the nomic circumstances.
The group's core brewing resilience in the last of the

recession. Operating profit and 10.6 per cent to 2185m (£168m) on turnover ahead 2.1 per cent at £1.55bn (£1.51bn). Margins improved by nearly one percentage point to 12 per cent.

Overall beer volumes fell 3.8 per cent compared to a market decline of per cent. But usht Bass, the per cent ale brand, increased volume sales by 15.5 per cent and Stones bitter volume and share in the standard ale market.

Profits from pub witalling

Profits from pub retailing, reflecting both the recession and the pubs disposal programme, were 6.1 per cent lower at £231m (£246m) on turnover which fell from

turnover which fell from £1.250n to £1.170n.

Takings in managed houses increased by 4.5 per cent in the north of the country but dropped 1.5 per cent in the Midlands and the south.

Bass has now sold more than 1,800 pubs as part of its disposal programme to meet the requirements of the government's beer orders, and has 500 left to sell by November next year. Prices have been running 20 per cent above book value and total profit so far amounts to £310m. An extraordinary to £310m. An extraordinary profit of £120m is included in the accounts for disposals dur-

ing the year. Holiday Inn, in the first full year of worldwide ownership, contributed an operating profit of £103m, 6.5 per cent down on last year's £110m. Turnover declined more steeply, 9.5 per cent lower at £570m (£630m),



Ian Prosser: a robust result in the difficult environment

in the III better than those of mid-market com-

Profits from leigure operations fell me cant me form (£54m) marginally lower turnover of £1.02bm. Betting and amusement machine operations were heally hit by

the recession but the group's 157 bingo clubs, relaunched as Gala clubs since the Granada acquisition, "made good progInve

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By Juliet Syc

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Britvic soft drinks contributed slightly lower profits of £42m but increased its share of the carbonated drinks market.

Cape declines 28% to £7.2m

THE SLOWDOWN in II construction industry hit profits at Cape, the fire protection, insulation and building prod-ucts group, which revealed a 28 per cent decline to \$7.2m in pre-tax profits for the six months to end-September.
Turnover rose by 2 per cent

wall is group's min mar-likely to column well to year. The building and architec-tural products and architec-enced "particularly to conto \$97.8m. Operating profits fell by 27 per to £6.4m. arose a buoyant indus-trial products division, which lower margins. Industrial

CONTROLS

products accounts for almost 62 per cent of total sales. Mr Jeffrey Herbert, chairman, said in his statement that group and experienced and difficult UK for many years". He warned

ditions", he said. Turnover fell by 8 per cent to £37.6m the largest decline in the UK. Operating profits in this business fell from £6.4m to £4.2m.

Acquisitions boosted turnous in the industrial particular. Acquisitions boosted tairnover in the industrial services business by 10 per cent to £60.5m. Operating profits by to Higher charges, the lower profits, depressed earnings per share by 4.7p to 9.3p. The interim dividend is held at 3p.

Acquisitions prompt 6% gain at BTP

ACQUISITIONS WERE behind a 6 per cent rise in interim pre-tax profits at BTP, the acquisitive speciality chemicals and indus-

trial group.

The group saw higher pre-tax profits of \$2.81m from a previous \$2.32m in the six months to September 30 mainly as a result of the acquisition of an adhesives business in Europe and one in the UK for £15.5m and £3.5m respectively, according to Mr Rob Martin, finance director.

The shares fell nearly 5 per cent to 229p on the day

on the day.

The business apart acquired results the period.

The group now has some 60 per cent of its sales overseas; 41 per cent of its turnover is in the UK against 20 per cent in the US and 20 per cent in Europe. Geographically, "we're well spread," said Mr Martin, "but we seem to be well spread in markets that are in recession."

The UK textile costings it surpolies for

The UK tertile costings it supplies for three-piece suits, one of their main products in the domestic market, saw demand drop significantly in the first half. This was balanced to some extent by resilience in the leather chemicals and brewing

The overall rise in profits came on

increased turnover of \$82.5m (£73.1m). The interim dividend is up by 5 per cent to 3.1p (2.95p) on earnings per share down to 7.28p

(2.95p) on earnings per share down to 7.25p (7.35p).

Although cartain cuts in the labour force have been made earlier in the year, "we can't do much more," Mr Martin said. Gearing is low at 25 per cent and interest is covered 16 times. The group expects to be able to benefit from any recovery, which it sees coming mainly in its domestic furnishings and vehicle adhesives activities. The second half has started satisfactorily but no improvement has been

PILLARS OF STRENGTH

LIFE

MECHANICAL

·	5 months to Sept 30 1990
Turnover (£m)	683.7
Pre-Tax Profit (£m)	85.3
Dividends (£m)	10.6
Dividends Per Share (Pence)	5.50
Earnings Per Share (Pence).	25.6



Siebe plc, Saxon House, 2-4 Victoria Street, Windsor, Berkshire SL4 1EN, England.

Siebe shares advance 30p on news of modest 12% decline

By Peggy Hottinger

higher interest charges hit profits at Siebe, the controls, engineering and safety products group, which yesterday unveiled a 12 per cent decline at the pre-tax level to 275.2m for the six months to September 30

However, the market welcomed such a modest decline amid a severely depressed sec-tor, and marked the shares up

acquisition, which unhed gearing above 100 per cent last year, more than doubled interest charges from £16.1m to £33.7m. Operating profit was £7.5m higher at £108.9m on turnover up by 19 per cent to

Barrie Stephens, chairand executive, said result, gearing had been cut by percentage points = 68.4 per

The rise in turnover was purely due to Foxboro, the US purely due to Forboro, the US instruments and substitution of the group which contributed a full six months, compared with just one month last time. Excluding the US group, sales fell by 1.25 per cent and profits were 16 per cent down on last

Order books for the whole controls business which

tecied margins. "In the six generated cash," he said.

£425.5m (£445m). Despite the decline, Mr Stephens said the group was increasing its market share, particularly in the temperature and appliance accounts for 66 per cent of turnover. Siebe is already the world's second largest appli-

ance controls manuf The group's compressed air business suffered from the decline in housing starts and underground mining. Special-

ist engineering was also hit by a sharp fall in demand.

Mr Stephens was optimistic about the second half, saying it should prove alightly better than the first.

Earnings per share fell by 3.55 to 22.15. The interim dividend is raised 10 per cent to

O COMMENT.

Yet again Siehe has defied its right to expect. The underlying performance looks good, with some recovery in the app control business. The few rig-gling fears surround Siebe's capitalising research into areas such as software. Balanced by depreciation, this put an extra 19m on to profits. Forecasts for the year start at about £150m. The prospective p/e of 11.2 times leaves the shares looking fairly attractive for the sector.

Mansfield provides bright spot

MANSFIELD BREWERY yesterday provided a bright spot in an otherwise indifferent ector results season.

The company, which withdrew from periods to on its core business, lifted profits by some 41 per cent to 28.36m prefor the six months to September 28.

The shares rose 23p to 514p.
The increase from last time's
24.53m came on turnover ahead to \$58.9m (\$54.4m) and was struck despite increased interest charges of £3.1m (£2.14m).

Mr Geoffrey Kent, chairman, said the profits improvement also reflected tighter and moves to reduce the company's cost base. Draught beer sales volu

were up per cent. helped by improved market share and April's acquisition of 28 ses. These were performing to expectations, he said.

to expectations, he said.
Packaged beer sales volumes jumped 33 per cent, while last year's investment programme resulted in sharply higher in I are marked division.

Rambia per share advanced to 28.47 [19.1p]; the interim dividend a raised from I to 4p.

Pacific Property in split capital move

Pacific Property Investment
Trust has been
as the Hong Kong
Trust, a split capital fund.
The reshaped trust is the
specialism in Hong
Kong, and the split capital
trust to Far trust to Eastern equity markets.

erence shares which will be repaid at 43p in offer a gross redemption yield of 12.6 per cent; and ordinary shares which will receive all the income of the trust but will be repaid in 1996 only after the zeroes have been redeemed. The initial gross yield on the ordinary will be 8.9 per

tr Pacific Prope given one new zero new ordinary share for every existing share. The reshaped trust, managed by Jupiter Tyndall, will have 20m

Hanover Druce shares suspended

following the breakdown of discussions with various par-ties, Hanover Druce, the estate igent and property and finanagent and property and iman-cial services group, yesterday requested suspension of the shares pending clarification of the financial position.

Rowlinson bit by finance charges

Rowlinson Securities, the Cheshire-based property group, experienced a fall in pre-tax profits from a 100 to 100 or the six months to end-Sep-

£1.62m (£1.16m) but finance charges took £909,000 more at £971,000. Tax accounted for £166,000 (£336,000) leaving earnings per share at 2.7p (5.03p). The interim dividend is maintained at 0.24p

John Tams suffers 69% fall to £0.36m

John Tams, the USM-quoted ceramics group, suffered a 69 per cent fall to 2362,000 in pre-tax profits for the six months

to September 27. The downturn, from £1.17m, charges amounted to \$209,000 The interim dividend is

maintained at 1.59p from earnings of 1.05p (3.5p) per share. **Morris Ashby**

improves 6% Morris Ashby, the USM-traded specialist aluminium diecasting group, returned profits of £481,000 pre-tax for the half year ended September 30. That marked an improven per cent over last time's

Turnover expanded from 25.66m to £6.85m. Earnings per share emerged at 4.36p (4.04p) and the interim dividend is a same again 1.7p.

Murray Enterprise assets up 32%

et value in the year to September 30 was achieved by Murray Enterprise, which invests in unlisted non-technological and electrical compa-

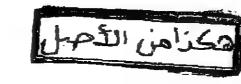
Directors said that during the year £6.04m of loan stock was redeemed at a cost of 23.25m leaving £8.29m outstanding at the year-end.

Revenue before tax for the year to September 30 amounted. to 2400,000 (loss £6,053). Ramings per share were 4,36p

Mountview Ests falls to £3.54m

Profits before tax of Mountview Estates, the property dealer and investor, declined from £4.01m to £8.54m over the half year ended September 30. Turnover fell to £6.89m (£7.12m) and earnings per share to 51.7p (57.7p).

The interior dividend however, is being lifted by 2p to



£508m

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Investment leaves Salvesen flat

CHRISTIAN SALVESEN, the distribution, manufacturing and specialist hire company. yesterday reported flat pre-tax profits of £36.1m in the six months to September 30.

Mr Chris Masters, chief exec-utive, said: "Whilst economic conditions have played their part, the pause in growth in pre-tax profits rel more to our heavy investment directed at improving the potential for

next year and beyond."

Total turnover amounted to against £217.4m. Interest payable rose sharply to £2.9m (£400,000). Distribution saw trading profits increase by per cent.

The group said increased volumes from customers such J Sainsbury and Marks and Spencer produced a good result

in the UK.

However, trading profits in continental Europe were 43 per down, Germany incurring a loss and continuing to be a sizeable problem. Significant had made in US, where invelness was properly trading to the sizeable problem. business was much much dependent on commodity cold

storage.

The manufacturing division saw # 9 per cent drop in trad-



Chris Masters: improving potential in 1341 and beyond

ing profits 11 £10.8m. This mainly Bricks' trading profits dropped from to £2.4m, although it sold 10 per more of in a very depressed reported a slight many in white profthough the crop was down

Vikoma, pollu-control equipment, saw trading profits fall 33 per cent to £600,000 following the integration of Hoyle, a Liverpool manufacturer of booms and

Specialist hire increased trading profit by 19 per cent to

£13.3m. Most if the group's of capital expenditure on Aggreko, which hires

The said I Oil-field Technology had a difficult six because ill compa-Were concentrating on work required by La Cullen

Earnings per share were 4 per cent higher at 9.01p (8.66p). The Irmain dividend is raised by 5.4 per cent to 2.9p (2.75p).

The fact that a had pur harvest be shrugged off far Salvesen has devel oped from its previous identity as a trouble-prone under-performer. The results were in ne with expectations, but are impressive this more impressive is Mr Masters' performed in market by 35 per tent in the past your, so some of this good news is already in the price. Forecast pre-tax profits of 157m for the year put the shares. I wn 7p 235p, on a multiple of 14 - not undemanding in those prepared to take a long-term view.

Porter Chadburn down 22%

UK COMPANY NEWS

FIV-TAX profits at Porter Chadburn, the leisure products, packaging and distribucent, from Law In \$2.87m, in the months in Septem-

Mr Raymond Dinkin, an, ascribed the downturn to the "depressed level of con-sumer pulling in UK" which had put a brake on the consumer lales products

Turnover here, however, larged by 35 per cut there to the first one input of Gola Group and Adam Lei-

Lord Label, the US labelling business, responded well to James Latham falls to £121,000 Latham, the present and in opera in focus on un building merchanting group, reported a £101,000 in in profits to £121,000 pre-tax in the six months to September side rose I per and and adding margins 8 per cent.

Group I and operating profits fell by the state of \$2.86m.

23.86m.

1 more of \$2.74.0000 crediting profit on the de-

£3.86m. fiore at £388,060 (£774,000).

Earnings per share worked through 3.03p (4.08p) but the interim dividend is lifted

Exceptionals exacerbate sharp drop to below £1m at Avon

By Peggy Hollinger

AVON RUBBER, British-owned tyre company which also manufactures industrial polymers, yesterday announced a man drop in pre-tax profits, from £10.6m to largely due to the exceptional costs of a reorgani-sation unveiled in October.

The is was struck time

Christopher Latham,

chairman, said the warmen had beau at a depressingly low level, although there had

some improvement in sales as

Excluding the Man unit of closing a factory and relocating production, pre-tax profits still fell by we per cent to ber M Salas stres ahead, however, from to

The final dividend is maintained a proposed 11.5p, for an unchanged total of 16.5p. Mr Tony Mitchard, chief executive, said margins had come under pressure across the board, "but not necessarily because of prices. Demand has been so poor . . . we had to cut production, and that comes straight off the bottom line."

Mr Latham said that

although October | shown

some positive signs of

upturn and many customers had tried to be optimistic, their

order on the whole

Turnover for III period I-I

Earnings, after tax of £40,000 (£78,000), dipped from 2.07p to the per share.

The interim dividend in the control of the cont

reduced from Ip last time to

Stocks had eut by during the year, which together with pension holiday, helped man debt from margins fell from III

15.2 per cent. Mr Mitchard stressed that the group - which produces high performance tyres, cially the motorcycle mar-ket - had made a "reasonable

profit" in that business. Tyres account for about third is group sales, and in a motive products III another

third. The Gulf war was good news industrial polymers which increased operating profits by 7.5 per cent ₩ £8.5m as

business, profits and not before," said Mr Mitchard.

The inflatables business which manufactures rubber try, disappointing. Although small part all turnover, that division had incurred . The operating

loss, Mr Barrings per share plumding exceptionals, earnings

East Midlands Electricity improves sharply to £24.7m

By Juliet Sychrava

EAST MIDLANDS Electricity yesterday reported ■ rise in pre-tax profits from 26.2m to £24.7m for the half year to Sep-Earnings per share of 8.2p

(2.8p) were in line with City expecta-tions, but an interim dividend of 5.1p was at the top end of analysts' forecasts.

Mr John Harris, the chairman, said sales of electricity
were up 3.7 per after a cold spring, though the year end figure would be However, strong regional

y and diminishing bad problem meant the company continue to enjury growth. core business and in retail, where profits were around

The supply business was on line to make around £15m for the full year, before subtracting the unexpectedly high £10m "uplift" charge all regional companies now anticipate paying for bulk electricity purchases from the

East Midlands has spent £40m on acquisitions - nota-bly the Thomas Robinson Group's contracting business, and security company Ambas-sador – and graving was high relative to other regional electricity companies at 81.7 per cent, compared with 38.3 per cent the previous half

• COMMENT

Diversification was the burs word at East Midlands' analysts' meeting yesterday, with the City still unsure whether the company would have done better to leave its £40m expenditure on new businesses in the bank. Mr Harris, who is committed to selling energy services, rather than bulk electricity, said 18-month figures might convince brokers of his strategy of 30 per cent of earnings from non-core businesses by the end of the decade: the

doubled its turnover in two years already, he pointed out. He may yet be proven right. Mr Harris is still viewed as a strong manager, but there is some mystification as to where be is leading the company— especially on power genera-one good cheap power station contract, which will stand it in good in future, if Integulator allows regional companies to keep profits from a supply busing a swill the company's mined and succompany's mined and suctomers. But the company's ambitions for power generation abroad may leave investors with an uncomfortable feeling that East Midlands has ideas above its station. All this has left East Midlands trailing the regional pack somewhat, on a prospective p/e of between 6.1 and 6.5. Analysts' forecasts range from around £140m to £150m, with the final dividend expected to be about 17p, an increase of close to 14 per

For the six months ended 30 September 1991 • Turnover £219.5m, an increase of 13.7% Profit before as of £64.1m, as increase 4 11.7% ■ Earnings per share increased from 27.3p to 30.9p.

Interim Results

Yorkshire Water plc

- Investment £130m, up 30%
- Interim II 4 6.5p (net), an increase of 10.2%

"These results demonstrate the strength of Yorkshire Water's financial position. We have been fortunate in Yorkshire that impact of recession im slackened and its effect on our income base has been Turnover increased by almost 14% although the main charges increase in April was, for the second successive year, less that the martin allowed under the Company's licence.

Our efficiency initiatives continue and we have successfully completed illi reorganisation of the core business. However, operating costs increased during the period because of the dry weather conditions and the need to increase spending to improve the quality of service. I am pleased to report that me have been able to maintain supplies to our customers without restrictions throughout is third successive year of drought.

The capital investment is and of target at £130m. During the period = have commissioned IIII major schemes including the Scarborough Scarborough Scarborough Scarborough Scarborough works at Bradford and Leeds and water transmit works at Harrogate, Huddersfield and Wakefield. The investment in warm manufactus designed w schieve compliance with man quality standards is now well advanced in there is an increasing focus on more sophisticated water treatment process technology.

The Enterprise business has been active . developing new and existing markets and external turnover more than doubled. Good progress - made during the period with we establishment of our environmental business embracing both the off-site and on-site treatment of liquid waste.

The thist our investment will continue to exceed that envisaged in the time of privatisation and the full year's trading will follow the person of the first six mouths. We have previously announced that for the third year running and charges in 1992/93 will increase by less than the maximum allowed.

The Board | Yorkshire Water | committed to a lil balance between the laterests ill customers shareholders. A progressive dividend policy is being maintained with the announcement of an interim dividend of 6.5p (net) per ordinary share with a scrip alternative. This represents an increase of 10.2% compared with 1990."

Sir Gordon Jones, Chairman

Year ended 31 March anonthe ended 30 September Group Profit and Loss Account 1991. TURNOVER 193.0 219.5 53.5 OPERATING PROFIT 67.4 106.0 Net in receivable (payable) (3.3)8.1 PROFIT IMMOUNTAXATION 57.4 114.1 (11.6)PROFIT AFTER TAXATION 60.9 53.5 102.5 Minority interests 0.1 102.7 PROFIT ATTRIBUTABLE TO 60.9 Interim dividend (11.6)Final dividend (23.3)PROFIT III 42.0 67.8 27.3p LAZUM PER ORDINARY MIMU

At 31 March 1991	Summarised Group Balance Sheet	At 30 Se 1991	ptember 1990
£m		Ĺm	Eur
1212.8	Fixed	1309.5	
(43.8)	Net	(12.6)	(92.3)
(94.4)	Long term liabilities	(136.7)	(52.2
(45-2)	Net (borrowings) cash	(82.0)	68.6
1029.4		1078.2	1007.9
	Financed by:		
1029.8	Shareholders' funds	1078.2	1008.2
(0.4)	Minority interests		(0.3
1029-4	•	1078.2	1007.9

Notes

and Adminis. 2. The Benefiel information contained in this latents statement door not complicts the



Yorkshire Water plc. 2 The Embankment, Sovereign Street, Leeds LS1 4BG.

Fyffes gathers a war chest and waits for its boat to come in

Tim Coone on the fruit distributor's growth plans

INDING Fyffes' financial headquarters among the gridlocked traffic in gridlocked traffic in the labyrinth of Dublin's wholesale fruit and vegetable market is like trying to spot a canary in a banana plantation.
At the indicated address an

articulated truck half blocks the narrow lane. A fork-lift bumps over the pavement and disappears into a neighbouring No sign other than "Fyffes top floor, reception" written in

biro next to a belipush gives any indication that here is the nerve centre of the UK's and vegetable distributor, with plans to rank alongside Europe's biggest. Upstairs, in the office of Mr Carl McCann, the group's dep-uty chairman and chief finan-cial officer, a framed painting

of a Victorian scribe, sitting on

a tall stool and filling out a

ledger with a limited a hangs next to his desktop com-The juxtaposition says everything about a company which has evolved from an obscure family firm at the end of the last century in the northern border region of Ireland, to one which last year had a turnover

of 1£557m (£519m). Fyffes distributes daily 3,000 tonnes of fresh fruit and vege-tables throughout the UK and the Irish Republic, sourced from 65 countries around the

The Irish end of the business was founded by Mr McCann's grandfather and Wictorian attitude debt still guides the "We have only been a borrower and that for one month, when we bought Fyffes company

in 1967." He said that supplier confidence was a key factor underlying this risk-averse approach. "They know that they will be paid on time."

Having cash in hand, how-ever, ₩ also central to the company's plans for growth.

Now the biggest play in the UK and Irish markets, the company is looking towards the EC, the US and the emerging markets in eastern Europe for its future growth. In the past year the company has spent 1927m on acquisitions. Earlier this year a rights cally though, Mr McCann was issue raised 1580m, creating coy about what those options war chest of some

"We are not in a hurry to use it. We are waiting for the right business. When it comes we can move fast. I would be happier still if we had 18200 million." Mr McCann said. In the future the company will be making fewer, but larger deals.
"Attractive opportunities come
and bigger packages"

Bananas is the core business of the company, but to estab-lish a significant market share within the unregulated sector ul the III market - the so-called "dollar-banana" sector sourced from low-cost Latin American suppliers - means taking on the two giants Chiquita International and Dole, which control about 58 per cent of the market. They effectively act as price-setters.

Fyfies has made no secret of its ambition to buy PPI Del Monte, the third big-fresh fruit distributor, its parent Polly International ran into insurmountable problems in

Last month, however, Polly Peck's creditors, in agreement with its administrators, unanimously agreed to float the profitable Del Monte subsidiary early next than than sell it, in the hope traising more than the four (£395m)

el Monte controls about 10 per cent of the unre-gulated sector of European market for bananas, and would be the perfect opportu-nity for Fyffes to enter the big league. It would have doubled

its turnover and profits. A flotation of Del Monte is expected early next year, but McCann said Fyffes would w be interested in a minority stake.

A giance through the company's last annual report reveals that Fyffes holds no less than 50.01 per cent in any of its sub-

sidiaries. Most are 100 per cent A flotation of Del Missis however, will depend on appro-priate stock market conditions. and with the ongoing US recession, Fyffes 🔳 still keeping 🖿 options open. Characteristi-

coy about what those options might be.
In the meantime, the com-

pany is building up its supplies of "dollar bananas" from grow-ers in Honduras, Belize, the Dominican Republic "and one other country", which Mr McCann felt it prudent not to

When Fyffes began buying in Honduras in 1990, it became embroiled in a war' with Chiquita. Allegedly, loads of bananas derailed, aded in Honduran ports. The annual report notes "we faced unprecedented inter-ference with our legitimate commercial endeavour". That has since been resolved, but the incident is an indicator of the cut-throat competition that the group faces in its endeavours to break into the big

It shows no signs of being intimidated however. The comsional headquarters in Florida to oversee its Central American and Caribbean operations and in the past 14 months took delivery refrigerated ships, to cope with its new supplies which are now finding their way into European shops. In anticipation of the Single European Market, and growing demand from eastern Europe, both Chiquita and Dole have reversed their own policies during the 1960s of selling off their Central and Latin American plantations. converting them into oil palm production and are once again engaged in building up their own banana plantations to secure their sup-

plies in the face of competition from companies like Fyfies. Fyffes itself has not yet reached that stage. "We are not interested in going alone in production. We could go in with partners maybe, in joint ventures or with a minority holding", said Mr McCann. Its cash hoard is clearly

When acquisition comes, probably sometime next year, it will undoubtedly in hig one. And like a tarantula pursuing its par in a banana tree, will most likely stealthy

being earmarked for securing

markets, rather than produc-

MR ROBERT appetite cash was enormous in the six months before 🖿 died on 🛚 👚 5. According preliminary report prepared Coopers Lybrand Deloitte, between May and almost £600m channelled to his private companies from his public ones and their pen from his public ones and their pen-

Mr Richard Stone, Mr Coopers, is advising banks owed £900m by the private companies. Bankers said yesterday that meeting on Monday, Coopers told them that private companies **** £700m in total = the Maxwell family's public companies, Maxwell Communication Corporation and Mirror Group Newspapers, and their pension

Mr line mil yesterday: "In broad terms, that was 🗪 picture I



Richard Stone: advising banks owed by private companies

companies worth
thing over £lbn, the now
realise that they

Bankers have had time to come to terms with the scale of losses they face and are now analysing the events which precipitated this banking calamity. Interviews with them disclose that Mr Maxwell went into disclose that Mr Maxwell went into a frenzy of extracting cash from the public companies and their pension funds in the spring and summer.

Coopers' preliminary investigations indicate that since May he borrowed £120m from MCC and \$45m from MGN.

In addition, he liquidated stocks held as collateral for borrowings

held as collateral for borrowings from the public companies' pension funds. The effect of these share sales was to leave his private companies owing the six pension funds 5400m but lacking the assets to

repay them.
The transfer of resources from the pension funds to the private

some time, probably years, the pen-sion funds had been lending shares to the private companies, such as Headington investments and Robert Maxwell Group.

"These were legitimate transactions," commented a banker, though he added that they were musual. "There are references to the deals in documentation."

the deals in documentation."

To protect the pension funds, the private companies put up collateral equal to between 125 and 150 per cent of the value of the borrowed shares. However, from the spring, Mr Maxwell started to liquidate the investments held as collateral. In theory, the cash should have been paid back to the pension funds. But it never was. As a result, the pension funds. it never was. As a result, the pension funds are now owed up to £400m by the private companies and have no security to cover the debt. The banks are uncertain why the

shares from the pension funda. Some of the borrowed shares were used as collateral on loans from the banks. As a result, legal title to these shares is now under dispute between the banks and the pension

The extraction of cash from MGN was also ingenious. When it came to the stock market in May, its merchant bank, Samuel Montagu, said that a "ring fence" had been put around it preventing flows of cash to the private companies.

However, in the summer, MGN instructed a company connected to the Maxwell private interests to invest its spare cash in gilt-edged stock. About £45m in cash was paid but the gilts have not been found.

Lastly, MCC has an exposure of about £240m to the private companies. Just under £100m of this intermediate and is not repropale. long standing and is not repayable till 1994. Of this long-term portion,

265m was channelled through a company based in Delaware in the US, and about 234m is the defeared payment on a property transaction.

None of these loans are disclosed. in MCC's last report and accounts for the year to March 1991. The Delaware company was regarded by MCC's auditors – also Coopers & Lybrand Deloitte – as unconnected to MCC in the context of UK accounting standards, so there was no obligation to disclose the loan, in their view.

However most of the loans from MCC to the family companies - about £120m - has been made in the last few months. These are direct loans, which would have been disclosable in MCC's next set

At this stage, no one - including anyone at Coopers - can be sure what all this cash was used for. Mr Maxwell's network of private inter-

extremely complicated. "Assets and liabilities were scattered throughout different companies," a banker said. "It was a construct that could only have been understood by a man with a brain like Mr Maxwell's - the brain of an exarmy intelli

gence ofneer.

Some of the private companies businesses needed continuous injections of cash. The European, Mr. Maxwell's ambitious pan-European newspaper, and the New York Daily News, which he bought in March, were two consumers of funds. In addition, the private companies had to make substantial debt repay-ments. But this does not provide a full explanation of what happened to the £600m.

"The secret may have vanished with Robert Maxwell," commented a banker. However, Coopers is intent on cracking the mystery.

Daily Mirror makes a clean breast of crisis

IN British tabloid
the Maxwell financrisis this week, no
paper has boldly upfrom the Maxwell family's
own flagship. Daily Mirror. Mirror," was the headline splashed across the Daily Mirror's front page on Wednesday large amounts had astray from Mirror Group

paper's (MGN) pension An accompanying

An accompanying

promised readers

"will bring

truth on

it, warts and all if

The day will be under display made by the Daily Mirror's sworn enemy, the conservative Dally Mail. While on mail has a skied exploiting its rival's misfortunes. If thought poll revolt by Tory Essex more worthy 🗷 🕮 attention. Perhaps more strikingly, the Daily Mirror's boldness conwith its record on While Mr liceri Macerell was milite the newspaper had a tendency to promote rather than de-grate the activities of its

By Ivo Dawnay and Richard Gourley

THE COMMISSION OF STREET

night under trom all to take urgent safeguard the

sioners, as the

started investigations

the Mirror Group Newspapers'

pension fund.

All Mu Speaker of the films

Commons turned down a

call for an emergency on the Mil fund, both Labour

and the Liberal Democrats

pledged legislation III tighten

controls me the management

At the same time, Mr Mr

Hayward, the for Kingswood, revealed in

Department Social Secu-

rity looked W be on we point

owner. The 'Max-factor' the term coined by his own staff to describe his interven-

According to one the Max brought its influte to bear in the Daily Mirror published a letter on its editorial page by the Mirror Group's pension funds manager. Mr Trevor Cook, defending the handling of the pension of the pension of the funds had begun to be diverted that letter was published. The trustees of the funds they were kept unaware of the they were kept unaware of the

Mirror Group pensioners
late in Maxwell year
the pensions
yesterday be had
ened members of the National Union of Journalists after they

raised on pensioners' fighting fund.
Yesterday Deily Mirror jourwere unceremoniously barred by security guards from the pension fund the pensi were later reported m agreed to answer questions.

We are doorstepping [jour-nalistic jargon for besieging]

of backing an independent

survey into the pensions indus-

The survey would assess the extent to which fund trustees of their

have taken advantage of their

positions to act in companies

rather than beneficiaries' inter-

the former chairman of MGN,

resigned, along with the rest of

the board, from Bishopsgate Investment Management, after

discussions with IMRO, the

fund management industry

BIM is trustee and manager of about half of MGN's pension fund, from which about £300m

of the £520m assets at the last

Meanwhile Mr Ian Maxwell,

are now treating it as a gungho proper operation," one senior Daily Mirror editorial staffer

said yesterday.
According the the pen-Nicholas Davies affair, in which the foreign that Mossad links was sacked for allegedly lying to

As one staffer put it yester-day: "This has hurt the reporters more than the Nick Davies stuff . . . there are a lot of stuff . . . there are a lot of long-serving people was who are suddenly desperately worried that they've done all that [for the company] and have been ripped off.

He added "That being said we are saying, look the Mirror hasn't defrauded people, its the Mirror peusioners that have been defrauded so the Mirror is going to treat it as a stary. We

going to treat it as a story. We have been mugged so lets find out who mugged us. Lets treat it as a news story. Everybody

else is. Why don't we?"

By last night senior staff the newspaper welcoming the fact that that they had received no phone calls yet complaining about the pensions interes. This was interesting the pensions interest. sions issue. This was interpreted as a reassuring sign that the latest Maxwell crisis,

audit, are believed to be miss-

ing.
Mr Maxwell was chairman of

MGN until Tuesday and also a trustee of the Mirror Group

Pension Trust with his father,

Mr Robert Maxwell, and brother Mr Kevin Maxwell, the former chairman of Maxwell

Communication Corporation.
The SFO will be looking pension
AGB and others, which pooled in a

common investment fund,

by BIM.



Charlie Wilson, editorial director, yesterday: "The staff have survived a number of traumatic periods in the paper's history. In the moment the management are just engaged in making sure the paper comes out tomorrow."

and its coverage, would not backfire in terms of circula-

At newspaper's newspaper's fleet Street however, the pensions issue was top of the agenda at a mandatory meet-ing late yesterday afternoon of the Daily Mirror's National Union of Journalists chapel [branch] where the threat of

strike action was raised.
Similar meetings took place at MGN's Scottish titles, the Scottish Daily Record and the Sunday Mail, where journalists

Maxwell died on November 5.

"None of the trustees outside of the Maxwell family had any idea of the depletion of pension

fund until then," he

Bankers close to MGN were

"In siphoning of

shocked at the case with which the pension fund appeared to

assets, and winder with other

companies are doing it," he

unfolded, it emerged that

been mile

spoke disgust disgust they described as growing evidence of pension misuse perhaps

As the Serious Frand Office launched an investigation into the affair, there was also concern among journalists employed by MGN about how the latest disclosures and resignations would impact on the future ownership of the newspaper.
The death of Mr Robert Max-

Hewitt, the City solicitors, Mr Hayward said M believed

abuse of the growing as

a direct use of me

by the insolvency, brought on in a little dated for

irom is social security

department, Lord Henley, the unior minister, said that while

it would be impossible to elimi-

nate all abuses, the proposed survey would be "useful" to identify the to which

"those put in a position of trust seek to take advantage of that

of freedom among editorial staff which partly explains this week's coverage. But the fear now is that such optimism

could prove stillborn.
Such is the climate of insecurity that one senior journalist

Tories had failed to act despite

warnings in a 1989 report by the Occupational Pensions

Board, , he said that current

controls over funds were

"vague, uncertain and discre-

that many trustees experience conflicts of interest. "If a

trustee is, say, the finance director of the employer, and perhaps also a member of the scheme, it will sometimes be

difficult for him to know

the beneficiaries' interests,"

in its report, the OPB said

by any outside company.

The advisors insisted on non-Tories under pressure to protect pensioners' interests

called for the government to halt a practice that was becom-ing endemic. Claiming that the

pleased with the result.
However, the shortcomings of a ring are illustrated by the loan of around 245m

In the months after the flotation, is understood to instructed private Max-

Inquiries blast holes in MGN's flotation fence

THE "ring fence" designed to insulate Mirror Group Newspapers from the private Maxwell such a transpire has had "Exocet holes" blasted in it by this week's revelations, in the words of one has been found. The questional and such as transpire than the statement of the statement

The two missiles are that the Serious Fraud Office is investigating the potential losses in the Mirror Group Pension fund, possibly about £300m, Maxwell private companies 245m which it may not now get

Those issues raise questions about whether Samuel Montagu and Smith New Court, advisers on MGN's flotation, did all they could to shield the company, or - if fraud is established - whether there were no rules that could have

The MGN ring fence, as set out in Section IV of the prospectus, took particular care to establish the independence of the board from other Maxwell

The prospectus also designed to prevent MGN's assets being used for the private companies, apart from on an "arms-length" basis, on the terms that would be demanded

compete clauses between MGN and other Maxwell companies, and said that MGN had first right to look at business oppor-

in the past "we went to some lengths in the MGN flotation prospectus to make sure MGN was an independent entity".

Many Maxwell bankers agree that they and Smith New Court put much effort into the insulation and were at the time

that MGN is understood to have made to private Maxwell

well company to invest surplus MGN cash gilt-edged stock. The gilts not

The question of whether such a transaction would be strictly against the MGN Memorandum and Articles is a com-plex legal one, according to bankers observing the crisis. However, it does not accord with the spirit of the prospec-tus which indicated that MGN's cash contribution to the private businesses would be simply its dividend. The prospectus also took great pains to spell out all transactions with

elated parties. Mr Charlie Wilson, editorial director of MGN, said yesterday that he knew nothing about any loan of £45m. He said any such loan had not gone through the board. The possibility that MGN was conducting such transactions without board approval will

without board approval will emphasise to many the limitations of a ring fence. Similarly, bankers have said that if the Serious Fraud Office finds evidence of fraud behind the shortfall in the MGN pendon fund, then the ring fence for persessarily at fault. is not necessarily at fault — the losses might have hap-pened whatever rules were

drawn up.

Mr Wilson, added yesterday that "so far, the items looked at appear to post-date the flotation".

However, the emphasis on the ring fence in the prospec-tus may have created a sense in retrospect, was misplaced. Yesterday Samuel Montagu was not available for comm

and Smith New Court declined to say if it felt the ring fence could have been tighter Mr Wilson said: These are highly energetic and wirile newspapers, with great profits. The one thing that may be in doubt is their future. ownership, if the Maxwells have to sell their 51 per

However, the failure of the attempts to isolate MGN - and the possibility that fraud will be discovered — may be an interest and considerable obstacle to would be owners waiting in

opposition — benches. Mr Meacher, Labour's Westminster, with Mr social security spokesman. three days all Mr Eviet

Receivers expected at Alan Paul

By Peggy Hollinger

ARE expected to called in within the next the hours at Alan Paul, the USM quoted hairdressing group, which requested haires to be ded at 20p month.

Bankers are believed have

called up on loans Alan Paul franchisees, which totalled film the time of a rights in September. The comhelped from acting guarantor
Mr Arthur Fabricant,
appointed chairman less

than a month said this that more than half the group's Management on company's list.
"The has total support on its books

about 21.7m," said. Alan Paul known to supported several franchisees during In of difficulty.

The company's board and accountants Coopers
Lybrand Deloitte were in meeting all my yesterday. Coopers had been commis by former chairman Mr Brian out an independent review the company's finances. It Solomon quit after just three on the job make room an tive chairman.
The board was unavailable

for comment yesterday.

Alan Paul ran difficulties earlier this year, when it and Place, beauty prod-

was incurring heavy losses. The salon side of the land was also facing severe difficulties, contrary in comments at the in of a 25.3m

rights issue in September. Two executive directors Mr Alan Moss, who was chair-man at the time of the cash call, and former managing director Mr Michael Rowland have been suspended from their duties.

A Liverpool broker said yes-terday that a raft of questions would have to be answered regarding the validity of the goes into receivership.

The banks are believed to have become increasingly uneasy over loans made to

franchisees, and the level of the company's support for

those businesses. Last year Alan Paul bought in some franchisees who were having finan-

Franchisees of the company have formed a pressure group, demanding to imancial state of the company and the methods by which the franchises were run. Before September, franchisees had a strictly limited access to informade from their own business accounts by the accountant commissioned by head office to are now facing severe financial

An employee of the company
if the atmosphere in the
was uncertain.
We'd all like to know what is

Whessoe moves ahead 14% to £7.2m

By Peggy Hollinger

UK COMPANY NEWS

ACQUISITIONS helped boost pre-tax profits at Whessoe, the engineering and state of group, which reported a 14 per one increase to £7.4m for the year to September 30.

Turnover rose more sharply by 28 per cent to 557.9m. Mr George Duncan, chairman, said the group had "performed well in a tough environment". Progress had been made in all the group's methods. the group's markets. Earnings per share rose in line with profits, from 22.8p to 25.9p. The dividend is raised

from 4.5p to 5.2p, making a total of 7.2p - 15 per cent higher than last year. During the year, Whestoe bought two companies — Elcon Instruments based in Milan, Italy, and Counex Pipe Systems of the US — for a total of \$12m

Systems of the US — for a total of £12m.

The acquisitions formed part of the group's strategy to build up the instrumentation and control division. Mr. Duncan control division, Mr Duncan Mr Dancan said the group

was trading according to expectations in the early months of the e group's performance in

Shanks & McEwan leaps 60%

Pre-tax profits for the

SHANKS & McEwan, the waste management group, yesterday reported # 60 per cent increase in interim pre-tax profits after its acquisition last January of Rechem, the bazardous waste disposal company, but only a 1 per cent increase in earnings per share.

In September Shanks said it would be reporting much reduced earnings growth only two months after Mr Roger Hewitt, managing director, told shareholders that the company would continue to grow significantly faster than the market average.

measure of confidence that growth will resume following the recession.

Mr Peter Runciman, chairman, said the results were the recession.

encouraging given the depth of Growth had slowed primarily because of the delay in cer-

tain businesses being con-tracted by Shanks rather than because of an evaporation of six months to September 28 rose from £10.4m to £16.7m on sales up one third at The waste disposal business Rarnings per share rose from 6.3p to 6.4p but the company is increasing its interim dividend by 9.8 per cent to 2.24p as a proved to be recession-resistant during the first half of the

continued to perform well although the order book for next year is below what the group regards as a comfortable

level.
Shanks shares rose 3p to
206p, 78p below where they
stood before the September

Penna outcome worse than predicted

PENNA, which specialises In providing employment counselling for executives, yesterday reported much worse results than predicted in profits warning in

That warning and in Penna. USM, to collapse from 255p to 103p and last Mr Stephen Rowlinson, chairman executive, departed suddenly.

The company yesterday said it had incurred pre-tax loss of £251.000 in the months to September compared with profit of comparable

In United Penns III would make pre-tax profits of "around IIIIIII". The shares yesterday closed 3p down at

Sop.

Mr John Beard, formerly finance director and new chief executive, said the board had decided that it would be prudent to implement more conservative accounting than those envisaged at the

time of the profits warning. start-up with with regional which

stream since the beginning of the year. Similarly the costs of the aborted acquisi-tions investigated by the previous chair-man have been charged to the profit and

Although turnover increased by 11 per

cent to £3.25m, it had not reached the level anticipated when Penna decided to move annotated when Ferna decined to move into new offices beside London's Covent Garden and open regional offices at Bristol, Manchester and Cambridge.

Losses per share of 3.9p compare with earnings of 12.3p last time. An interim dividend of 1p (3.45p) is declared.

DIVIDENDS ANNOUNCED

	==	payment.	Corres -	year	fast year
Avon Rubber	11.5±	Feb 28	11.5		16.5
	25.7†	Feb 📧	23.4	35.61	32.4
8TP	3.11	Feb 13	2.95		8.4
Capeint		Jan III		-	10.5
Midlands Electint	5.1		-	-	10.55
GECint		Mar 31	2.55	• -	9.25
int		11			8.5
intint	4		1	-	· 121
Ashbyint		31	1.7	-	4.1
Mountyless Incint.	8	Mar 30	6	-	15
Ponne int		Jan 📰	3.45	• =	11.25
Porter Chadburnint	0.851	Apr 1		-	24
Rowfinsonird	0.24	Jan 24	0.24	- '	1.35
Salvesea (C)int	2.9	7	2.75	·· · = ·.	6.5
å -Int		20	2.04		5.5
Slebekrit	6.05	Apr 1		-	16.5
Tame (John) int			1.69	-	4 .
Whessee	5.2		4.5	7.2	6.25
Yorkshireint		Feb 28	5.9		17.7

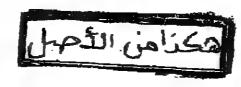
Lombard North Central tumbles

Lombard North Central, the finance house arm of National Westminster Bank, yesterday reported a sharp fall in profits for the third successive year after heavy provisions against had debts, writes David Barchard.

Pre-tax profits in the year to Pre-tax profits in the year to September 30 were £3.2m, down from £33.2m. In 1988, the last year before the recession began to affect the company, it made profits of £120m.

Profits before provisions rose from £136.5 to £175m, but bad debt provisions were up from £103.3m to £171.8m.

Extrained her share fell from Earnings per share fell from 14.7p to 12.8p. The group has reduced its workforce by 340 to 4,400.



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ERSDAY DECEMBER 105

MANAGING FOR RECOVERY

ests was established and the state of the Marie Barre Barrell The first bear with the way STATE OF THE PARTY OF Scene of the pr the state of the s Tarks of cash. ERRE C. CANE TO THE TOTAL OF THE PERSON OF T Beet fan conner. the property week that the a the Committee to the committee of the co be the thirty The second significant The second secon

s blast MGN's n fence

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leaps 60%

Digital Services of the Control of t

Falling interest rates have helped business confidence, but it will be months before this has any impact on statistics for failures in the UK. Managing through a recession requires unique skills and policies. Charles Batchelor looks at issues

Great care needed now

viding fmance."

The UK clearing banks have been chastened by the large

provisions they have made on their loans to companies, and

have tightened up the terms on

which they are prepared to lend. At the same time, foreign

banks which have suffered dur-

ing the UK recession will with-draw from the market, or reduce their lending volumes

as existing loan agreements

expire, Mr Wheeler forecasts, Most likely to suffer from the

tighter market for loan finance

are medium-sized, unlisted companies, says Mr Michael

ery department of accountants Williamson

These companies lack 1b broad that base of larger, quoted groups and are less able

to strengthen their finances by

the sale of property or non-core subsidiaries. Nor are they able

to make use of the stock mar-ket for rights issues. The UK stock market's Big

Bang the subsequent shake-out among City firms has financing

options open to medium sized company, and land

Pearce, corporate finance part-ner at Smith ■ Williamson.

The stockbroking firms which

managers now need to address

HE RECESSION was tough; the upturn may be even harder. If previous experience is a guide, failure rates will increase as companies which have managed to hang on through the lean months face additional strain when demand starts to increase

Businesses which have just their books during the past two years will have to find extra funds to finance new orders. time when the banks have in corporate lending and when institutional investors have shown little enthusiasm for rights issues.

Managing for recovery will place even greater strains on managements still gasping from the pressures of the recession. Companies which want to survive the upturn will need to ensure that growth is steady rather than spectacular and

"Last time more companies went down coming out of the recession than going in, says. Mike Wheeler, a turnaround specialist at accountants KPMG Marwick. time they will be buying stocks and increasing their working capital at a time when the banking system is chary of proin such deals.

The tougher obligations imposed on financial advisers Pearce believes.

Unlisted Securities Market companies. They have been paid want withthis by the analysts; have unable make rights issues; and are generally disillusioned with the supposed benefits of a public

b ut when companies are starting for the upturn, the translation manage present economic conditions.

exposed inadequacies in man-agement which appear to jus-tify many in the concerns expressed in the years about

emilier bushamed any not infrequent in large, supposedly well-managed corporations. "Companies frequently do not have efficient accounting

swallowed up by financial conglomerates with little interest

by the 1986 Financial Services Act have further diminished the brokers' appetite to assist middle-ranking companies, Mr However, many at the problems of the private will be shared by the smalle

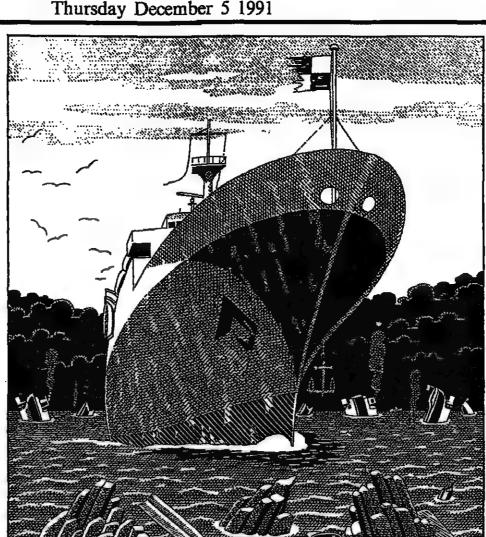
Several of the companies have turned to the rentime capital industry for funds. The venture capitalists have been willing to provide unquoted equity in the form of convertible preference shares to companies such as Pepe, traded supplier of jeans and

would in unwise for managers to take their eyes off the recession. Business confi-dence is improving, but there After leaping 71 per cent to 33,500 in the first nine months of 1991, business failures will continue to rise after the onset of recovery, according to Dun & Bradstreet, a business information group. Failures rose for two years after the and of the 1981 recession, points The past II months Live

the quality a management training in the UK. might have less expected in

systems, so they do not know where losses are being made,"

would previously have arranged primate placements "Managers pay insufficient attention in the markets in which or to the



their competitors. They do not in profit in no important in in it flow. We go some companies, even listed companies and find there is financial

A survey weaknesses discovered by accountants came up with the following 10 reasons for failure: Poor management; inadequate management information; high gearing, poor financial con-trols; high interest rates; poor management;

response to changing markets; strategic plan; poor communi-cations with banks. All at these failings (revealed in a survey carried out by

recruitment consultants, Har-rison Willis) were ultimately back to poor ment, according in insolvency specialists Cork Gully. Even high interest rates could be planned for by forward-thinking managers, it noted. But why is financial manage-

weak in a country

develop coherent business plans. In a lot of cases managand don't have a clue about what is happening," says Mr Oldham. "Sometimes the numbers are there - but they not all in the place. company with annual sales of £10m and borrowings of £2.5m had no cash flow fore-

Companies frequently do not

cast for the rest will financial let alone rolling fore months. "They had bits of paper showing their cash position me the day and The state of their bank account," comments or Old-ham. "They were making investments in plant and machinery financed on overwith no idea of the implications of that In future

Even when managers realise they have a problem they will often identify it as being simply one of a lack of finance, rather than reflecting any failing on their part. They may then be panicked into looking for extra funds without informing their existing financial backers. "Often companies go out to raise extra finance withreact," My Roger Gewolb, corporate

This damages the company's relationship with its bank and has been known to lead the bank manager to call in loans. As pressures build up on company managers, they will con-template any course of action sitting down to discuss their problems among their their Some waste pre

schemes w mie liverie w aign up new partners on which would unfavour-to descriptions companies,

nfortunately ke struggling to give strug-gling companies more time to arrange their affairs along lines of the Chapter 11 procedure in the has proved ineffective. Administration and ■ procedure known as a "company voluntary arrange introduced in the 1988 Insolvency Act have proved inade-quate and unpopular methods for giving company breathing

IN THIS SURVEY

Control. In flow and stock control make or break a business - and the smaller the business, lim tighter the marginsPage 2 ■ The Ima Insolvency Act III IIII fire since III inceptionPage 2

Restructuring: laying Ma ghosts if defunct strategiesPage 3 The an ill wind that blows nobody good. The insolvency barons

flourishingPage 3 Elt's la mixed year for wishing to must equity InwestPage 3

> illustration: PARKET MARKET METALS

space. Administrations incur heavy professional fees, with make order, while voluntary arrangements frequently trig-tries creditors' stampede they were prevent.

legislation for a temporarily w suspend middle rights - in warm with volviduals and unincorporated businesses - m and a company creditors' meeting the La manage (as

T experience legislative change ineeded provide really effective means of saving struggling

businesses. But what have the other par learned in the shake-out has taken place? The have reminded the dangers of relaxing lending criteria when times are good, although this will bring little joy to managements when the upturn comes.

Managers have been shown,
for the last time, the need
tight controls over finances. Managing the upturn will require a meretil balance planning for growth allowing expansion to damage already depleted balancesheets.



Before a company takes a downturn, we can offer a turn-up for the books.

You don't have to be at crisis point before consulting the KPMG Turnaround Service.

with more most? The problem

ence and the expertise to

become finance direction

still thin on the ground, says

Peats' Mr Wheeler. Frequently.

strong- minded managing directors we give their

finance director a proper role in decision-making. "When

they are making money, many boards of directors think that

keeping is less impor-

It's a sobering fact that, having survived recession, many companies falter in the early stages of economic recovery.

As demand increases, dangerously high pressures can be put on cash flow.

This is the time to call KPMG.

Because we can help create a sound basis for immediate survival and future growth.

We can give the benefit of objective, impartial advice and an expert financial turnaround service not normally available within internal management structures.

A blend of corporate finance, corporate recovery and practical consulting skills that will satisfy lenders, borrowers and shareholders alike.

We identify the actual and potential areas of difficulty, implement solutions, devise a long-term financial strategy and maximise recovery prospects.

Rather than wait for things to take a turn for the worse, you'd do better to call one of our turnaround specialists today.

Ask for Mike Wheeler, John Charlick or Nigel Males on 071-236 8000.



The late settlement of trade debts has become a significant concern of organisations like the Confederation of British Industry (CBI) and the small firms' lobby groups. Businesses, particularly small ones which can exercise very little influence over larger customers, are going bust solely because they are not being paid on time.

Nearly one in five small and medium-sized businesses say their survival is threatened by delayed payments, according to a CBI survey published at the beginning of 1991. This represented a marked worsening from four years earlier, which

had shown that "only" one in 10 businesses had suffered serious problems.

Britain is not the only country with a poor payments record, though British compa-nies are harder hit than their erparts in most of continental Europe. British busi-nesses usually write payment terms of 30 days into their contracts, but wait on average 78 days to get their money. This compares with waiting times of 48 days in Germany and Sweden, according to a survey by Intrum Justitia, a credit management group. It calculated that small firms in Britain

Many large companies deliberately adopt a policy of delay-ing payments to improve their own cash flow. Their small suppliers can do little but wait

Business lobbyists have been attempting for several years to law to tighten up on payments. One suggestion is for small businesses to be given the automatic right to charge Credit control can make or break, says Charles Batchelor

When the buck slows

interest on overdue payments. The government has refused to oblige, arguing that it would be difficult to draw up effective legislation and that any attempt to do so would only add to red tape.

Another tack is to call for

changes in court procedures which at present make it diffi-cult for claimants to obtain payment from dilatory custom-ers. The Federation of Small Businesses wants court judg-ments to be followed by automatic enforcement hearings to ensure claimants actually get

It also wants 30 days to be considered the "normal" payment term, unless a different period is specified in contracts, and the publication of the

So far, these attempts to engineer change have had no effect. There are signs, though, that banks are becoming concerned at the impact of late payment. Lord Alexander, chairman of National Westminster Bank, said last month that legislation might be needed to

hack up the government's vol-untary initiatives.

The hanks are keen to throw the spotlight on this issue, hav-ing themselves been criticised for levying excessive interest for levying excessive interest charges. But many disinter-ested observers agree with the banks that interest charges are a far less important factor in business failure than the late payment of debt.

avoid a business getting into a position where it has to chase up late payers, Credit management should start with a thor-ough investigation of potential customers, the experts suggest. It may not be cost effective to carry out extensive investi-gations for a small sale, but it the order is significant a com-pany should ask for a bank ref-

ences. These should be checked and specific questions saked. Up to what level of trade is someone considered a good risk? In addition to making its own inquiries a company can ask a credit reference agency to provide detailed assessments of potential customers'

finances and their ability to pay their bills. A company should part its credit policy in writing to cut the time it takes to accept or reject an order and to reduce the likelihood of a wrong credit

Binder Hamlyn. A named employee should be put in charge of the company's credit control policies, and all routine credit decisions.

If the company is dealing with a new or riskier customer, will a new or risker customer, it should take steps to protect its financial position by using letters of credit; making only partial shipments until part-payment has been made; asking for personal guarantees; or taking out credit insurance.

Invoices should be prepared promptly, and where possible sent out with the delivery or as soon as it is despetched. Binder Hamlyn recommends. Invoices should be prepared in line with the customer's requirements. A missing purchase order num-ber, for example, may be used as an arm to defer payment.

Once delivery has been made and the invoice has been sent, payments should be closely monitored. The supplier should monitored. The supplier should decide what action to take at predetermined times. It should be ready to chase payments according to a predetermined pattern, for example when a customer is 30, 45, 80, 75 and 90 days overdue. A telephone call is nearly for more effective. is usually far more effective

than a letter.
If a customer disputes a payent because the delivery documents were not in order or the goods delivered did not meet the specification, the problem should be investigated as soon as possible. The dis-puted debt may be a genuine case of poor service or a product quality problem. Whether or quality problem. Whether or not the customer's complaint is justified, early action will speed up the payment.

Cash discounts can be used to ensure early payment, while interest may be charged on overdue accounts. But care

overdue accounts. But care must be taken with this approach. Some customers attempt to take discounts even when they have not paid on

time, so some companies are___ wary of using this technique. The supplier must decide in advance if it is worth running the risk of losing a valued cuatomer by re-involcing him for taking unwarranted discounts, or by charging a penalty for

late payment.

Monitoring payments should not be left to the credit depart. ment or accounts. Manager can encourage sales staff to deal only with reliable custom-ers by involving sales in the debt collection effort. Commissions might be reduced on overdue accounts to encourage sales staff to contact poor payers. Commission payments can be held up until the invoked involved has been paid. This is discourages sales staff from doing business with customers in the customers. they know will not pay on

time.

Credit control is costly and time-consuming, but it also an essential part of managing the business. By taking this issue seriously at an early stage in the sales cycle, companies can at least reduce the drain on their resources.

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perpetual optimist, had a sure, if theoretical, grasp of the principle of managing cash flow. "Annual income twenty pounds, annual expenditure nineteen nineteen six, result happiness. Annual income twenty pounds, annual expen diture twenty pounds ought

and six, result misery."

If only Mr Micawher could have steeled himself to apply the theory to his own financial had to flee the country and end his days in Australia.

But as recent business fail-ure rates graphically testify, many managers have failed to apply the discipline of cash flow management so suc-cinctly expressed by David Copperfield's genial acquain-tance. And while businesses can sometimes survive, for a time, without profits, none can withstand a failure to main-tain a positive cash flow.

nailer businesses often lack the management resour-ces and sophisticated systems available to the large company, but poor cash flow man-agement is prevalent across the board, accountants and

recovery specialists report. Cash management techniques are often rudimentary or non-existent in even quite sizeable subsidiaries of large diversified companies. "In agement has not previously existed at subsidiary level,"

DRT International

Cash flow and stock control are vital, writes Charles Batchelor

Lesson of the corner shop

says Terence McKenna, managing director of Corporate Venturing, a corporate recovery specialist.
"Subsidiaries often measure

their performance against bud-gets rather than measuring actual cash flow," he says. "In the past, corporations have tolerated negative cash flows. But subsidiaries are now being forced to stand on their own feet and review their priori-ties, with cash appearing at the top of the list."

"Every company should be run like the corner shop - for cash," says Roger Gewell, a cann," says koger Gewoin, a corporate recovery specialist. "But the higger they get, the more reluctant they are to look after the cash." He gave as an example of this refuetance the story of one company which, while doubling its improver, still refused to blee turnover, still refused to take seriously the idea that cash flow should be managed on a

tial to ensure a business has money in the bank with which to pay its debtors. Many businesses put all their efforts into gaining orders but fail to realise that the task is not com-

plate until they have received payment. While getting paid on time is an important part of managing cash flow, every area of a company's activities needs to be managed for cash. Few companies organise every aspect of their business with equal efficiency, according to accountants Blackstone Franks. There may be a hias to production or to sales, which leads to a neglect of financial planning in another area,

"It is worth looking at any business to see if there is a neglected area of cash flow resources waiting to be unlocked," says Lance Blackstone, a partner. Companies should review every step in the sales and production cy to see if it can be shorter started earlier or reorganised so that less money is tied up. Mr Riackstone suggests iso-lating the different asset head-

ings - fixed assets, invest-ments, stock, debtors, bank balances and cash in hand -on the most recent balance sheet. Management should weekly basis.
Cash flow planning is essenthen see how much mo this particular allocation arose in the first place.

The recession may have hit you hard...

Management should ask who controls each area, and which ones tend to win in the competition for resources within the business. Why does a particular area prevail and what implications does this

Finally, managers should consider whether there is a formal planning procedure to decide on the allocation of resources or whether it hap-The answers to these ques-tions will show whether

tions will show whether changes are needed in the way the company sets policy and manages its business.

Stock control is an important area where tight management can reduce the working canital required in the busi-

ness and boost cath flow, financial specialists suggest. Excessive stocks may increase a company's borrowing requirement and hence its interest bill. They also take up costly storage space and increase instrumce charges. Sophisticated computerised

stock control systems are available but they can be com-plex and costly. Other more simple techniques can also

achieve dramatic savings, according to accountants BDO Binder Hamlyn. Managers should get into the habit of periodically walking through the premises, talking to employees and identifying stocks in excess of reasonable needs. This will identify slow moving or obsolescent items which can be sold at a discount or for scrap.
Garment manufacturers and

Garment manufacturers and other businesses in fashion-dependent sectors are frequently prone to hang on to unsold stocks in the hope that they will come back into fashiou. But this may take years and in the meantime stocks will dete-clerate and the cost of financing them will escalate.

One retail store selling jeans and casual clothing detected that hooded tops, all the rage in April, were starting to go out of fashion by June. The company moved fast, cut prices and had almost cleared its stocks by Angust, when other lass responsive refulers other less responsive retailers were starting to discount.

The first step in reducing excessive stocks is to identify a safe minimum level. Stock levels may be excessive if stock turns over slowly or at rates below the industry averperiods – "the dust if stocks continually to fill the storage

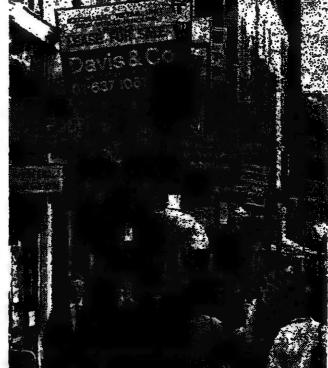
Controlling pur significant part of stock con-and Binder Hamlyn suggest, hasing techniques which nctions include putting

ingler items out to competition tender; signing up exclusive nts; comparbuying arrangements; compar-ing the cost of making versus buying in; and shifting the responsibility for maintaining stocks to suppliers.

Tighter internal controls are an essential part of improving each four but averaged below

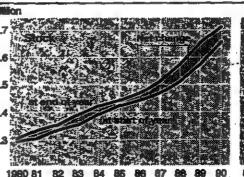
cash flow but external help may also prove useful, particu-larly to the fast growing business. Factoring, whereby a company sub-contracts the management of its sales ledgar, grew in popularity during the 1880s. The factor will pay up to 80 per cent of the value of invoices immediately and the remainder, minus a fee,

when the customer pays.
Factoring is a flexible form
of financing which, unlike a
bank loan or overdraft, expends automatically in line with increasing sales volumes, However, companies must However, companies mist weigh up whether the improvement to cash flow and the removal of the burden of chasing up slow-payers are worth the factor's charges. Some companies will not use factors because they regard them as the expressive but an them as too expensive, but an increasing number has done so to help them through a diffi-



A trail of "for eale" and "to lef" boards, almost out

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Andrew Jack on the legal state of play

The 1986 Act controversy

THERE MAY not be many obvious links between insolvency and marriage, but both have been labelled as institutions heavily tarnished by Britain's residual sense of Vic-

Steve Hill, a technical part-ner with Cork Gully, the insol-vency arm of Coopers & Lybrand Delottie, would like to see British attitudes towards companies that are in trouble veering towards the US model.

"In the UK we are still domi-nated by the idea of the debt-ors' prison, where you go if you don't pay all your debts," he says. "American culture is much more geared to the con-cept that the first attempt is always a rescue. We need much more of a rescue culture over here."

Like many in the profession, he is critical of the 1986 Insolhe is critical of the 1986 insorvency Act, the most recent and significant piece of legislation governing his work. Changes he would like to see include a new option for insolvent companies that would require, intersection. ironically, less intervention from practitioners like himself. from practitioners like himself. When the Insolvency Act

when the insolvency Act was passed five years ago, adorned with more than a thousand amendments, it fundamentally changed the shape of the profession. Perhaps most importantly, it created a new option for companies unable to pay their debts.

Since 1996, at the request of a company's directors, the

a company's directors, the courts have been able to appoint insolvency practitioners as "administrators". If it does, the management is granted a stay from the credi-tors for about three months while administrators analyse the company and put forward proposals to restructure and save it. The creditors are then able

to vote for a "company volun-tary agreement" to allow the administrators time to fully develop their proposals. Credi-tors and shareholders can vote to accept the restructured company. If they approve, it will be able to continue to trade. Many people, understanda-bly, confuse administration with administrative receivership, under which insolvency practitioners take control of the company at the request of the creditors and repay them as fully as possible by selling off its assets. Individual busi-nesses might survive, but the

parent company is destroyed.

Administration has had limited success. A handful of public companies have certainly been salvaged as a result of the procedure. Few reliable statises exist, but a recent estimate by Cork Gully suggested that just 2 per cent of insolvencies so into administration.

The main reason the route is not more widely chosen is because of the cost. Administrators have to be brought in as soon as the court has approved the process. They are likely to remain months later as supervisors to the business long after creditors have approved any restructuring plan. As a result, it is only in the larger companies that administration is likely to suc-

be significant. A recent Cork Gully discussion paper calling for a "rescue culture" in Britain suggested that some judges look for reasons to refuse rather than accept administration orders in the

Mr Bill Ratford, a partner with KPMG Peat Marwick, was never an enthusiast for admin-istration as defined under the act. "It was not a procedure we "marked haves chooses." he says would have chosen," he says.
"It is bureaucratic, tied up with the courts, and expensive. It was a plus to have something, but it was a disappointment."

However, no one wanil to adopt the nearest US equiva-lent, Chapter 11, which keeps management of the company in the hands of the existing directors while protecting them from their creditors. That is judged too long-winded and coatty

reditors has its own insolvency practitioners," says Mr Hill. "They argue with each other while the pot of money

vency practitioners have lobb-ied for is a simpler procedure for small and medium-sized companies which would give them a short period of a few weeks protected from their creditors, but without the need

to call in adn That would allow the direc-tors to devise a plan to turn the company around. They might seek professional help, but would not be obliged to hand over running the com-

pany to outside consultants.
With a plan adopted, the practitioners would be involved, but in a far more modest, back seat role than under administration, simply monitoring the implementation of any restricturing.

monitoring the implementation of any restructuring.

One issue which was not addressed by the 1965 Act was the use of money collected by the practitioners during insolvencies. Anything raised from the sale of assets must be held in a special government bank account called the insolvency Services Account. This pays a limited, taxable rate of interest for the creditors, while the government of the creditors, while the government is a special government. limited, taxable rate of interest for the creditors, while the government invests the money and uses the difference to fund the Department of Trade and Industry's insolvency service.

Most in the industry consider it an unfair requirement.

"It's almost robbery without violence," says Mr Ratford. Adds Mr Hill: "That money really belongs in the creditors'

pockets. I think the insolvency service should be funded by the general taxpayer." Among controversial claus

provides for disqualification and personal liability for com-pany directors judged to have acted negligently.

Many are questioning how effective the legislation has proved. According to DTI fig-ures, 1,238 directors have been disqualified since the Act was or less. That represents a min-ute fraction of the total munber of insolvencies during the

You do see a lot of cases where you look at the mess on your deak from a company and ask yourself whether this director is fit to run a busi-ness, says Mr Hill. I would like to see far more disqualifi-

There is one aspect of the Act which most existing practitioners welcome, however. Whereas there were virtually no entry requirements into the profession before 1986, since that date strict methods of entry apply. Practitioners must now take an exam to receive their licence before they can

"Speaking as one of the monopoly-holders," says Mr. Hill, "I do think that was a good idea."

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SPEAKER

Peter Wilson on corporate restructuring

Laying the ghosts of defunct strategies

ECONOMIC growth in the late 1980s brought with it an explosion in the opportunities facing cash-rich businesses. By diversifying, they could exploit apparent synergies in

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TO STATE THE PROPERTY OF THE STATE OF THE ST the drive for cost leadership. It was widely believed that notential gains far outweighed the risks of straying into uncharted waters. Many companies made money. Then came the recession and performance flagged.

It is instructive to reflect on why this happened.

Corporate planners came to the view that, with margins eroded by competition in existing markets, profits lay in new-products and new markets. After a period of sustained

growth, management felt almost superhuman. Emergent technologies favoured largescale production, and signifi-cant cost advantages awaited tries such as consumer electronics, motor cars and house hold appliances. This trend was helped by government incentives for companies to restructure into larger units of

IF THERE is one sure way to

entagonise an insolvency prac-titioner, it is to loke about how

well business is doing while the rest of the country is suf-fering in the recession. The

image they are desperate to avoid is that of professional

Boards of directors grew smug, and based strategies on mistaken views. It was common to hear them describe their companies' strengths in terms of "production capability" and "organisational competence". It was easy to move into unrelated markets with such beliefs. After all, products needed manufacturing and organising to get them to

market.
When the bubble burst all the end of the 1980s, many companies were left with a legacy of unrelated activities separate businesses, for example, or product/market groups. cases these are dragging the parent company

towards oblivion.
Instead of looking inwards,
these companies should now be defining their business interests in terms of what they do for their customers. Knowledge of customers' needs should determine strategy and the kinds of businesses that could deliver the strategy. It is In recent months companies

activities, and regrouping around a smaller number of strategic core businesses. The focus is increasingly on simior related market segments, where changes in buying behaviour can be more easily monitored and customer needs satisfied profitably.

Examples of restructurings include:

■ British Aerospace has announced the sale of an aircraft components subsidiary which does not fit core defence and civil aerospace businesses. It ■ still unclear where U. leaves Rover and other unrelated property interests,

BET has been cutting head office costs and has sold non-core businesses to reduce gear-ing from 122 per cent to 38 per cent. Financial restructuring from short-term to long-term debt has been implemented to generate cash.

Thorn EMI has sold Ferguson, lumos and its software activities to concentrate on its

have shaken out unprofitable activities, and regrouping around a smaller number of num to make music-related acquisi-

> ■ Morgan Crucible has disposed of non-core activities. Cost-cutting through mergers, and expansion of the ceramics and carbon businesses through acquisitions in the USA, have formed the basis of restructur-

Countiess companies have been scrutinising their activities for clues to declining profitability

Brent Walker's name proposals expand core pub ownership to 3,500 outlets and develop William Hill betting shops has boosted by disposals unrelated ties and financial restructuring to convert debt to equity. Countless other companies have been scrutinising their activities to identify underly-ing causes of declining profitability and tattered balance sheets. Boots, for instance, has

other areas of retailing? Olivetti is another example.

The group's declining fortunes could be reversed by cost cut-ting, new product development, alliances with key players and sourcing in low-cost producing countries. But more radical restructuring by Mr

Carlo De Benedetti, Olivetti's chief executive officer, might eventually be necessary. Cutting corporate life-support to

ailing subsidiaries is lead decision to make, but business activities could on it. For the privately-owned company, restructuring has had a different emphasis,

albeit following pro-cess. of regrouping several around core activities, the low complex.

its efforts on a life of marketing strategy. Reorganisation has still been an important source of profits, but the smaller could not expect achieve significant gains by cutting costs alone.

A careful examination of the beliefs and assumptions that have underpinned strategy has often been the starting point. Dependence on successful, single products and the benefits of paternalistic management by the founders and controlling shareholders are two common examples. These perceived strengths have turned out to be weaknesses in a rapidly changing market.

Normally, restructuring has required changes in top cult M maller companies where De manuers heen pressure from external to down unprofitable parts al the making Many owners have strong emotional ties with the activities, typically because they with

They must overcome these emotions however and start the restructuring process. There are five distinct steps: Auditing the business base by identifying sources of profits and key strengths and weaknesses in strategic business units, and reviewing the opportunity structure in each. ■ Identifying product and market options and evaluating in terms of prospects, profitability, and generation and organisational change.

Making in the areas of products, markets. operations, organisation and ■ Deciding on appropriate

vehicles to achieve objectives. such as organic growth or con-traction, acquisit disposals, strategic alligreenfield develop-

■ Implementing the strategy by cutting overheads and raisbreakeven, with financial restructuring to reduce gear-ing and generate cash. These

best prices for assets sold, or

how much more they might be able to the maintain ailing

However, which

criticism Mr Hughes argues that they are

under constant competitive

pressure. Others argue that the

banks would not use the same

firms time and again if the fee

of the Swippy

actions should be spelled out explicitly in a corporate restructuring plan, covering marketing, operations and finance for each business, with full consideration compatibility between different business units.

It is generally easier to do more for existing customers than for new In following this simple rule, restructuring has tended III reduce the spread of core activities as well as disposal of non-core businesses. The underlying rationale has been strategies with the capabilities people who direct, man-

When times are tough, being in the wrong business is an extravagance it in no shareholder will tolerate for long. focusing in the state not merely the in fashion. Rather. I model for development, a a return to be I the fundamental principles and practices that have been

The insolvency barons are doing just fine, writes Andrew Jack, but

Don't go calling them coffin chasers

vultures swooping over corpo-

Many go to some lengths to stress the positive side of their work, euphemistically calling themselves "corporate recov-ery" or "restructuring" special-

But the fact remains that businesses are struggling as a result of the economic downturn, work in insolvency has never been better. "It's sadly very busy," says

Coopers & Lybrand Deloitte has increased staff to 900 from about 700 ■ year ago

Chris Hughes, managing partner of Cork Gully, the insolvency arm of Coopers & Lybrand Deloitte, and unquestionably the largest practitioner in the business, with fee income cited as £84m for the.

last financial year.

The firm has increased its staff **10** 900, compared with has been a significant increase and Brighton. It hopes to open

In numbers and a higher utilisation of staff," Mr or the West of England by the Hughes.

Mr Mark Homan, head corporate reconstruction at Price Waterbouse, paints similar picture. "Our turnover has doubled in the last two years," he says. "We have added staff and the existing ones are working an awful lot of extra hours. The insolvency profession is in for a busy couple of years."

The corporate reconstruction division claimed fee income of 227.3m in the year to March 31, 1991, or 7 per cent of all revenues at Price Waterhouse, compered with 4.5 per cent a year

The patiern recurs at every level of the profession. "Firms are now just sitting back and waiting for the work to come in," says Mr. Philip Monjack partner with Leonard Curtis, a small accountancy ed in London which does nothing but insolvencies. He says staffing has risen from 40 to 60 over the last two years. The firm has opened

There are signs that the recent breathless rise in business is now beginning to slow. crously busy as we were in says Mr Homan. Business has, however, with "at a fairly high level". There will be no decline in

the overall volume of insolvency business for some time to come. Insolvency practitio-ners have the benefit of being ntie to judge things in brine of previous recessionary cycles. Bear an experience, many talk Mout an towned lag after the recession ends before the number of receiverships begins to decline. While companies struggle to recover as the economy picks up, slarge are to find working capital their growth, and run into dif-

One thing that has changed since the last recession is the state of the insolvency profession itself. The 1986 Insolvency Act introduced the concept of

IT HAS been a mixed year for British companies wishing in mise equity finance.

Those within inner

have found it relatively easy to raise funds: almost £10bn in

launched by the end of November, close to

he from who had not already joined the exchange

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found IIM

for insolvent companies which offers them the prospect of survival if the favour of a restructuring plan proposed by minimizer (who must be insolvency prac-

The Act will w firms' costs, too, points out this Hughes, by introducing series of new requirements including reports to creditors, and to the DTI on directors, which were not previously

The quality has Improved ... There were a few cowboys in the past'

It also tightened up on the qualifications required by people wanting practice. It introduced licensing for practi-tioners and parel the way for professional examinations, which were finally introduced last www.

as a result, Mr Ian Bond, president of the Practitioners of Insolvency and administration, a new option a partner with Cork Gully,

improved quite lot in the There were a lot cowpractitioner more competent

It the mergine, the mergamong the larger accountancy firms have created several giant companies incorporating insolvency prac-tices, which have taken over gubstantial market share from some of the smaller firms. Mr Homan believes this process is not yet complete, although he says there will always be a role

for small firms as well. The balance of business continues to vary between different firms, with some taking on a large element of "investigabalance their "executory" insolvency practice. Investiga-tions are often commissioned by a bank to assess whether to extend loans to a business, and may well never lead to insolvency. Its contribution to fees generally rises in more healthy economic periods and helps counterbalance the decline in

DCV.

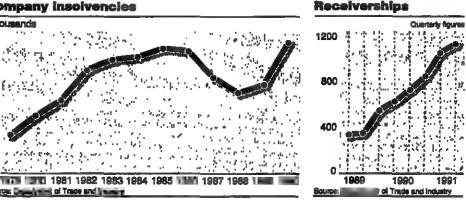
To the them for reiding over corporate dismemhardly fair, they are generally called mordained by law.

"We don't prob-lem," says and Hughes, "We try w bring some order and

decisiveness to a management so much trading on misfor and trying it and it out Company insolvencies A SA COLOR

were — particularly since higher professional fees for the creditors. They also point out that as a proportion of realised assets, the fees are very Mark Homan, choosing his words carefully, says: "Fee lev-els have returned to more senmakes II difficult in assess effectively they generate it

sible levels than during the mid to late 1980s when there was significant price cutting." He hurt by recent specula-tions on his salary. "It's a non-sense," he says. "I am taking home year I I did We taking very but I share them with he partners in parts of the business that are suffering. It helps to offset the downturn which is happening



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> **FINANCIAL TIMES NEWSLETTERS**

MAJOR CONFERENCE February 4th 1992, London SW1

MOVING FROM RECESSION TO RECOVERY WILL YOU BE READY?

Raising Expansion Capital Tax and Accounting

Legal Issues in Reconstructions and Workouts SPEAKERS - from Morgan Grenfell Intl; Hill Samuel; Lazard Bros; County Nat West; BDO Binder Hamlyn; Rowe 🏿 Maw; McKenna 🖫 Co;

It has been a mixed year for equity finance, writes Philip Coggan

The drawbridge of the stock market has been raised

1991, with companies "good tell" finding it

The new to a halt. Share prices in general have According to Peat Marwick, Marr were only been buoyant this year as the Gulf has has from 68 stock market flotations in the first nine months of the memory and investors have year, the lowest level for seven been able to look ahead to the figure disparity? One recovery of the UK economy in 1992-93. The FT-SE 100 Index has reached record highs (in reason is the downturn in the nominal terms at least), and institutions have had reasonably healthy in flows, UK economy. To launch

surrentul new issue, record steadily growing profits. It will found Many UK corporate balance the are that difficult 🛘 🖊 in the face of high interest rates in 1989-90 and then a decline in still weak following the 'borrowing binge' ul the late 1980s The number of new issues

further £10bn of rights

offerings that Many UK corporate balance are

still weak following

"borrowing binge" mi lim late
However, distress issues

are much more difficult to sell

to investors and

half of 1991 saw a number 🔰

flops, including issues from

would be even more depressed it not for investment making II a lot at a III strong companies to trust when in the if can excludes im privatised electricity companies, only 23 of the companies which joined the main actually Binizmin insum harm been imited in 1991 but Mr anticipates may dominate in with a

industrial commercial Profits may recover in 1992 but given the three-year trading record for companies in join the main market, it may 1993 or 1994 new Land Mount in substantial numbers.

The Unlisted Market (which requires ■ two year trading record) be dying a slow death by asphyxiation, as most companies have dealer to wait one extra pur for a main

market listing.
The flurry of rights has fallen im two categories: The first includes companies that are in "distress" conditions, where institutions agree to support rights issues in order to protect the value if their existing investments.

The second category of those companies which been able to escape some of the of the investment either because of warmings or because they are in a sector where spending has been relatively stable, for example, food retailing.

According to Bob Semple,

head of UK research at County NatWest, it is this second

sector which has dominated in

Can you finance your recovery? .

As im economic cycle moves out of recession and into recovery, businesses will be faced with the problem of financing their increased trading activities. For many MIII will mean illa funding arrangements will be stretched yet further.

As IIIII commented in Financing through IIII recession, our recent Special Briefing, lenders are taking an increasingly cautious approach 🜆 borrowing 🦪

E MOU Binder Hamlyn has considerable expertise belping businesses to present & their ram for finance. If you need advice in 🅍 🗪 or if you would 🕪 🛚 copy of our booklet Presenting your was for finance or our Special Briefing Financing through Ibm recession, then please contact:

Sally Brunning, WIO Binder Hamlyn, 20 PM Bailey, London EC4M 7BH.



Chartered Accountants

RDO Blader Hamiya & authorised in carry on investment business by the Institute of Chartened Accommission England and Water

FINANCIAL TIMES

Management consultancy Asset backed finance Corporate finance Management buy-outs

Private banking Venture capital Employee ownership Factoring

811 071-873-3760 Editorial: Surveys Forthcoming Surveys List/Synopses 071 573 4842 or Fax 071 873 3062

May 15

International manual acquisitions November \1

June 19 June 26 October Oraber 22 Amentikar 6

FH '92 April 1882

Past survey 271 873 4211 273 273 273

sector have been forced to values. Bad experiences with such as withdrawn in their hopes if 30 Hillsdown Holdings.

The year ahead may see an interesting clash between the Gresham Power and Ensign

needs of companies and the appetite of the for many paper, especially now use . government gilt programme will be competing for Institutional Link Companies want in

funds will need convincing for their institutional investors, they want in their issues expansion or reorganisation will not im good enough.

equity finance.

venture capital industry in hit by a combination of over-optimistic assumptions in the mid-1980s and the a high inverse rates and the recession on unquoted

more limited through UK economic downturn

specialising in the unquoted



FURTHER INFORMATION TELEPHONE

Reprints (minimum 100): Baker 17 Mills

to me annual returns. have made investors Designation of the Control of the Co suspicious W um valuations Those capitalists

> assets, and the result that most in the sector trade Il substantial month. It h hoped that a move, kee by the

Times have IIII been harder for unquoted companies trying

The of the on many unquoted companies has particularly marked. Management more limited such companies, with tend in her helped the blue chips

Investment

RELATED SURVEYS

British Venture Capital Association, towards Causeway fund which Association, towards conservative industry-wide provides development capital for quoted companies. valuation assumptions will

which have mental in the placed by we managers on are included to recently on the later of company development. A example ii iii iii Nor has sorry the helped

Meanwhile, several large capital providers have venture capitalists, with many being firmed to realise their

(which can will flexibility in mant in will only their holdings). that they have to hang on for

Small companies have been ul turn in tuer sources in finance, such 🖿 factoring, however. The mountain has understandably customers slow 🖿 pay, and 🚞 debt collection service

provided by a farmer use be of enormous help to a company's factoring where the company guaranteed payment — can even — obtained, in return — higher fee. During the end of the recession, in the early stages of recovery, EIII companies may be level to look harder if alternative

finance sources such factoring and leasing. The number was can use the equity for fund-raising will severely limited.

FINANCIAL STRUCTURING FOR **COMPANIES**

FEATURES - Strategies for Corporate Management

Liberating Profits Unlocking Capital - The Receivables Option

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Lawrence Graham.

Canadian ges suppliers dispute US price ruling

By Bernard Simon

A MOVE BY California A MOVE DI Camerina
regulators bring the
price of consumers has provoked an angry
dispute with Canadian

The Alberta provincial gov-ernment said this week that it will take retaliatory action against an order by the Calif-ornia Public Utilities Commission (CPUC) which would open access to the southbound pipeline sold at market prices, at the higher-priced shipments under

Ing-term contracts.

At the same time, Canada's energy minister Mr Jake Epp has threatened to invoke the dispute settlement mechanism of the US-Canada free trade agreement to stop what Ottawa regards as discrimination against Canadian suppliers. Western Canadian producers export about 1bn cubic feet of gas a day to California, equiv-alent to 40 per cent of their

output.

The bulk of the gas is shipped under contracts between a consortium of 190 producers and a subsidiary of Pacific Gas & Electric, the

power utility.
The unremitting North American "bubble" has forced the producers to competi from spot-market supplies

would almost certainly put further pressure on their returns.

The CPUC In month ordered in pipeline from about should opened in brokered supplies, it is with shipments from US

produced Ms Patricia Eckert, CPUC's president, said that she wanted to encourage Canada to adopt a "stand-back-and-let-the-mar-

ket approach colonger will be CPUC regulatory involvement be perceived as impeding direct negotiation with the producer choice," Ms Rekert said. The CPUC's order is due to take effect next

The producers view the actions as tantamount to a unilateral abrogation of their contracts, which are due to run to 1994. They also contend that greater price uncer-tainty would discourage future investment in the natural gas under to y on the same le pro-jects to expand to the capacity from Alberta to California.

one of which the existing pipeline.
Retaliatory measures planned by witholding export permits for interruptable short-term sup-plies of gas which could be shipped by the supply pool

Copper traders uneasy in wake of LME intervention

By Kenneth Gooding, Mining Correspondent

A FURIOUS debate about the technical squeeze in the London Metal Exchange's copper market flared up yesterday fol-lowing the LME's dented decision on Tuesday to limit backwardation (pre-mium for metal for immediate delivery compared with copper for delivery in three months). Some who believe the squeeze has kept copper price it artificially high levels, why the LME had not acted earlier.

IME had not acted earlier.

Mr David King, the
exchange's chief executive,
he still nonintervention, but this
there prospect
excessive unwarranted
volatility in the copper price
and an unnecessarily high
the 625 topper day limit on the £25 a tonne a day limit on the backwardation to remain in place at least for the rest of

Traders suggested LME operated in a way that created con-ditions for squeezes, citing in particular the fact that the options delivery day coincided with the futures delivery day on the third Wednesday of each month.
One said he had become

One said he had become increasingly uneasy about the way the market had developed in the past year. "I am fearful for the market and I am fearful for the LME because of what has happened and is happening," he told Reuter.

Traders suggested that Sumi-

Traders suggested that Sumitomo Corporation of Japan, which controls much of the copper stocks in LME ware-houses, first attempted to squeeze the market in May but was unsuccessful. "Since then he [Mr Yasuo Hamanaka, the senior Sumitomo manager who heads its copper trading business] has been rolling it, building a bigger position and not enough copper has been delivered to the market to dissuade him." said one.

Analysts and traders said they found it hard to accept comments by Mr Hamanaka

that his group had not tried to manipulate the copper price and acted only on clients' orders. "It is disingenuous. The argument that you need physi-cal metal in European ware-houses to satisfy just-in-time orders in Asia is difficult to swallow," said Mr Phillip Crowson, senior economic advisor at RTZ.

Crowson, senior economic adviser at RTZ.

Mr Robin Bhar, analyst at Carr Ritcat & Aitken, said it was in nobody's interest for Sumitomo to release quickly all ... LME stocks as this would send the price spiralling down. It was likely that the metal would be released gradually and the price over the next few weeks would drift down to

few weeks would drift down to about to £1,230 a tonne.

After the December option declarations passed calmly yesterday, cash copper closed at £1,306 a tonne, down £13, and three-month metal ... up The tion, which was £50.50 on Mon-and 111.50 Tuesday, night.

Report predicts low aluminium prices for next two years

LOW ALUMINIUM prices are likely to persist for the next two years, causing new smelter projects to be postponed or cancelled and leading to a shortage of supply in 1995, according to the Economist Intelligence Unit.

The EIU expects primary The EIU expects primary aluminium prices to average less than \$1,400 a tonne this year and in 1992, but to recover to \$1,575 in 1993, \$1,675 in 1994 and \$1,850 in 1995. This compares with an average realised price over the past 20 years of \$1,782 a tonne in 1991 dollars.

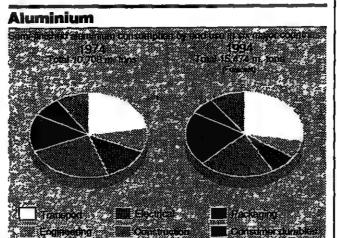
In a special report*, the unit points the primary smelters the former Communist bloc in the first Communist bloc in the first quarter of 1991 is estimated at \$1,384 a tonne.

When capital charges and a 15 per cent return on equity are included, the cost is \$1,708

"With mid-1991 metal prices around \$1,300, the average smelter is not covering operating costs", says the report. "Although costs are expected to decline slightly in the abort term, the next two years will be difficult for primary smalters and profitability will be low. High-cost operations will be under pressure to close. The report suggests that new

low-cost smelter capacity requires average prices of

"Smelter projects will there-



fore be postponed or cancelled could lead to a shortage of sup-ply after 1996," it adds. Given a forecast that growth in real gross domestic product in the OECD countries will average 2.5 per cent a year to 1995, demand for semi-finished

aluminium products is expec-ted to increase by an annual 2.4 per cent outside the former communist world. In the centrally-planned economies, how-ever, demand will stagnate as strong growth in China is off-Union and eastern Europe. The fastest-growing end-use

- London POX

market for aluminium in the years to 1995 will continue to be the packaging sector, according to the KIU. This will include growth in the Euro-pean aluminium can market, as well as consolidation of the can's position in the US.

Strong growth will also be seen in the transport sector. "This will mainly take the form of demand for aluminium castings. Demand for sheet and bodies will grow more slowly," says the report.
*Aluminium to 1995: the Path to Profitability", £175 or \$365 from the EIU, 40 Duke Street, London

World Commodities Prices

DOM METAL IDCOMANGE

Copper, Grade A (2 per tonne)

Cesh 1905-7 3 months 1292-9,5

m, 99.7% purity (9 per loans

1085.5-6.5 1112-3

NZ loses its kiwi fruit crown to Italy

By Robert Graham

ITALY HAS overtaken New Zealand to become the world's largest producer of the kiwl

Production in Italy this year is expected to be 230,000 tonnes, against 200,000 tonnes in New Zealand, according to the Italian kiwi producers' association, CIK.

Italian growers now have some 19,000 hectares under kiwi cultivation, generating an annual turnover of L700km (2324m).

(2324m).

The main production areas are in Pledmont, Emilia Romagna, Latina and Puglia.

The area under cultivation is unlikely to increase much more, to avoid saturating the international market.

However, the CIK plans to promote sales of the fruit in the domestic market, where the harvest is from October to February. New Zealand, which exports

New Zealand, which exports
30 per cent of its production to
Europe, begins selling at the
start of the year.

Producers in New Zealand
claim that although Italy has
overtaken them in volume,
they maintain the edge in
quality.

US 'will keep sugar quotas after Uruguay Round deal'

By Canute James in Miami THE US will not immediately

dismantle sugar import quotas even if an agreement is reached in the current Uru-guay Round negotiations. Mr Craig Thorn, deputy director for multilateral trade policy affairs in the US Department of Agriculturs, told a conference in Misual that the quotas, for 1.25m tonnes this year, were a safeguard for the US industry.

Mr Thorn said the quotas would be maintained for a five would be maintained for a five year transitional period after a Uruguay Round agreement on cutting subsidies to producers and removing barriers to import. After this, the import quotas would be removed.

"As a "" the Uruguay Round we would expect an increase in import demand and significant cuts in subsidies, especially in the Eurodies, especially in the European Community," Mr Thorn said. "Production and con sumption will be more in line and we expect international prices to be more stable. We expect a slight decline in US production but US rounction but US work would stay at the same lavel."

Green field site in Essex I

David Blackwell on Rhône-Poulenc's organic triaks

HE FIRST organic through the soil at Boarded Barns Farm in Essex, and farm manager Lister Noble

"Tve waited three years for this", he says enthusiastically. Not that Mr Noble staking his future on organic farming he is employed by Rhône-Poulenc, Europe's biggest agro-chemical manufacturer.

chemical manufacturer.

Why is such a company converting a farm to organic production, which if successful could adversely affect the market for its own products? "We were being asked questions on farming, and we did not know the answers", explains Mr Bob Joice, company's product steward-ship manager. ship manager. Rhône-Poulenc decided

Rhône-Poulenc decided convert part of Boarded Barns farm to organic production while continuing to farm the rest with conventional methods. The results will be compared over 10 years. "Very little credible scientific research has been done into organic farming and its commercial viability", Mr Noble. "Rhône-Poulenc in research based. wanted to farming."

farming."
The lack of proper research into organic farming and the confusion surrounding the subject was highlighted last week, when the Prince of Wales distanced himself form a Royal tanced himself from a Royal Agricultural Society of England report describing organic farming as upon nomic, usus during and

unrealistic.
The report defended modern farming's use of and other chemicals, saying allegation were exaggerated. The Prince and consumers had not been properly consulted.

Boarded project has excited much interest from farmers.

has excited much interest from farmers, under the little and even other chemical companies. This is welcomed by Rhône-Poulenc, which anticipated a cynical reaction by getting the project monitored by outside bodies, includently acrealture ministre. and wildlife organisations. The farm is registered with the UK Register of Organic Food Standards, and Mr Noble is a member of Organic Former and ber of Organic Farmers and

Growers.
Mr Noble has managed the farm, tucked behind Rhôns-Poulenc Agriculture's quarters near Ongar, he 14 years. The soil is similar to that across much of grain-growing country, and he has followed a normal rotation policy of milling beaus and race Herbicides, pesticides and fungicides are used on the conventional side of the farm, but the crops are walked on a regular basis and nothing is applied

(Prices supplied by Amsigameted Metal Trading)

Close Previous High/Low

RAUM 50 troy oz; \$7troy oz. Close Previous High/Low

365.2 367.7 ER 5,000 troy oz, cents/troy oz.

AM Official Kerb close Open Interes

Total daily turnover 35,867 lots

Total daily turnover 4,432 lots

Total daily turnover 717 lots

14.960 lots

4,901 lots

39,634 lots



attention has been paid to con-servation. Trees have been planted to replace those grow-ing old and diseased, and hedges are carefully trimmed, with promising self-seeded, trees marked and left to grow. A one metre-wide strip of land is left untreated by any chemi-cal either side of the hedges to encourage small mammals. Burn owls have been released on to the farm and nesting

boxes have been put up.

Markers abound insect and small mammal trape have been set up by research groups, including teams from Southampton and Resding unt-Ponds have been cleared and dug out; the main by an under-ground spring and is stocked.

jects. "They give me great pleasure, they give pleasure to other people and they are very beneficial to wildlife", he says. He jumped at the chance of trying organic farming.

he costs are considerable. The land is put to grass for two years to clear all traces of chemicals. In ther all traces of caemicals, in the first year, including the cost of fencing (to be written down over 10 years), costs are more than \$280 a hectare, while income from grazing cat-tle is roughly \$100.

When the first organic wheat cover is hereasted part year. Mr.

crop is harvested next year, Mr Lister expects a yield of around L tonnes ■ hectars. Organic wheat is expected to fetch a premium, but he points out there is no guarantes. Last year, organic milling wheat was around £260 a tonne, but the price has fallen this year to 2205 a tonne.

While this is still wall above the £130 a tonne for conven-

At the same time, great tionally grown colling when ttention has been paid to con-which yields 8 to 9 tonness ervation. Trees have been bectare, Mr Noble is not convinced that the price will not fall further next year. It's On a conventional rotations the farm would aim to produc the farm would and up rounce, a crop of milling wheat every three years, with break crops of rape or beans for cattle feelin. On the organic rotation, a have yest of milling quality wheat would come round only pros#ateme1

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every five or six years.

The change in technique: required in switching to organic is considerable. On the conventional side of the farm, conventional side of the farm, rogue bean plants coming up, with the winter wheat are east fly got rid of with a spray that rills off broad leaved plants. On the organic farm, the beauty have to be raked out with a new machine similar to a glant electric lawn rake. This is expected to decrease the voyage th expected to damage the young wheat, so the organic field is, seeded at 250kg a hecture, compared with 190kg a hecture on the conventional fields.

The form will also be investi-

ing in a surayer for seaweed extract, which will be applied later this month to strengthen the crop. "I'll believe this results when I see it", says Mr Noble. "But other organic! growers have said it can be beneficial."

He is taking advice all the time, because the is starting from scratch. He is committed. to running the organic side of the farm as well as the other haif — otherwise he believes, the whole experiment would be

invalid.

"Agriculture has never stood! still. This could alter the direction of our r example, with moves thio intewill also have all this informa-tion which no-one else will have, and that has to be to our-

MARKET REPORT Unit edged shead on its London buillon market, mainly an

buying. Meet that Vneshakonombank, the Eurici loreign 🜃 bank, 🗏 🖿 suspend principal payme today | market initially indicate and limit largely the news bullish, with the Lawrence likely = than outright gold mile. Lauden cocoa named sharply charle there appeared in buying although Maria was little Amparanal result kept a litera and

London Markets SPOT MARKETS

Crude of (per barrel FOB)		+ or -
Dubel	\$16.30-6.35	025
Brent Blend (dated)	\$19.10-8.25	
Brent Blend (Jan)	\$19.35-19.40	-0.05
W.T.I. (1 pm est)	11 2 17	-0.00
Oil products (NWE prompt delivery per to	Miles CIP	+ pr-
		_
Premium Geodine Gas Oil	\$216-218	-0 -1 ₀
Heavy Fuel QII	\$183-184 \$74-76	-142
Naphtha	\$189-190	-1-2
Petroleum Arpus Estimates		-1.2
Other		+ 01 -
Gold (per troy oz)	\$364.90	# 1,15
Silver (per troy oz)	403.00	-1.00
Pletinum (per tray oz)	\$367.00	+3.50
Palladium (per troy o2)	\$83.75	+0,60
Copper (US Producer)	109.0c	
Lead (US Producer)	37.0c	
Tin (Kusia Lumpur merket)		-101
Tin (New York)	\$254.0	+1.5
Zinc (US Prime Western)	62.0c	
Cattle (live weight)†	105.56p	+1,35*
Sheep (dead weight/†	157.22p	+18.5
Pigs (live weight)†	84.76p	-4.18
London daily sugar (raw)	\$234.0x	+4,5
London daily sugar (white)	\$280.0x	+0.80
Tale and Lyle export price	\$240.0	+25
Barley (English feed)	£121.6	
Maize (US No. 3 yeliqui)	£146.0	
Wheat (US Dark Northern)	CIOI	
Flubber (Jan) 🛡	\$1.00p	
Rubber (Feb) 🎔	\$1.25p	
Rubber (KL RSS No 1 Jan)	220m	
Coconut oil (Philippines)§	\$595z	
Palm Oil (Meleysian)§	\$357.5	+5.0
Copre (Philippines)§	\$385	+5
Soyebeens (US)	₹147.0	-3.5
Cotton "A" Index Woolkops (64a Super)	62.00c	+0.30
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o-centa/lib. r-ringgit/kg, q-J	en t-Sep/Dec	u-jen/
Mar x-Nov/Dec y-Jan/Feb	2-Dec/Jan.	IDOM
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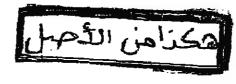
for many from the ICX haling. By midday film Time were down on will the pay with plans by Brazil would to be approved by Brazil's exporters, who import a free Marine Di III LME zinc prices were easier, and the many under the Overpelt process closure, rumoured I'm a week. Although likely in reduce any surplus. Inclosure will and bring market Into man unless there is ■ pick up in demand, dealers min. 22-month lows, but with fundamentals remaining bearish, prices we will be a second

_ Cc	mpiled	from	100
SUGAL	R - Lond	ion POX	(\$ per tonne
New		Previous	High/Low
Mar	100.00	- 4	100
Acces	189.40	200	198.20
Aug Oct	IBBAL	200.00 199.60	34
		Previous	High/Low
Mar	290.2	279.7	290.5
-	7	280.7	MATERIAL STATE
Aug	284.9		284.9 283,3
	- 1	265.0	265.0
	er: Flew 6 1588 (1915		s of 50 tonnes.
Peris- '	White (FF		: Mar 1570.79, Mar
1567.51			
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			High/Low
Jan	19.4		19.12
Feb Mer	19.30 19.24		100
Apr	18.4		18.94
May	10.00	2.4	18.93
Jun .	18.9		18.85
Jul IPE ===	18.80		18.80
	er 25861 (· · · · · · · · · · · · · · · · · · ·
	L - PE	,	\$/tonne
	Latest	Previous	High/Low
Dec		185.25	162.50
Jan			
Feb		166.25	183.50
Mar Apr	175.25	176.50	182.00 179.25 176.75 174.25
May	173.50	174.25	174.00 172.75
Jun	173.75	174.00	174.75 173.00
Juli Aust	174.76 177.25	175.75 177.00	174.75 174.00 178.60 175.60
<u> </u>			
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year	in the lang	history of	marketing wool.
Then	ecovery is	om low pol	nts reached in n wools has been
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		THE PERSON NAMED IN	E/ISHMe
	Name of Street	Previous	High/Low
Dec	200	790	731 723
Mar	-	762	781 785
May		785	803, 790
Jul	-	809	627 814
Sep		833	860 BS7
Deg		862	878 884 906 891
May	=	935	907
Sep		935	954 940
Turnovi	tr III /	4055)	d 10 monde
	ndicator ((SDF	ts per tonnel. Deliv
price III		948.49 (943.	62) 10 day average
for	-	(951.75)	
COFFE	E - Loui	don FOX	\$/honne
	Close	Previous	High/Low
Jun		1090	1085 1070
Maur		1035	1036 1020
May	-	1019 1009	1005 998 1005 1000
Step		1020	1010 1006
Ngy	1025	1030	1025
There	or 1469 /1	399) lots of	5 tronts
			ents per pound) for
Dec.3:	Comp. di	Wy 68.75 (86	1.45) III day average
65.22 (6	5.02)		
			, Merch II 892
B 100	- 1	onddii FQX	
	41.00		High/Low
Mar	121.0	117.0	
Apr	127.0	119.0	119,0 118.0
May		140.0	139.0 137.5
Turnove	r 99 (220	lots of 20	Aprines.
-11	-	PO:	K
	Ciose	Previous	ffigh/Low
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Jun	60	Liete III 20	121.70
Jun	50	lots 20	-
Jun Transport		lots = 20	-
			\$10/index point
FREEGI	Tr -	Previous	\$10/Index point
	16.00		\$10/index point
PRESCRIPTION Dec Jan Apr	Tr -	Previous 16.23 16.60 16.60	\$10/index point High/Low 18.25 18.00
PRESERVE Dec Jan	16.00 16.50	Previous 16.23 16.60	\$10/Index point High/Law 16.25 18.00 18.65 18.50
PRESCRIPTION Dec Jan Apr	16.00 16.50	Previous 16.23 16.60 16.60	\$10/Index point High/Law 16.25 18.00 18.65 18.50
PRESCRIPTION OF THE PROPERTY O	16.00 16.50	Previous 16.23 16.60 16.60 15.75	\$10/Index point High/Law 16.25 18.00 18.65 18.50
Dec Jan Apr BFI Turnove	16.00 16.50	Previous 16.23 16.60 16.60	\$10/Index point High/Law 16.25 18.00 18.65 18.50
PRESCRIPTION OF THE PROPERTY O	16.00 16.50	Previous 16.23 16.60 16.60 15.75	\$10/index point High/Low 18,25 18,00 18,65 18,50 18,65 16,50
PRESCRIPTION OF THE PRESCR	16.00 16.50	Previous 16.23 16.60 16.60 15.75 Ion FOX	\$10/Index point High/Low 16,25 16,00 16,65 16,50 16,95 16,50
PREMICE Dec Jan Apr EFI Turnove Wheel Jen Mar	16.00 16.50	Previous 16.23 16.60 16.60 15.75	\$10/index point High/Low 19,25 19,00 19,65 18,50 18,95 16,50 12,95 16,90
Pressor Dec Jan Apr Biri Turnove Wheek Jan Mar May	16.00 16.50	Previous 16.23 16.60 16.60 15.75 Ion FOX	\$10/Index point High/Low 16,25 16,00 16,65 16,50 16,95 16,50
Pressor Dec Jan Apr Biri Turnove Wheek Jan Mar May Jun	16.00 16.50 16.50 - Long 124.80	Previous 16.23 16.60 16.60 15.75 Jun FOX 124.90 128.40	\$10/Index point High/Low 16,25 16,00 16,65 16,50 16,95 16,50 125,00 124,90 125,00 124,90 125,00 124,10 131,55 131,00 133,15
Pressor Dec Jan Apr EFI Turnove Wheet Jen May Jun Bartey	16.00 16.50 16.50 124.80 132.90 Close	Previous 16.23 16.60 16.60 15.75 Ign FOX 124.90 128.40 133.00 Previous	\$10/Index point High/Low 16,25 16,00 16,65 16,50 16,95 16,50 125,00 124,90 125,00 126,10 131,55 131,00 133,15 High/Low
PRESECTION Dec. Jan Apr EIFI Turnove Wheet Jan May Jun Barley Jan	16.00 16.50 16.50 124.80 132.90 Close	Previous 16.23 16.60 16.60 15.75 lon FOX 124.90 128.40 133.00 Previous 119.35	\$10/index point High/Low 18.25 18.00 18.65 18.50 18.95 16.50 125.00 124.80 125.00 128.10 131.55 131.00 131.55 131.00 131.55 131.00 131.55 131.00
PRESECTION Dec Jen Apr EPI Turnove Wheet Jen Mar May Jun Barley Jan Mar	16.00 16.50 16.50 1.50 1.24.80 132.90 Cicse 119.40 122.60	Previous 16.23 16.60 16.60 15.75 Ign FOX 124.90 128.40 133.00 Previous	\$10/Index point High/Low 16.25 16.00 16.65 16.50 16.95 16.50 125.00 124.60 125.00 124.60 125.00 124.10 125.15 125.15 High/Low 119.50 119.30 122.85 122.60
PRESECTION Dec Jan Apr EPI Turnove Wheet Jan Mar May Jun Barley Jan Mar May May May May	16.00 16.50 16.50 1.50 1.24.80 1.32.90 Close 1.19.00 1.22.40 1.24.45	Previous 16.23 16.60 16.90 15.75 15.75 124.90 128.40 133.00 Previous 119.35 122.75	\$10/index point High/Lore 19,25 19,00 19,65 18,50 18,95 18,50 125,00 125,00 125,00 125,10 131,55 131,00 133,15 High/Lore 119,50 119,30 122,85 122,60 124,46
Press of Pre	16.00 16.50 16.50 124.80 124.80 132.90 Close 119.40 122.60 124.65	Previous 16.23 16.60 15.75 len FOX 124.90 128.40 133.00 Previous 119.36 122.76	\$10/index point High/Low 18,25 18,00 18,65 18,50 18,95 16,90 125,00 124,80 125,00 128,10 131,55 131,00 134,55 131,00 134,55 131,00 128,85 122,60 124,460 124,461 124,465 124,465 124,465
Pressor Pressor Dec Jan Apr BIPI Turnove Wheet Jan May Jun May Jun Turnove Turnove	16.00 16.50 16.50 124.80 132.90 122.60 122.60 124.45 1500 of 1	Previous 16.23 16.60 15.75 124.50 128.40 128.40 122.76 122.76 122.76 120.00 70mmes.	\$10/index point High/Low 18.25 18.00 18.65 18.50 18.95 16.50 122.00 124.80 123.50 128.10 131.55 131.00 134.55 131.00 122.85 122.60 124.46 119.50 119.30 124.46 124.46 134.46 134.46 134.46 135.50 134.46
Press of Pre	16.00 16.50 16.50 124.80 132.90 132.90 122.60 124.45 124.45 124.45 124.45 124.45 124.45 124.45	Previous 16.23 16.60 15.75 124.90 122.40 123.00 Previous 119.35 122.75 100 Toranes.	\$10/index point High/Low 18,25 18,00 18,65 18,50 18,95 16,90 125,00 124,80 125,00 128,10 131,95 131,00 133,15 High/Low 119,50 119,30 122,85 122,60 124,46 124,46 124,46 134,55 135,00 135,15 145,50 14
Pressor Pressor Dec Jan Apr BIPI Turnove Wheet Jan May Jun May Jun Turnove Turnove	16.00 16.50 16.50 124.80 132.90 132.90 122.60 122.60 122.60 123.40 160 of 1	Previous 16.23 16.60 16.60 15.75 lon FOX 124.90 128.40 138.00 Previous 122.76 456 (242), E 100 Tornes POX [Ce Previous	\$10/index point High/Low 18.25 18.00 18.65 18.50 18.95 16.50 122.00 124.80 123.50 128.10 131.55 131.00 134.55 131.00 122.85 122.60 124.46 119.50 119.30 124.46 124.46 134.46 134.46 134.46 135.50 134.46
Press of Pre	16.00 16.50 16.50 124.60 124.60 132.90 Close 119.40 124.45 - Whost I lotel of Lendols Close 102.5	Previous 16.23 16.60 16.60 15.75 Ion FOX 124.90 128.40 133.00 Previous 119.35 122.75 495 (242), E 100 Tornes POX [Ca	\$10/index point High/Low 18,25 18,00 18,65 18,50 18,95 16,90 125,00 124,80 125,00 128,10 131,95 131,00 133,15 High/Low 119,50 119,30 122,85 122,60 124,46 124,46 124,46 134,55 135,00 135,15 145,50 14
Pressor Pre	18.00 16.50 16.50 124.80 132.90 132.90 122.60 122.60 122.60 102.5 103.0	Previous 16.23 16.60 16.60 15.75 Ion FOX 124.90 128.40 133.00 Previous 119.35 122.75 495 (242), E 100 Tornes POX [Ca	\$10/index point High/Low 18,25 18,00 18,65 18,50 18,95 16,90 125,00 124,80 125,00 128,10 131,95 131,00 133,15 High/Low 119,50 119,30 122,85 122,60 124,46 124,46 124,46 134,55 135,00 135,15 145,50 14
Press -	16.00 16.50 16.50 1.50 124.60 132.90 Close 112.60 124.45 - Whost lotal of 102.5 103.0 105.0	Previous 16.23 16.60 16.60 15.75 lon FOX 124.90 128.40 138.00 Previous 122.76 456 (242), E 100 Tornes POX [Ce Previous	\$10/index point High/Low 18,25 18,00 18,65 18,50 18,95 16,90 125,00 124,80 125,00 128,10 131,95 131,00 133,15 High/Low 119,50 119,30 122,85 122,60 124,46 124,46 124,46 134,55 135,00 135,15 145,50 14
Press Grand Press	16.00 16.50 16.50 12.480 124.80 132.90 Ciose 1192.60 122.60 122.60 124.45 100al of 1 100al of 1 100.0 105.0 107.0	Previous 16.23 16.60 16.60 15.75 Ion FOX I24.50 128.40 128.00 128.00 Previous 119.25 122.75 IOS Tornes POX [Ca Previous 105.0 105.0 105.0 105.0 105.0	\$10/index point High/Low 18,25 18,00 18,65 18,50 18,95 16,90 125,00 124,80 125,00 128,10 131,95 131,00 133,15 High/Low 119,50 119,30 122,85 122,60 124,46 124,46 124,46 134,55 135,00 135,15 145,50 14
Press of Pre	16.00 16.50 16.50 124.60 132.90 Close 112.60 124.45 - Wheat 102.5 103.0 107.0 107.0	Previous 16.23 16.60 15.75 15.75 124.90 128.40 133.00 Previous 119.35 122.75 105.00 105.00 106.00 106.00 106.00 106.00	\$10/index point High/Low 19,25 19,00 19,65 18,50 18,95 16,50 18,95 16,50 128,10 131,55 131,00 133,15 133,15 High/Low 119,50 119,50 122,45 Isariey 98 (11).
Press of Pre	16.00 16.50 16.50 124.60 132.90 Close 112.60 124.45 - Wheat 102.5 103.0 107.0 107.0	Previous 16.23 16.60 16.60 15.75 Ion FOX I24.50 128.40 128.00 128.00 Previous 119.25 122.75 IOS Tornes POX [Ca Previous 105.0 105.0 105.0 105.0 105.0	\$10/index point High/Low 19,25 19,00 19,65 18,50 18,95 16,50 18,95 16,50 128,10 131,55 131,00 133,15 133,15 High/Low 119,50 119,50 122,45 Isariey 98 (11).
PRESS - Dec Jan Dec Jan Turnove Wheet Jen Mar May Jun Turnove Jen Pros - Pros - Pros - Turnove Turnove Turnove	16.00 16.50 16.50 12.60 124.80 122.60 122.60 122.60 102.5 103.0 107.0 107.0 107.0	Previous 16.23 16.60 16.60 15.75 Ion FOX 124.50 128.40 128.40 128.40 129.25 122.76 Ion Tornes Ion Ion Tornes Ion	\$10/index point High/Low 19,25 19,00 19,65 18,50 18,95 16,50 18,95 16,50 128,10 131,55 131,00 133,15 133,15 High/Low 119,50 119,50 122,45 Isariey 98 (11).
Press of Pre	16.00 16.50 16.50 16.50 124.80 124.80 132.90 122.60 122.60 122.60 124.45 103.0 105.0 105.0 107.0 107.0 107.0 107.0	Previous 16.23 16.60 15.75 15.75 124.90 128.40 123.00 Previous 119.35 122.75 105.0 105.0 105.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0	\$10/Index point High/Low 19,25 19,00 19,65 18,50 18,95 16,50 18,95 16,50 128,90
Press of the second of the sec	16.00 16.50 16.50 12.480 124.80 132.90 Close 119.40 122.45 102.5 103.0 105.0 107.0 107.0 107.0 107.0 107.0 107.0	Previous 16.23 16.60 16.60 15.75 len FOX 124.90 128.40 133.00 Previous 119.35 122.76 495 (242), E 100 Tornes POX [Ca Previous 105.0 105.0 105.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0	\$10/index point High/Low 19,25 19,00 19,65 18,50 18,95 16,50 18,95 16,50 128,10 131,55 131,00 133,15 133,15 High/Low 119,50 119,50 122,45 Isariey 98 (11).
PRESS - Dec Jan Dec Jan Turnove Wheet Jen Mar May Jun Turnove Jen Pros - Pros - Pros - Turnove Turnove Turnove	16.00 16.50 16.50 16.50 124.80 124.80 132.90 122.60 122.60 122.60 124.45 103.0 105.0 105.0 107.0 107.0 107.0 107.0	Previous 16.23 16.60 15.75 15.75 124.90 128.40 123.00 Previous 119.35 122.75 105.0 105.0 105.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0	\$10/Index point High/Low 19,25 19,00 19,65 18,50 18,95 16,50 18,95 16,50 128,90
Press of the second of the sec	16.00 16.50 16.50 12.480 124.80 132.90 Close 119.40 122.45 102.5 103.0 105.0 107.0 107.0 107.0 107.0 107.0 107.0	Previous 16.23 16.60 16.60 15.75 len FOX 124.90 128.40 133.00 Previous 119.35 122.76 495 (242), E 100 Tornes POX [Ca Previous 105.0 105.0 105.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0 106.0	\$10/Index point High/Low 19,25 19,00 19,65 18,50 18,95 16,50 18,95 16,50 128,90

and the bat	William)							1000 44	
Cash 3 months	296-7 304.5-6.6	395- 304-	4	288/29 307,5/3	8		99-8.25 06-7	205-6	
Mickel (S p			_					Total de	illy turn
Ceah	7068-70	7960		7030/70		7	025-55 090-5		
3 months	7095-100	7100	-10	7095/70	350	7	080-5	7090-5	
The (5 per t		-	-		_		- 60	Total	deliy tu
Cash 3 months	5475-90 5825-80	5470 5620		5475/5/ 8630/52	4/U 520		477-80 525-30	8825-30	
Zinc, Speci	el High Gra	de (S pe	r tonne	,	_			Total de	Hy ture
Cash 3 months	1222-4 1203-8		5.7.5	1210/1	199	1;	228.5-8.0 208.6-9.0	1902-5	
SPOT: 1.77	g C/S rete: 35	5 mo	nthu: T.	7401		d n	nonthe: 1	JŽ[1	
LONDON	plied by N	ARKET	a bud			Ne	ew 1	fork	
Gold (fine (HI FILMER	C aquit	- Indi		GOLI	100 tres	02. \$/broy	072
		E 48	t, aqui	VIII (SIII)			Close	Previous	High
Close Opening	364.65-36 363,40-36	33.80				Duc	385.1		100
Morning to Alternoon f	385.70 x 365.25		205.60X			Jan	386,4	384.9	
Day's high	306,40/36	96,70	400.774			Feb Apr	367.9	366.4 366.8	369.6 371.5
Day's low	363.10/36					Jun	372.8	3371.2	374.1
Leco Ldm R		anding	Rates ((Va USS)		Aug	375.3 377,8	373.7 376.2	0
1 month	4.61	6 mc		4.18		Dec	380.4	378.8	381.0
2 months 3 months	4.47	12 10	onthe	411			383_1	381.5	Ű
Strer fiz	p/fine oz		US cts	equiv		PLAI	Close	Previous	Nigh/
Spot	227.75		405.25			Jan	CHOOSE	365.2	rigin
3 months 6 months	223,65 239,96		409.95 414.95			Apr	369.8	367.7	371.0
12 months	251,90		424.65			Jul Oct	372.3 378.3.	100	0
GOLD COR								rby oz, cent	
(Prices Rup							Close	Previous	High/
	\$ price		tupe 2			Dec	400.4 -	400.6	403.0
Krugerrand Maple lest	365.25- 377.00-	368.25 378.00	205,75	205.25 212.75		-	402.2	402.5	0
New Sover	ign 89.50-9	0.50	50.50	51.00		Feb Mar	405.7	404.4 406.2	405.0
TRADED 0	DESCRIPTIONS					May	409.5 413.0	410.0 413.5	412.0
Algorinion		Cella		Puts		Sep	416.7	417.3	416.0
Strike price						Dec	422.3 424.3	423.0 425.0	425.0 0
1000	110		7	╼-		Mar	426.2	429.0	430.0
1100	42	78	38			HEOH	GRADE (X)PPER 25,0	000 lbs;
1200	11	35 Cadia	104				Close	Previous	High/l
Copper (Gra	116		26	Pute	1	Dec Jan	100.55	100	200
2150 2250	68	72	66 131	108	i	Feb	99.90	100.80	100.85
2350	24	40	131	171		Mar Apr	99.80 39.30	100.30 99.95	12
Colleg	Jar	Mar	Jan	-	- 1	Apr May		99.95	99.70
	65	55	1	U		Jun Jul	88.65	99.10	99.10 99.10
=	25 8	29 12	11 42			=	88 G5	98.60	II 96.65
	Ma	r May	Mar			_			
	56	79	25	Ε.	:	angr		711" 112,00	
-	41 32	64 51	36 52				CHA	Previous	High/L
			Jan	Feb	1	Mer May	211	9.07 8.96	9.20 9.04
Breek	23	55	42			Oct	8.82	8.95 8.94	
1950 2000	9	98 21	30	80 97 134	ì	Mer	8.85	8.91	100
2050	2	21	2	134			8.84	8.89	0
			•						٠.

	Latest	Previous	High/Lo	w		HCag		manufacture to	
len	-	20.51	20.78	Shape	- 30TA			cents/60tb b	Julius:
	20.50	20.44	30.00	20,29	_	Clove	Previous	High/Low	
	20.42	20.30 20.21	20,48	20.16 20.08	Jen-	662/0	655/4	664/6	664
lay	-	20.13	20.27	14.00	Mer	566/6	\$61/0.	570/4	861
un	•	20.08	20.22	200	Mey Jul	574/8	357/2	576/4	568
	20.10	-21	20.18	19,93	Aug	583/4		583/4 - 585/0 -	.575 578
	20.02	des and	20.07	19.90	Sep	682/4	576/0 · ·	58474	679
-	20.00	19.91	20.01	19.95	_ Nov	585/2	579/2	.50(E/G)	579
-ATEN	Q QIL 4	2,000 US ge	ilis, contro	US galls	Jen			4	
		Previous	High/Len		SOYA		60,000 lbs;		
	6020 6020	5947 6962	6010 6035	5890 5830		Closs	Previous	High/Low	1.0
	6855		6675	0630	Dec	19.72	19.28	19.76	193
	5850	6670	5880	5580	Jen	19.81	19.37	18.90	19.5
ley i	5480	6390	5490	5420	May	20.35	19.67	20.27	19.4
	5365	6300 6340	5395		Jul	20.60	100	20.82	20.2
	5410 <i>5</i> 548	5455	5 5 48	5545	Aug	20.75	444	20.86	20.5
			5690	5060		100			20.4
OCOA	10 tonn	85;\$/kmm&s			SOYA	BEAN WE	AL 100 tone;	Siton	
	Close	Previous	High/Lov			Close	Previous	High/Low	
	1229 1278	1205 1255			Des	174,7	173.6	175,0	173.
ar ay	1310	1290	1313	1295	Jan	172,7	171.7	173.1	171
d t	1345	1925	1344	1329	Mar .	170.8	170.5	171.4	169.
ep ec		1348	1359	1366	Jul	171,1	170.5 171.7	171.7 173.0	170.
DC .	4 400	1.005	0	0 '	Aug	173.3		178.5	172
ar .	1439	1419 1441	1424	6	Sep	178.2		174.0	172
7	1484	1464	ŏ.	ŏ		186.S		. 185.5 ···	185.
	1608	1489	1486	1488	MAZE	5.000 bu	min; cents/5	50s bumbel	
OFFEE	*C* 37.	500lbs; cen	ts/lbs				1000	High/Low	
	Close	Previous	High/Low		Dec	239/4	238/6	240/0	237/
	78.80	80.75	20.80	78.50	Mar	248/6	248/0	- 249/2	246/
	12,55 15,30	85.20	85.75	82.50	May	255/4	254/6	256/0	253/
	55,260 56,10	87.70 90.50	88.35 90.50	86.00	Jel Sep	257/2	260/2 257/2	261/4	250/
	10.75	92.75	90.20 93.25	90.75	Dec .	255/0	255/0	258/0 256/2	256/ 253/
tc 8	14.75	96.10	95.00	94.75	Mar	251/4	261/4	261/6	261/
ter (7.40	98.75	0	e .	WHEA	T 5,000 bu	Min; certs/	BORb; bushel	-
VETON	50,000	cents/iba			•	Citee	Previous	High/Low	
	Close	Previous	High/Low		. Dec	390/2 363/4	386/2 381/0	360/4 384/0	385/ 379/
					May .	380/4	360/4	362/4	356/
	57,47 56,48	58.25 59.86	57,97 58,62	57.45 50.06	Jul	329/2	330/4	331/0	328/
	80,47	60.80	80.80	80.10	Sep -	333/4	336/0	337/3	332/
a (1.35	61.65	61.40	60.00	Dec	346/4	348/0	348/4	344/
	53.25	63.46	63.00	62.90	LIVEC	ATTI P 40	000 lbs: cen	No. of Steam	
	53,79 54,83	63.90 65.10	63.79	63.50 0		Close		Hohilow	
-	B5.377	65.85	5	0		73.20	73.12	73.40	** ·
PANG	E JUIÇE	15,000 fbs;	cents/ibe		Feb	74.10	73.82	74.25	72.80 73.40
-	-	Previous	High/Low		Apr	73.85 70.22	73.82	74.15	73.60
	185.00	7.50		154,75	Aug	68.50	70.22 68.67	70.40 85.80	70.07 68.50
er 1	165.90	165.60	166.75	185,80	Oct	68,90	69.20	08.30	68190
	165.80	165.75	186.50	165.50	Dec	70.10		70.10	69,57
d de	-		166,25 0	165.30 2	LIVE	094 40,00	IO for contuit	be.	
77	153.50	153.10	ō	ō		Close	Previous	High/Low	
	162.25	151.95	152,60	152.50	Dec	41.65			
	182.25 182.25	151.95			Feb	40.97	47.90 41.60	41.95 41.80	41.87
			_	-	Apr	39.12	39.87	39.85 :	38.05
		•				44,72			44,50
					Aus	43,55	46.40 44.22	45.30 44.02	44.77
				1 - 100	Oct	40,55	40.80	40.75	40,50
HDICI		er Sertemb			Dag .	41.55		41,75	41.65
HDICI		e: Septemb Dec-3			DOWN:		DI DOG Park		
HDICI	45 (Bes	Dec.3 1641.5	1630.9		PORK	Cines			•••
HEUTE	MS (Bes Dec.4 1642.3	Dec.3	mnth ag 1630.9	0 yr ago 1715.2		Close	Previous.	High/Low	
HEUTE	MS (Bes Dec.4 1642.3	Dec.3 1641.5 lese; Dec. 3	minth ago 1630.9 11 1974 =	7715.2 100)		Close 37,97	Previous . 38.05	High/Low 38.50	37,92
DOW J	76 (Ben Dec.4 1642.3 OMES (E	Dec.3 1641.5 Sese: Dec. 3 Dec.2	menth age 1630.9 11 1974 = menth age	7715.2 100)	Mar	27,97 38,17	Previous.	79gh/Low 38,50	37,92 35,00
MENCE NEUTE	Dec.4 1642.3 0942.5 (E Dec.3	Dec.3 1641.5 lese; Dec. 3	minth ago 1630.9 11 1974 =	0 yr sgo 1715.2 100) 0 yr sgo		Close 37,97	Previous - 38.05 38.02	38.50 38.47 38.47 38.57	37,92 38,00 38,05 39,40 38,75



By Terry Byland, UK Stock Market Editor

MISFORTUNE bore down on

ng of the latest round of nega-

the factors, pointed to the dis-tabing developments in the factorial situation and, on the

fernational scale, the finan-

cial grounding III Pan Am, the

is airline. Attention also focused this morning's

meting of the Bundesbank

Disclosure of further debts,

es hit the banking sector,

which was also mesettled by

le bank's suspension of debt

the Soviet Union's foreign

including pension fund assets, at the Maxwell private compa-

n Essex



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approximation. 500 S 200 2757 Trans 200 428 ST 3 255300 SALATE OF SALATE E SERT. $I_{(i+1)} = \mathbb{A}$ 重点 機能の 177

 $\mathbf{y} = \mathbf{y}^{\mathbf{y}_{\mathrm{B}}}(\mathbf{y}^{\mathbf{y}_{\mathrm{B}}})$

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Market and analysis analysis and analysis and analysis analysis and analysis anal # TE . James Tanger

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新 都在"老者"。

over 12 years from a primarily tobacco-based group with a market capitalisation of £15m Britain's premier huxury

exporters.

goods group, worth some Since 1987, II has helped next year.

Account Dealing Dates the UK stock market from all sides yesterday but share prices managed to close firmly *First Dealings: Nov 25 Dec 9 Date 10 at the end of another erratic Jan 9 trading session. Traders, hard put to choose the most depress-

Last Dealings: Dec 6 Jun 10 Dec. 27 Account Days
Dec 16 Jun 6 Jan 20 New-Serie dealings may take place from 8.20 am two business days earlier.

The FT-SE Index opened easier but quickly advanced by a net 21.4 points as bear clos-ing continued ahead of the close of the equity trading account on Friday. As soon as buying died away, the Index gave back its early gain and by the London close, when Wall Street showed a fall of 12 Dow points, the UK market was struggling to remain firm.

The final reading put the FT-SE index at 2,423.8 for a net

gain of 3.6. Traders applauded still monitoring the success of the Footsie in brought some modest holding on - so far - to the 2,400 level but also noted that the equity chart analysts continue to warn of further substantial falls if this level is lost.

Equities steady but remain nervous

On the corporate side, Hanson and GEC benefited from satisfactory news on dividend payments, which is one of the most tender areas of market sentiment at present, while profit figures from Bass, the brewer, were well received. But the background remained very nervous, with some retail stocks again unsettled as ana-lysts assessed the outlook for the all-important Christmas selling season. There were further downgradings of profit forecasts for well-known

ity. The institutions are holding bear and of the sun trading in the

support for ahares in

ket Sean volume increased to

479m shares from the 464.7m of

previous Trace

Across the range of the mar-

chip chemical company.

said that intra-market business continued to provide a high proportion of the day's activnew BT stock m Monday morning - I surge of applica-tions for the stock was reported before yesterday's 10.00am deedline Dealers said that the London

market remains divided between those recommending the stock market on a valuation basis and those fearing a lartiur setback. Dividend wor-

ries, soothed to some extent by both Hanson and GEC, plagued some areas of the market. The strainer team at Strains

LONDON STOCK EXCHANGE

Turnbull predicted that any DELEVERY IN THE EXPENSE STORY be weak, with in UK current account delles and ERM requirements imposing Commenting I London outperformed other leaving mankets in mail currency times over the first quarter at the With Illument of Strauss warned that the trend of the be interest and year

This war was action at UBS coupled till a brust man fall in inflation. companies' de to expand profit margins was blake the fall in inflation.

One Diec One Nov Nov Year
4 3 2 29 36 Ago 88.04 85.70 82.88 87.94 (18/9) 127.4 82.17 49.18 (2/1) (3/1/75) 98.05 95.84 95.78 95.68 MIII 90.37 97.17 (2/10) 90.59 105.4 (2/1) (28/11/47) (3/1/75) 1000 (2/9/91) (26/6/40) (16/1) 188.9 176.9 171.4 171.2 154.3 734.7 (11/7)(26/10/71) ME 2428.6 HM 2679.6 (2/9) (16/1) 386.9 1 ME 11 1:01.80 1083.16 1107.23 1111.78 (3/9) (16/1) (3/9/91) (16/1/91) 5.03 Word. Dlv. Ylek Busis 100 Govt 15/10/25, Mari Int. 1928, Ordinary Carning Ykt %(lull) 177/35, Gold trange Bases 1000 FT-SE 100 31/12/83 B FT-SE Eurotrack 200 26/10/90. W MR 15.91. 7.52 18.72 7.49 16.77 16.86 Bargns 4.45pm Equity Turnover(£m)† Equity Bargains† (mi)† 970.56 985.33 22,185 777.8 23,570 **GILT EDGED ACTIVITY** MILES. Indices* One-3 One-2 Edged Ordinary Day's High Day's In Day's 75.7 Open 9 am 10 am 11 am 12 pm 1 pm 2 pm 3 pm 1838.8 1850.9 1847.0 1841.1 Bargains 5 - Day average FT-SE Tourty change Day's High 2441.6 Day's Low 2418.7 "SE Activity 1974. Open 9 am 2419.7 2433.4 10 am 2431.1 12 pm 2423.1 1 pm 2424.4 2 pm 3 pm 4 pm †Excluding intra-market FT-SE Eurotrack 200, Hourly changes Day's High 1108,37 Day's I Day's London report and Share index:
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 3 pm 1105.75
 Tel. 0898 123001 TRADING VOLUME IN MAJOR STOCKS

FINANCIAL TIMES STOCK INDICES

Bass statement pleases

fincipal payments.

A STRONG lead for the brewery issues came as Bass jumped 36 to 959p. The company disclosed plans to split its stock after turning in results slightly above expectations and making an upbeat trading

Bass said profits in the year to September 30 fell 5 per cent to £508m, but they were at the top of the analysts' range and once an exceptional charge and credit was stripped they were closer to 2537m. Digestion of the figures led

to a broad spread of views and forecasts. Among the bulls are County NatWest, which now predicts £609m for the forth-coming year against its previ-ces estimate of £545m, and has moved its stance from a sell to a hold. WW slightly lower at £580m but remains a. buyer of the shares. ... Way down at the other end

of the spectrum is Mr John Wakely of Lehman Brothers the US investment bank. He predicts that the company will-make only £480m, which is £9m up from his previous view. Mr Wakeley was also advis-ing clients to switch out of Bass and into Grand Metropol-itan ahead of the group's full-year figures today. He balleves

tighter beer prices will lead to a "severe erosion" of Bass's profitability, and argues that GrandMet is beginning to look good value in the US, where about 10 per cent of the shares are held, as well as in the UR. Bass ended only 3 off its high of the day, while GrandMet rose 21 to 848p, partly helped by US buying.
Other brewers benefited.

from the general sentiment. Whithread "A" gained 16 to 439p and Allied-Lyons advanced 9 to 589p.

Banks fall again

National Westminster led the banks lower, suffering par-ticularly as the sector faced a comprehensive downgrade by UBS Phillips & Drew. The UBS team pencilled in a forecast loss for the year of £50m for NatWest, on the assumption that the bank's total exposure to the Maxwell empire has been provided for UBS said it expects the dividend to be maintained NatWest shares maintained. NatWest shares dipped 10 to 285p on turnover of 5.1m.

Midland slipped the 200p level, closing off 196p

numbers on profits and divi-dends. Mr Michael Lever, banks analyst at Smith expects Midland to report a £43m loss for 1991 and to cut the dividend from 9p to 3.5p. For 1992 he is looking for profits of £223m and a dividend of 6.8p.

on 2.6m, with securities house Smith New Court adjusting its

The Smith analyst said the loss would be struck after allowing for bad debts, which would wipe out what are expected to be record operating profits at the bank. Mr Lever rated Midland shares "one of the market's outstanding

recovery plays".

Lloyds, which has leapfrogged NatWest as the UK's second biggest bank in market capitalisation terms, eased 7 to p, and Barclays fell 9 to 3470. TSB, still labouring under smal profits outlook and the absence of any takeover interest since the shareholding restrictions were lifted last September, essed 2½ to 115p, the lowest level since Novem-

Lonrho hard hit The market demonstrated its

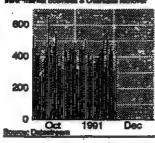
unease over the recent poor performance of Lourbo shares by marking them progressively lower over a difficult trading session. By the close they since August 1988 and making a two-day drop of 48.

Dealers said they had become increasingly concerned by Lourho's failure to issue a formal statement regarding the sharp setback in the share price this week. "One would expect a company of this size and importance to have reas-sured the market after such a

steep decline," said one trader. Lonrho has attracted substantial selling pressure over recent sessions, reflecting, according W marketmakers, worries over the so-called "tycoon factor" - the dominance of a single, strong indiFT-A All-Share Index



Equity Shares Traded Turnover by volume (million) erient ippelmens & Oversees into



vidual in the hoardmoon. Other concerns included fears about the dividend and the balance sheet. In the background some metal prices have been losing ground, they said. Turnover in Lonrho grew

substantially, — hing 8.1m shares yesterday, in high one-day volume — September last year. RTZ fell murther February 1991. There 6.9m shares traded in TI a state like with res of 1976. GEC made good late progress to close 4 ahead at 181p, with turnover expanding rapidly to 9.8m after interim figures in line with expectations. Electronics analysts adopted a bullish tone on the shares.

Ratners, bruised by yet another profits downgrading, weakened 8 to 39p on 1.9m.
Hanson held firm on full-year profits in line with market forecasts and an acceptable

the presentation was "terribly bland" but there was enough enthusiasm to push the stock up 21/4 to 1991/4p on respectable Jack Jones of Ilm shares. Mr Jack Jones of Ilm repeated his were

worth buying at 200p.
In the statement Lord Han-son said the management of ICI was starting to improve its shareholder value, ICI closed 4 firmer at 1190p. Mansfield Brewery moved

ahead 23 to 514p am sharply

oil exploration and production sub-sector endured further sustained selling pres but was showing signs of stabi-lising towards the close. Lasmo, battered after the increased hid terms for Ultramar, slid to 254p before closing a net 4 off at 258p, while the latter suffered even more, dropping 17 to 273p, around 9 per cant below the level of the bid, as one specialist pointed out. Enterprise Oil fell 15 to 473p on heavy turnover of 3.2m, weakened by perceptions that asset

valuations may be too high.

Monument Oil & Gas lost 1%

to 37%p, with large lines of stock swilling around the market after an unaumweld attempt some days ago to place around 12m shares. A stock shortage boosted Calor Group 9 to 244p. News from the Hali-fax Building Society, one of Britain's largest home lenders, that UK property prices con-tinue to fail added to the gloom in the sector. Stakebuilding in Hammer-

son Property by French group L.D. Retates left the ordinary shares down 15 at 618p and the "A" 15 cheaper at 548p. Rosehaugh rose 2% to 13p

row, and on hopes that its long-winded merger talks with Stanhope Properties would bear fruit. The latter was up 2

at 43p.
Pharmaceuticals giant Glaxo
advanced 9 to 818p after
announcing that its US share
hase had risen by 33m shares.
Many stocks traded in the
ADR form were firm. Reuters
improved 11 to 913p and Well-

mproved 11 to 510p and wear come was up 19 to 861p.

Rank Organisation dropped
19 to 582p as marketmakers
looked for a floor to the stock,
which has fallen consistently over the past week following analysts downgrades. Earlier in the day, suggestions that Rank was finding it difficult to extract a good selling price for one of its London hotels and talk by one securities bouse of a likely dividend cut added to

dend increase by Siebe, together with an upbeat in ment, propelled the shares forward 30 to 493p. A 12 per cent fall in profits to £75.2m was in line with market expectations. The dividend was lifted from 5.5p to 6.05p.

Pilkington, one of the leading yield stocks, came under

pressure on worries that an amnouncement of a cut in the year-end dividend may be signalled with today's interim figures. The shares lost 10 to 112p as turnover rose to 6m. The range of analysts' forecasts is between £35m and £50m.

B. Elliott plunged 19 to 24p

group's delayed half-time

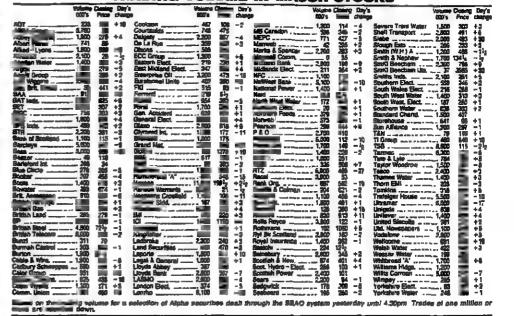
Mini-conglomerate changes. 74.4
was the biggest on the day.
Carlton Communications
slid II to year results expected

Tuesday. There is some con-cern illust bipes for a street in the forthcoming year will be in by dull economic environment

Peter John, Joel Kibazo, Deletosky Prior Steve Thompson,

MARKET REPORTERS

III Other market in the ing the III was share in ces and London Traded Options, LONDON SHARE SERVICE



EQUITY FUTURES AND OPTIONS TRADING

PESSIMISM following poor GNP figures from the US all early in Pootthe literal yesterday, writes Joel Lines. The December contract

squeezed higher by independent traders and rose to a healthy premium to cash.
It led the cash market

higher profit-takers reached 2,465. Then, dell'm

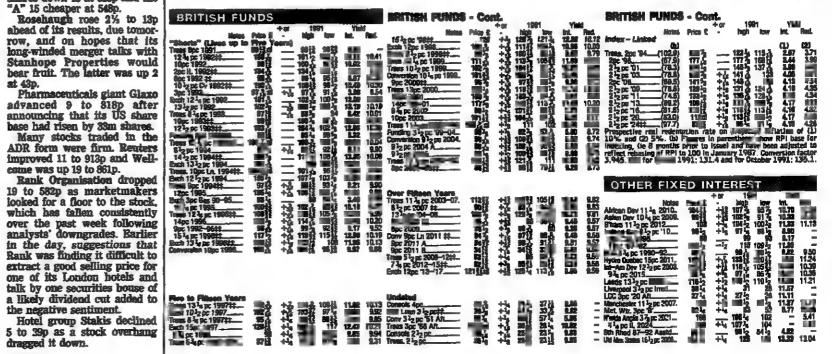
turned their attention to the opening of Wall Street. The poor GNP figures put paid to pes of minim start to W trading and sellers pure December back again. By the close, December 1 2,440, 1 6 points

ahead of its relieved fair value, the premium which allows for dividend flow Footsie Trading in the LTOM

down was the busiest stock option. It 1,265 contracts 1992 busiest This with a day's total 1,015 Ultramar traded 951 contracts, while Hanson, which traded 923 - Pilkington active of today's interim figures.

reported quiet, Volume reached lots. Hills-

BRITISH FUNDS BRITISH FUNDS - Cont. ahead of its results, due tomor-



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NEW HIGHS AND LOWS FOR 1991

Hand-overs at Guinness

Tony Greener, who joined the board of Guinness as a non-executive director after the Tennant plan and the marketing-driven strategy that turned the old Distillers' company of autonomous and warring into a Distillers takeover in 1986 and a year later was given the task of reorganising the sprawling spirits empire, is to succeed Anthony Tennant as chairman and chief executive.

Tennant broader to the control of the contro cohesive, regionally-based organisation, on inter-national brand development.

Greener is also a director of LVMH, the French drinks and luxury goods group in which Guinness has a 24 per cross-shareholding.

Other management changes were also announced yesterday. Brian Baldock, 57, currently joint group managing and chief executive.

Tennant, brought in from
Grand Metropolitan in

the group's fortunes
and reputation. the
support scandal and the
demise of former chairman,
Ernest Saunders, is to retire at
the and of part year the end of next year.

Greener, present joint group managing director and head of the Guinness worldwide brewing operations, will become a deposition of the common operations. operations, will become a dep-uty chairman of the group in May next year. His career has included marketing positions with Courage and Procter & Courble will become chief executive of Guinness in January and succeed Tennant as executive

chairman a year later.
The move marks a smooth Gamble.

Greener will be at
United Distillers Crispin
Davis, 42, managing director continuation of the management strategy which has seen Davis, 42, managing director of UD's European operations. A former UK marketing director of Procter & Gamble and later managing director of its German business, he reorganised and strengthened UD's brand marketing in Europe. He was responsible for the acquisition of Asbach, the Guinness in the past four years raise pre-tax profits from £408m a year to £837m. Greener, aged 51, a tough ocean-racing sailor, has been at Tennant's right hand during the years which have turned the group into one the UK's profitable

He came to Guinness from Dunhill, which he transformed aging director in July next year. Lord Iveagh, president, and Lord Macfariane, deputy chairman, will retire in May

Nigel Symington, formerly marketing director of Britvic, has been appointed European marketing director of TROPICANA EUROPE. Roger Sellew has been appointed president of ADVANCED ELASTOMER SYSTEMS, a joint venture between Monegatic and EXX between Monsanto and Exxon Chemical. He replaces Gary O'Connor, who has resigned.

SCOTTISH & NEWCASTLE

■ Peter Huntley has been promoted to strategic planning director of MATTHEW CLARK Jonathan Platts-Mills becomes a director of LONRHO.

Micholas Gay has been appointed finance director of BRABANT RESOURCES.

announces that Clive Turner has been appointed commercial director of Matthew Brown. He moves from Metro Radio.

Ryder returns to AB Electronic

appointment as ing director TRONIC Products is a to former pastures. The 45-year-old Ryder AB's automotive days until ago when he may as director of its chas-AB, which Cardiff a south Wales, has a caught by the

For Paul Ryder his

German spirits company.

Davis will become deputy managing director. Wherette, "early retirement for health reasons" in January and take over as manconducting hig rethink its as increasingly into

been cut back sharply to around 4,000 worldwide.
Yesterday the chairman, Sir
Peter Phillips said, Ryder's
appointment would the full
advantage of life restructur-

Death at ADT

hard Bates, chief operating officer of security and car anc-tion company ADT, died sud-denly on Tuesday at the age of

While ADT itself is a secre-tive organisation, sustaining a running controversy among other things about its accountancy practices, Bates' friends and colleagues in the UK remember him as a straightforward man of integrity, who was also a good motivator of his staff.

Based at the corporate head-quarters in Boca Raton, Flo-rida, he had been chief operating officer for the last year. He joined the company in 1981, and oversaw the cleaning and maintenance businesses before ADT pulled out of those areas.

This announcement answers as a matter of record only.

U.S.\$225,000,000



Clark Oil & Refining Corporation

THE HORSHAM CORPORATION

101/2% Senior Notes due December 1, 2001

Goldman, Sachs & Co.

Kidder, Peabody & Co. Incorporated

December 1991

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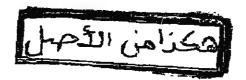
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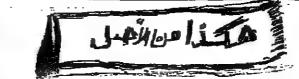
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Money Market

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar up on Soviet debt move

man, said the American econ-

THE DOLLAR rallied and D-Mark weakened yesterday after Landson Bank for Foreign Economic Affairs had suspended principal payments to The Unit commercial banks from today.

Vnesheconombank said the Soviet Union was facing "a critical situation in lie economic and financial field." The reminded the market deepening economic crisis the unfolding political turmoil in the Soviet Union. On Tuesday III Federal Reserve chairman, Mr Alan Greenspan, warned that Ibd disintegration of the Soviet Union could result in hyperinflation.

The dollar rose from the 841 suspension swept around an market. But according III Mr David Cocker, mist in Lon-don, when it emerged Vnesheconombank tinue interest pay-banks, dollar's raily ran the last had been

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 Bank rate refers to control took the
These are not quoted by the UK, Spair
 European Commission Calculations.
 All SDR rates are for Dec.3 OTHER CURRENCIES man, said the American economy is growing more slowly and "real problems."

analysis said is a growing belief that it slow of could nother easing on the Federal Reserve. The November employment report, tomorrow, the state of the said of the slow of the said of the said

whether the moves on The currency market is

expecting non-farm payroll to have fallen by 22,000 compared with an October decline of 1,000. Time operators now think Federal will wait for the inflation figures cost pressures are under con-trol, the way will be clear for Fed funds to be lowered to 4% per cent from 4% per cent.
The dollar rose to DM1.6140 from DM1.6135; to SFr1.4290

from SFr1.4275; and W 129.45. The D-Mark from from

weakness were reinforced later in the day after Mr Marlin Fitz-water, the White House spokesthe announcement a dealers worries about the implications for the German banking system. But the mar ket may have over-reacted analysts pointed out that a most German banks bave made provisions against Sovie debt, the impact would be no be that great.
The D-Mark was also under

pinned by multiuling sugges tions that the Bundesbank may council meeting today. Opinion appeared at evenly on whether the Bundesbani would Maastricht summit before

The mark slipped back lead over the weakest currency fell to 3.15 per cent from 3.2 per cent. Sterling

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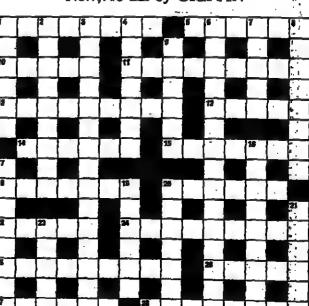
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ACROSS

1 Bine swallow on shed ... (8)

5.... settled on silver pipe (6)

10 Whispered "fellow isn't speaking badly" (5)

11 Bachelor left rabbits on galleries (9)

12 His cattle disrupted sports (9)

(9) 13 Which may take a picture? (5) 14 Share I had in seedy club (6)

15 Moving near the capital (7) 18 Left hospital a warning (7) 20 One carrying on where others are often below par? (6)
22 Meal with companion on train (5)
24 Subdued crowd rush round

(9) 25 Travelling east I can rave about (9)
26 Cut back on writing tests (5)
27 Drink second scotch (6)
28 Club budged when dancing in progress (8)
DOWN
1 Reed bananas to volunteers

climbing ruin (6)
2 In wire production age is more important (9)
3 Revolvers which emit sparks (9,6)
4 Lofty double-decker stands

by tree (7)

6 React angrily, as swimmers offen do (2.8.3.4.3)
7 In time I caught her (5)
6 Distinguishes from cidens brewed by Poles (8)
9 Private courtyard, sort of sangre (6)

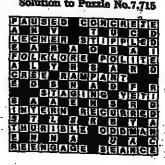
square (6) Restore, using guidelines, a famous gallery (9)
Puts new displays at a 17

higher level (8)

19 Burnt a scruffy hat (6)

20 Sort of letter punishable by death (7)
21 Dies, collapsing against inventor (6) 23 One last word before you

leave (5) Solution to Puzzle No.7.715



MONEY MARKETS

Rates firmer

national prod-figures put downward

on rates.
In Frankfurt, call money rates rose towards the Bundesbank's 9.25 per cent Lombard emergency funding rate on heightened speculation about the outcome of today's meet-

while rise this year, opinion remains divided

UK clearing bank base lending rate 10.5 per cent from September 4, 1991

about whether the Bundesbank will move today or at the next council meeting in a

fortnight's time.

About half the market believes the Bundesbank will wish to assert its independence from Bonn and show greater on inflationary pressures by raising the Lombard by H point to 9% per cent.

But many other think political pressures before the Maastricht summit before the Maastricht summit will make the Bundesbank wait until its next meeting.
Call money was quoted at 9.15-9.25 per cent, up from

BUROPEAN money

were slightly

terday as

for
the Bundesbank council
this morning. But a

but a

per cent. Upward

after

Bundesbank drained DM2.9bn
from the Frankfurt money
markets in its latest securities

repurchase tender.
The Bundesbank accepted bids of DM44.9bn at this week's tender. It allocated DM32.3bn of thirty day funds, mostly at 9.25 per cent and DM12.5bn of sixty three day funds, mostly at 9.30 per cent. This compared with an expiring facility of DM22.5bn

DM47.8bn.
Other European rates were firmer. The French December inter-bank rate fell 8 points to 90.09 on worries about a rise in German rates. Elsewhere, the December Euro-swiss 490.70.

Italian rates also firmed.

London money the firm with three months inter-bank unchanged 10%-% per Sterling's firmer tone against the D-Mark had little impact on In futures market, March

short sterling was up 4 points short sterling was up 4 points at 89.70.

Short rates were easier for much of the session after the Bank of England provided early assistance of £656m, which virtually met all of the dark projected £700m shortess. day's projected £700m shortage. But later, rates hardened

FT LONDON INTERBANK FIXING 01.00 am Dm.4) Hd 42 offer 42

MONEY DATES

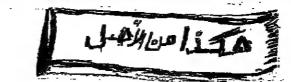
		URE	na.	E3		
NEW YORK			Treasury	Bills and		
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Prime rate Broker loan rate	75 D	rte mpati a Rigali a year a year		4.45 Firey 4.48 Seen 4.60 10-re	EM	7.25
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Yeiro	62-63	4.40-4.54		64-64	:	:
M1429	11 7 .12 6	19:19	-	125-123	-	[-
Dublin	94-94	102-105 35-42	101-101-	107-107	101-1012	:
£	ONDO	N MC	DNEY	RATE	S	
Dec 4	Overnight	7 days ootice	Month	Three Months	Six Months	Que Year
laterbank Offer	114	102	10%	104	101	101

New York New York	104 104 104 104 104 104 104 105	Dec 4	Oversight,	7 days notice	Month	Three Months	Six Months	Que Year
ozal Anthority Boinds stouant Mikh Deps	ocal Asthority Bonds 10½ 10¾ 10¼ 10¼ 10½ 10½ 10½ 10½ 10½ 10½ 10½ 10½ 10½ 10½	terbank Bid terling CDs ,	8	10%	102	104	10%	101
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CU United Dep. Offer 10% 10% 10% 10% 10% 10% 10%	CU Linked Dep. Offer 1012 1013 1014 1014	Inance House Deposits reasury Bills (Buy) ank Bills (Buy)	=	Ξ	105 107 107	107	105 9H	Ξ
CU Limited Dept. Bid 10% 10% 10% 10%		ollar CDs. DR Linked Dep. Offer . DR Linked Dep. Bld	Ξ	= !	72		4.75 6H	4.85
		CU Linked Dep. Bid	ليتا	ليت	10%	10%	284	204

DECEMBER : 1991

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CK MARKETS

PHARACE			V	ORLD STO
AUSTRIA Sch + er	Bancaire Cie 495	Commerciant	NETHERLANUS	SWEDEN (continues) December 4
Powerfin AFV 2.520 Powerfin AFV 2.515 +425 Royale Belge 3.900 +300 Royale Belge 3.900 +300 Royale Belge 1.890 +30 Socies Belge 1.905 -25 Sofina 10,900 +50 Sofina 10,900 +50 Value 1.905 +370 -80 Tractabel 1.775 +40 VCB AFV 1.775 +40 VCB AFV 1.7765 +40 VCB AFV 1.77	Lynk	Track Trac	Alter A Free 52 +7 8 argeness A 136 +5.50 ben mark fix Free 12 +1. Dyen lind 13 +1. Dyen lind 14 +1. Dyen lind 15 +1. Dyen li	Mess le (Rieg)
Active	GERMANY Decisible 4 Decisible	Olivetti 2,670 -150 Pirelli & Co	Metroscesa	Elandarand Gold 25 -0.25 First Nat Bank 53 -1. Free State Data Gald 26, 70.25 Gold Fleids SA 78, 50 Highweld Steel 15, 25 Highweld 33, 35 -0.15 Libaryon Gold 34, 45 -0.15 Libaryon Gold 34, 45 -0.25 Malthold 32-d 40, 50 Nedoor 15, 75 Malthold 32-d 40, 50 Nedoor 15, 75 Hallweld Steel 11, 75 Highweld Steel 16, 25 Highweld Steel 16, 26 Highweld Steel 16
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1223.28 1199.36 1172.27	97. 92 91.30 17.92 54.59 12.2111 12.32 12.	AUSTRIA Drdit Abues (30/12/94) BELGRUM BELGO (1/1/91) DEPURATION BELGO (1/1/91) DEPURATION DEPURATION DEPURATION BELGO (1/1/91) BELGO (1/1/91	841.5 630.8 638.5 633.5 403.87 412.41 659.57 10040.06 652.04 350.97 254.24 821.2 839.9 847.1 170.84 477.92 477.59	\$24 81 0.649 \$25.55 (4/13) 1212 15 0.749 917.59 0.770 \$30.04 0.79 \$02.26 0.90 1126 9 0.49 \$10.3 0.4/13 503.51 0.5/131 \$74.86 0.5/13
1223.28 1199.36 1172.27	97.42 94.50 02/11/91 01/10/81/12/12/12/12/12/12/12/12/12/12/12/12/12	AUSTRIA Drdit Abuen G90/12/941 404 29 4 BEL GRUM BELS GL/1/911 1077.60 16 DENBEARK Copenhage SE (L/1/ET) 351.85 3 FREL AND HEX Conval GS/12/90 812.0 FRANCE CX Georgi GS/12/820 C72.91 4 CX 49 GJ/12/870 1713.93 17 GERMANY GERMANY FRA Abuen GJ/12/830 641.47 18 Commentant GJ/12/831 1822.20 17 DAX GG/12/877 1960.96 15 DAX GG/12/877 1960.96 15	841.5 838.8 838.5	\$34 \$1 0.649 \$25.55 44/11/ \$1212.15 0.745 \$17.59 0.772/ \$20.04 0.95 \$12.26 0.91/ \$10.64 0.96 \$10.3 0.44/11/ \$69.54 0.54/11 \$74.86 0.54/1 \$267.24 0.703 \$1425.56 0.54/1 \$277.43 0.703 \$1425.56 0.54/1 \$275.25 0.05 \$1425.50 0.54/1
1223.28 1199.36 1172.27	97.92 91.30 02.71.90 54.99 02.71.90 02.71.90 12.32 02.71.90 02.71.90 02.71.90 12.32 02.71.90	AUSTRIA Drdit Abues (30/12/54) BEL GRUM BEL GRU	641.5 630.8 638.5	\$34 \$1 0.649 \$25.55 44/11/2 \$212.15 0.749 \$17.59 0.7/12 \$20.04 0.69 \$02.25 0.01/2 \$126.9 0.69 \$10.3 0.4/11/2 \$50.5 1 0.5/11/2 \$77.40 0.784 \$50.40 0.5/11/2 \$77.40 0.784 \$50.40 0.5/11/2 \$77.5 0.01/20 \$12.55 0.5/11/2 \$77.5 0.01/20 \$12.55 0.5/11/2 \$77.5 0.01/20 \$131.52 0.5/11/2
### 1223.28 1199.36 1172.27 Edition 220.64 221.64 218.83 Edition 220.64 221.64 218.83 Edition 220.64 221.64 218.83 Edition 220.65 200.96 381.40 375.22 Editional 30.41 30.34 29.77 Editional 30.41 30.41 30.34 29.77 Editional 30.41 30.34 29.77 Editional 30.41 30.	97. 22 91.30 02.11 12.32 54.99 02.11 12.97 56 994.30 12.31 12.32 1	AUSTRIA Croll. Abuse: 030/12/541 404.29 4 BELEGRIMS Constitution Constitution BELEGRIMS BELGRIMS BELEGRIMS BELEGRIMS BELEGRIMS BELGRIMS BELG	841.5 630.8 638.5 630.5 403.87 412.41 659.57 1004.06 652.04 350.97 254.24 651.2 1706.78 1759.70 124.45 1759.70 124.58 4094.42 4149.80	\$34 \$1 0.649 \$25.55 44/13/ \$212.15 0.749 \$17.59 0.7/3/ \$30.04 0.95 \$02.25 0.93/ \$10.6 0.949 \$10.0 0.44/13/ \$05.51 0.54/13 \$44.26 0.54/3 \$27.29 0.700 \$45.25 0.5/3 \$27.74 0.700 \$16.25 0.5/3 \$27.52 0.3/5 \$16.25 0.5/3 \$27.13 0.5/13/ \$20.6/3 \$27.13 0.5/13/ \$264.0 0.6/3
1223.28 1199.36 1172.27	97. 2 91.30 12.11 12.12 12.13	AUSTRIA Urdik Albaen (30/12/54) 464-29 4 BELEGRINS Copposituation BELEGRINS BELGRINS BEL	841.5 630.8 638.5 630.5 403.87 412.41 659.57 10040.06 652.04 350.97 324.24 621.2 839.9 847.1 770.84 477.92 477.39 702.21 1708.78 1739.70 1814.50 4814.84 1558.44 1568.57 124.38 4094.42 4149.80 180.69 1347.51 1369.57 1814.56 4158.44 1568.57 1814.56 1815.64 1568.57 1814.56 1815.64 1568.57 1814.56 1815.64 1568.57 1814.56 1815.64 1568.57 1815.54 1815.64 1568.57 1815.54 1815.54 1815.55 1815.54 1815.54 1815.54 1815.54 1815.54 1815.54 1815.54 1815.55 1815.54 1815.55 1815.54 1815.55 1815.54 1815.55	\$34 \$1 0.649 \$25.55 44/13/ \$212 15 0.749 \$17.59 0.7/3/ \$30.04 0/95 \$02.25 0/93 \$10.6 0/95 \$10.3 0.4/13/ \$50.54 0.5/13 \$74.28 0.5/13 \$77.43 0.754 \$1425.25 0.5/3/ \$77.43 0.754 \$1512.5 0.5/3/ \$77.43 0.5/13 \$25.05/3/ \$151.5 0.01.60 \$131.82 0.6/3/ \$271.34 0.5/13 \$264.01 0.6/3/ \$1520.45 0.5/37 \$114.85 0.5/3/ \$171.5 0.01.60 \$114.50 0.5/3/ \$77.44.03 0.6/3/ \$1455.76 0.9/8/
1223.28 1199.36 1172.27 1223.28 1199.36 1172.27 1223.28 1199.36 1172.27 1223.28 1199.36 1172.27 1223.28 129.28	17.92 13.00 12.11 12.12 13.19 12.12 13.10 12.12 13.10 12.12 13.10 12.12 13.10 12.12 13.10 12.12 13.10 12.12 13.10 13.1	AUSTRIA Urdit Alaxen (30/12/54) 464.29 4 BELZGUNS BEL	841.5 \$30.8 \$38.5 \$30.54 \$42.41 \$40.87 \$42.41 \$40.99.37 \$40.99.50 \$40.99 \$40.90 \$40.90 \$40.90 \$40.90 \$40.90 \$40.90 \$40.90 \$40.90 \$40.90 \$40.90	\$34 \$1 0.649 \$25.56 \$47.11 \$121.2.15 0.749 \$17.59 0.770 \$30.06 0.769 \$30.2.26 0.70 \$12.26
1223.28 1199.36 1172.27 1216/lbs 1223.28 1199.36 1172.27 1216/lbs 1220.64 1216 23 1216/lbs 1220.64 1216 23 1216/lbs 1220.64 1216 1220.65	97. 22 Nov 15 year ago (approx.)	AUSTRIA Droit Abues (30/12/54) 404 29 4 BEL GRUM BELS (1/1/61) 1077.60 16 DENRARRY Caperhape SE (1/1/61) 351.65 3 FREA AND HEX Conval (31/12/62) 472.91 402.60 FRANCE CAL GO (31/12/62) 472.91 1113.93 11 GERMANY FRA Action (31/12/62) 472.91 1113.93 11 DAY (30/12/67) 136.76 15 DAY (30/12/67) 136.76 17 DAY (30/12/67) 136.76	841.5 630.8 638.5 630.5 403.87 412.41 657.44 1059.37 1069.06 652.04 350.97 254.24 621.2 839.9 847.1 676.84 471.92 477.39 702.21 1708.78 1739.70 124.38 4079.42 4149.80 1247.54 1256.57 124.38 4079.42 4149.80 1256.54 1256.57 125.38 4079.42 4149.80 1256.57 1256.57 1256.58 510.25 518.50 105.59 1267.40 1751.30 105.59 1267.50 105.59 1267.40 1751.30 105.59 1267.40 1751.30 105.59 1267.40 1751.30 105.59 1267.40 1751.30 105.59 1267.40 1751.30 105.59 1267.40 1751.30 105.59 1267.40 1751.30 105.59 1267.40 1751.30 105.59 1267.40 1751.30 105.59 1267.40 1751.30 105.59 1267.40 1751.30	\$34 \$1 0.649 \$25.55 \$47.13 \$12.15 0.749 \$17.59 0.770 \$30.04 0.95 \$30.25 0.90 \$13.65 0.90 \$10.50 0.90 \$
1223.28 1199.36 1172.27	17.92 91.30 17.92 54.99 12.11 12.32 12.3	AUSTRIA Crell Abuse (30/12/54) 464 29 4 BEL GUNS Copsishes SE (UNET) 1077.80 16 FRANCE CAL GUNS (11/12/62) 472.01 CAL GUNS (11/12/62) 472.01 CONTROLL (11/12/53) 1812.30 17 CONTRO	641.5 630.8 638.5 631.5 423.87 412.41 657.44 1059.37 1069.06 652.04 350.97 254.24 621.2 839.9 847.1 1708.4 471.92 477.39 722.21 1708.78 1739.70 124.45 475.40 1256.57	\$34 \$1 0.649 \$25.55 44/13 \$212.15 0.749 \$17.59 0.7/23 \$30.04 0.95 \$02.25 0.93 \$126.9 0.949 \$10.03 0.44/13 \$50.51 0.54/11 \$74.26 0.54/13 \$37.2 0.470 \$42.55 0.54/13 \$37.2 0.470 \$42.55 0.54/13 \$37.52 0.470 \$16.25 0.54/13 \$37.52 0.480 \$16.25 0.54/13 \$37.52 0.480 \$16.25 0.54/13 \$31.1.2 0.6
1223.28 1199.36 1172.27 12	17.92 13.00 12.31 12.32 13.50 12.32 12.3	AUSTRIA Ordit Abuses (30/12/54) BELEGRIMS Constitution FRANCE CAL CONTROL (19/12/19) FRANCE CONTROL (19/12/19) LONG (19/12/19)	841.5 630.8 638.5 630.5 403.87 412.41 657.44 1059.57 1069.06 652.04 350.97 254.24 621.2 839.9 847.1 676.84 471.92 477.39 702.22 1700.78 1739.70 124.38 4079.42 4149.80 1247.54 1256.57 124.38 4079.42 4149.80 1256.57 1256.59 1257.50	\$34 \$1 0.649 \$25.55 44(11) \$212.15 0.749 \$17.59 0.770 \$30.04 0.799 \$02.25 0.90 \$12.54 0.540 \$10.03 0.44(11) \$50.54 0.54(11) \$74.56 0.54(1) \$717 45 0.754 \$15.54 0.54(1) \$717 45 0.754 \$15.55 0.54(1) \$717 45 0.754 \$15.55 0.54(1) \$111.52 0.64(1) \$25.25 0.555 \$111.52 0.64(1) \$25.25 0.555 \$111.52 0.64(1) \$25.25 0.555 \$111.52 0.64(1) \$25.25 0.555 \$111.52 0.64(1) \$25.25 0.655 \$111.52 0.64(1)
1223.28 1199.36 1172.27 124	97. 2 91.30	AUSTRIA Craft Abusen (30/12/54) 464-29 4 BELEGRUM Copenhage SE (1/1/87) 251-85 3 FREEL ABUS FREEL ABUS FREEL CARD (2/1/2/90) 812-0 FREEL CARD (2/1/2/90) 1713-93 17 GERMANY FREEL ABUS HONG (31/12/55) 472-91 472-91 1713-93 17 GERMANY FREEL ABUS HONG (31/12/55) 411-23-91 174-9	841.5 630.8 638.5 630.5 403.87 412.40 67.44 1059.57 1069.06 652.04 350.97 324.24 621.2 839.9 847.1 1708.84 471.92 477.39 702.21 1708.78 1739.70 1314.56 484.84 1555.44 1556.44 1556.44 156.45 1	\$34 \$1 0.649 \$25.56 \$4(11)\$ \$121.2 15 0.749 \$17.59 0.770 \$30.04 0.795 \$02.25 0.70 \$10.54 0.540 \$10.3 0.4(11)\$ \$50.54 0.5(11) \$34.25 0.5(1)\$ \$71.7 0.0 0.754 \$15.25 0.5(1)\$ \$71.7 0.0 0.755 0.5(1)\$ \$15.2 0.0(2)\$ \$15.2 0.0(2)\$ \$15.2 0.6(1)\$ \$27.34 0.5(1)\$ \$28.40 0.5(1)\$ \$28.40 0.5(1)\$ \$28.40 0.5(1)\$ \$28.40 0.5(1)\$ \$28.40 0.5(1)\$ \$28.40 0.7(1)\$ \$28.40 0.0(2)\$ \$27.44 0.0 0.0(2)\$ \$27.44 0.0 0.0(2)\$ \$27.45 0.0(2)\$ \$27.44 0.0 0.0(2)\$ \$27.45 0.0(2)\$ \$27.45 0.0(2)\$ \$27.46 0.0(2)\$ \$27.47 0.5(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.44 0.0(1)\$ \$28.45 0.0(2)\$ \$27.55 0.0(2)\$ \$27.55 0.0(2)\$ \$27.55 0.0(2)\$ \$27.55 0.0(2)\$ \$27.55 0.0(2)\$ \$27.55 0.0(2)\$ \$27.55 0.0(2)\$ \$27.55 0.0(2)\$ \$27.55 0.0(2)\$ \$27.55 0.0(2)\$ \$27.55 0.0(2)\$ \$27.55 0.0(2)\$ \$27.55 0.0(2)\$ \$27.55 0.0(2)\$ \$27.55 0.0(
1223.28 199.36 1172.27 12	17.92 91.30 02.111 01.021 02.112 01.021 02.112 01.021 02.	AUSTRIA Profit Abuses (30/12/54) 464-29 4 BELZGUNG BELZGUNG BELZGUNG BELZGUNG BELZGUNG BELZGUNG BELZGUNG BELZGUNG BELZGUNG Copenhages SE (2/L/ET) 251-85 3 FREE ALAED FREE (20/12/17) 1077-30 10 FREE (20/12/17) 1713-93 17 GETRIAARCE CAC 49 (31/12/67) 1713-93 17 GETRIAARCE (1/12/58) 841-47 11 GETRIAARCE (1/12/58) 841-47 11 FREE ANGE (1/12/58) 841-47 11 FREE ANGE (1/12/58) 1560-96 11 FREE ANGE (1/12/58) 1560-96 11 FREE ANGE (1/12/58) 1560-96 11 FREE ANGE (1/12/58) 1726-77 FREE Com. Ind (1/17/58) 1726-77 FREE (1/18/58) 1726-77 FREE THEODELE (1/16/58) 1726-77 FREE THEODELE (1/16/58) 19(1) 1726-77 FREE THEODELE (1/16/58) 19(1) 1726-77 FREE THEODELE (1/16/58) 19(1) 19(1) 19 FREE THEODELE (1/16/58) 19(1)	941.5 \$30.8 \$38.5 \$30.54 \$42.40 \$52.04 \$350.97 \$24.24 \$22.01 \$70.95 \$179.95 \$1	\$34 \$1 0.649 \$25.55 (4/11) \$212.15 (17/4) \$17.59 (17/1) \$30.04 (2/9) \$12.25 (8/1) \$118.4 (8/4) \$10.3 (14/1) \$50.54 (15/1) \$74.26 (15/1) \$77.43 (17/6) \$1425.25 (15/1) \$77.43 (17/6) \$15.25 (15/1) \$77.43 (15/1) \$266.01 (16/1) \$175.50 (16/6) \$111.62.5 (15/1) \$175.50 (16/6) \$111.62.5 (15/1) \$271.44 (15/1) \$266.01 (16/1) \$271.44 (15/1) \$266.01 (16/1) \$271.45 (16/2) \$271.52 (24/1) \$271.45 (16/2) \$271.52 (24/1) \$25.62 (27/9) \$271.52 (24/1) \$25.62 (27/9) \$271.52 (24/1) \$25.62 (27/9) \$271.52 (24/1) \$25.62 (27/9) \$271.52 (24/1) \$25.62 (27/9) \$271.52 (24/1) \$25.62 (27/9) \$271.52 (24/1) \$25.62 (27/9) \$271.52 (24/1) \$25.62 (27/9) \$271.52 (24/1) \$25.62 (27/9) \$271.52 (24/1) \$25.62 (27/9) \$271.52 (24/1) \$25.72 (24/1) \$271.52 (24/1) \$25.72 (24/1) \$271.52 (24/1) \$25.73 (24/1) \$271.52 (24/1) \$25.74 (24/1) \$271.52 (24/1) \$25.75 (24/1) \$271.52 (24/1) \$25.77 (24/1) \$271.52 (24/1)
1223.26 1199.36 1172.27	97.92 91.30 02.11 12.32 54.99 02.11 12.32 13.75 6.84.30 153.2.01 12.32 10.50 108.11 17.11 12.32 10.54.99 12.32 10.50 108.11 12.32 10.54.99 12.32 10.50 108.11 12.32 10.50 108.11 12.32 10.50 108.11 12.32 10.50 108.11 12.32 10.50 108.11 12.32 10.50 108.11 12.32 10.50 108.11 12.32 10.50 108.11 12.32 10.50 108.11 12.32 10.50 108.11 19.11 10.32 10.32 10.50 108.11 19.11 10.32	AUSTRIA Craft Abusen (30/12/54) 464-29 4 BELEGRUM BELGRUM BELEGRUM BELGRUM	641.5 630.8 638.5 630.5 403.87 412.41 657.44 1059.57 1069.06 652.04 350.97 354.24 6212 1700.78 1739.70 1354.34 6212 1700.78 1739.70 1354.34 6212 1700.78 1739.70 1354.34 6212 1355.34 1366.57 1367.40 1354.54 1366.57 1367.50 1367.51 1357.51	\$34 \$1 0.649 \$25.55 (4/11) \$212.15 (17/4) \$17.59 (17/1) \$30.04 (2/9) \$12.25 (8/1) \$118.4 (8/4) \$10.3 (14/1) \$50.54 (15/1) \$74.26 (15/1) \$77.43 (17/6) \$1425.25 (15/1) \$77.43 (17/6) \$15.25 (15/1) \$77.43 (15/1) \$266.01 (16/1) \$175.90 (11/6) \$111.25 (15/1) \$271.34 (15/1) \$266.01 (16/1) \$230.45 (15/1) \$111.25 (15/1) \$271.45 (16/1) \$266.01 (16/1) \$271.45 (16/1) \$273.52 (24/1) \$273.52 (26/1) \$273.52 (24/1) \$284.5 (3/6) \$221.4 (16/1) \$293.1 (3/6) \$125.06 (7/1) \$273.52 (26/1) \$273.52 (24/1) \$293.1 (3/6) \$123.1 (3/6) \$293.1 (3/6) \$25.77 (2/12) \$23.40 (2/15) \$25.47 (10/1) \$242.40 (26/1) \$25.77 (2/12) \$242.40 (26/1) \$25.77 (2/12) \$243.40 (2/15) \$25.44 (10/1) \$243.40 (2/15) \$25.44 (10/1) \$243.40 (2/15) \$25.44 (10/1) \$243.40 (2/15) \$25.44 (10/1) \$243.40 (2/15) \$25.44 (10/1) \$243.40 (2/15) \$25.47 (10/1) \$244.01 (16/1) \$25.77 (16/1)
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CHARITIES

The FT proposes to publish this survey on December 19th 1991. It will be of considerable interest to senior management, solicitors and wealthy individuals who read the FT. In addition to appearing in the paper this survey will be sent to the Chief Executives of the UK's Top 500 companies. If you want to reach this important audience, call

Jessica Perry
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Data source: BMRC 1990

FT SURVEYS

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A binding topic:

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DECEMBER : Top

Data source: BMRC 1990

FT SURVEYS

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or Patricia Surridge in London

Tel: (071) 873 3426 Fax: (071) 873 3079

Data source: Chief Executives in Europe 1990

Dow declines on evidence of economic weakness

Wall Street

BLEAK ECONOMIC news contributed to a slump on Wall Street yesterday morning, writes Karen Zagor in New

At 1.30 pm, the Dow Jones Industrial Average was 13.86 lower at 2.915.70 in moderate volume. On the big board, declining issues led advancing ones by a ratio of four to three. The more representative Standard & Poor's 500 fell 1.57 to 379.39 by 1 pm, but secondary issues continued to defy the decline in primary stocks with the Nasdaq composite adding 1.41 to 534.75 by midsession. On Tuesday, the Dow

the market digested the gloomy economic data yester-day morning, as it waited for tomorrow's November employment figures for further signs of whether monetary policy

Third quarter GNP and GDP figures were both revised downwards, indicating negligi-ble growth prospects for the fourth quarter. Furthermore, the Fed's "beige book" under-lined the softness in the economy in October and early

Transportation stocks, which posted strong gains late on Tuesday after Pan Am said that its reorganisation plans that its reorganisation plans had faltered, reversed direc-tion. At 1 pm, the Dow Jones Transportation Average was 5.04 lower at 1,218.24 after clim-bing 23.92 a day earlier. UAL, parent of United Air-lines, fell \$4% to \$125%. News

that the company expects a record loss for 1991 came after the close on Tuesday. Delta Air Lines, which essentially scuppered Pan Am's plans to emerge from bankruptcy when it refused to provide any further funding for

the cash-strapped carrier, eased \$1 to \$59%. Pan Am ceased operations yesterday Live Entertainment held

steady at \$5% at midsession, after plunging in early trading on news that a planned merger with Carolco had failed. Carolco gained \$% to \$3%.

Unisys continued to lead big heard frading easing \$% to board trading, easing \$% to \$4% as the market discounted reports earlier in the week that the struggling computer com-pany is a takeover target.

A number of blue chip issues were heavily traded yesterday morning including General Electric, off \$% at \$63%, General Motors. \$% lower at \$29% and Philip Morris, down \$% at 52-week low, sliding \$1 to

Healthcare and medical stocks belped the secondary market move higher. Centocorp climbed \$1% to \$51% and Amgen added \$1 to \$58%. Vestar surged \$3% to \$15% after the company won approval to market its fungal infection treatment, Ambi-

some, in the UK.

Mobley Environmental plummeted \$3½ to \$8 after the company said it expected fourth quarter earnings to fall below third quarter levels.

Canada

TORONTO stocks declined in sluggish midday trade. The composite index fell 21.6 to 3,431.8, but moved above the sion low of 3,429.8. Declining issues led advances by 277 to 143 on volume of 12.9m shares valued at C3146.5m.

Royal Bank of Canada dropped CS% to C\$26%. Central Capital Corp said it would need more time to repay C\$214m in short-term debt to the Royal Bank and four other

ASIA PACIFIC

Rally in the bond market helps Nikkei rise 2.2%

Tokyo

LOWER short-term interest rates and a bond market rally stretched the technical recovery in equities into a second day yesterday, and the Nikkei average jumped 2.2 per cent, writes Emiko Terazono in

Tokyo.
The Nikkei closed 502.61 the day's low of 22,181.55 and hit a high of 22,787.39 just before the close. However, volume fell to 220m shares from 250m in activity dominated by

futures-led index buying.
Rises led falls by 821 to 174,
with 111 issues unchanged.
The Topix index of all first section stocks gained 19.88 to
1.728.47, although in London
the ISE/Nikkei 50 index was up just 0.57 at 1.303.19.

Some brokers were still cau-"The rise is only technical, and the overall environment has not changed," said Mr Shigeru Akiba at UBS Phillips & Drew. only responding to speculative movements in the futures area. The futures market was sup-ported by institutional inves-tors, including life insurers. Mr

Graham Biggart at Schroder Securities said the gloomy sen-timent there had evaporated. "The futures market looked oversold, and there was solid buying," he commented.

Traders also maintained that

worries over arbitrage unwind-ing ahead of the December futures expiry had subsided. The December futures contract expires on December 12, and the settlement price, or special quotation, is fixed by opening share prices on December 13. Arbitrage positions have

declined to manageable levels. The Tokyo Stock Exchange announced that cash stocks held against futures totalled 1.01bn shares as of November

NATIONAL AND REGIONAL MARKETS

Austria (20)

France (109)

per 25 to 29 Goldman Sachs was the top arbitrageur, trading 13.3m shares or 16.4 per cent of the overall market. Morgan Stanley and Sanyo

Securities followed.
International blue chips continued to rise on bargain hunt-ing. Hitachi added Y21 at Y945 and Toshiba Y9 at Y628.

Speculative stocks were again popular with investors looking for short-term profits. Toyo Ink moved shead Y63 to Y780 and Nippon Carbon Y340 to a year's high of Y2,840. Shiseldo, the cosmetic manu-facturer, climbed Y40 to Y1,750

on active buying. Projections of a solid increase in pre-tax profits for the current year have been supporting the stock, while the exercise period for a warrant issue expires

next week.
In Osaka, the OSE average put on 381.54 to 24.148.12 in volume of 18.2m shares. The index passed the 24.000 level for the first time in three days on rises in the textiles, ogy sectors. Nintendo, the game maker, advanced Y600 to Y12,100 on the fall in the stock's margin buying position.

TOKYO'S RISE failed to spire much confidence in the Pacific Rim yesterday. HONG KONG closed well off

the day's high on profit-taking.
The Hang Seng index put on 50
points before ending 37.21
ahead at 4,161.59, its best close in a week. Turnover came to HK\$1.16bn, against HK\$1.13bn. Banks paced the market, followed by property counters and commercial and industrial

shares. HSBC Holdings, parent of Hongkong & Shanghai Bank-ing, gained HK\$1 to HK\$33.75, while subsidiary Hang Seng Bank added HK\$1 at HK\$35.50. NEW ZEALAND retreated after an unusually busy ses-

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood

Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

The World Index (2262)... 141.84 +0.5 118.71 116.07 118.99 127.02 +0.4 2.67 141.20 117.84 115.99 118.12 126.50 149.37 123.28 126.99

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CONSTITUENT CHANGES: At the quarter-end review of the FT-Actuaries World Indices, it was decided to make the following constituent changes with effection January 1 1992: Addition: Cifra C (Mexico). Deletions: DNL Series B; Norsk Data A; Norsk Data B (all Norway) and Lep Group (UK). Classification changes to existing constituents: Wilson & Horton to Publishing/Newspapers (New Zealand); Booker to Food Processors; Cartton Comms. to Broadcasting Media: Portals Group to Paper & Paper Products and Spring Ram to Building Materials (all UK). Canada: A weighting factor of 10% will be applied to Alberta Energy to adjust for foreign ownership restrictions. Latest prices were unavailable for this edition.

Gross Div. Yield

sion as a number of block sales depressed prices. The NZSE-40 index finished at the day's low of 1,467,67, down 22.41 or 1.5 per cent. Turnover swelled to NZ\$44.5m from NZ\$16.9m.

Carter Holt Harvey was the most active stock as it lost 2 cents to NZ\$2.21 in volume of 5.5m shares, including a block of 2.5m shares crossed at NZ\$2.22 and another parcel of 2m at NZ\$2.23.

Fletcher Challenge shed 5 cents to NZ\$3.33 in volume of 3.9m shares, including a block of 1.9m at NZ\$3.35. SEOUL fell on rumours of company insolvencies and wor-

ries about the economic out-look and the outflow of market funds. The composite index funds. The composite index slipped 12.34 to 631.59 in steady turnover of Wonl33bn.

KUALA LUMPUR edged higher on late bargain hunting, although volume remained thin. The composite index firmed 1.03 to 529.41 as 22m

shares changed hands, compered with 20m on Tuesday.
BANGKOK's SET index
gained 6.32 to 670.07 in light

turnover of Bt2.12bn. The National Legislative Assembly is due to vote on the draft constitution on Saturday. MANILA ended mixed after quiet trading. The composite index eased 0.62 to 1,104.29 as

turnover expanded to 109m pesos from 46m.
The only winner was Philippine Long Distance Telephone, after its overnight rise in New York. The shares appreciated 5 pesos to 770 pesos. AUSTRALIA built on Tues-

day's gains. The All Ordinaries index added 6.3 at 1,614.3 in turnover of A\$180m (A\$195m). TAIWAN gained ground in technical trading. The ghted index advanced 34.89 to 4 378 13 in thin turnover of T\$12.3bn, down from T\$15.9bn. KARACHI'S KSE index forged shead 100 or 3.2 per cent to a record high of 3.249, as foreign buying continued.

Istanbul backs new coalition government

John Murray Brown reports on a 70% index gain since the October general election

URKEY'S stock exchange has given its own vote of confidence stock to the new coalition government. After sliding for most of the year, the equity market has risen by more than 70 per cent since the general election in

October.
With little more than a nod and a wink from the government, the Istanbul bourse has shot up on hopes of lower interest rates, tax changes to encourage equities and the return of foreign investors.

Its 75-share index ended yesterdays at 4200 are 20 points. terday at 4,360, up 30 points since Tuesday. Turnover was around TI,400bn (\$90m).

around TI.400bn (\$30m).

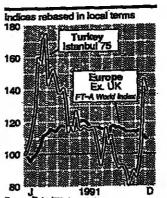
The market, at a current price/earnings ratio of around 12, is widely seen as undervalued. According to the International Finance Corporation, the World Bank's private sector loan arm, istanbul is the worst performing emerging market this year, in spite of the recent rally.

recent rally.
The IFC gives different

weightings to index constitu-ents. On its calculations, Turk-ish shares had fallen by 27 per cent in local currency terms and 56 per cent in dollar terms by late November, the next worst market, Greece, was down 14 and 24 per cent espectively. For the first time in several

months, Turkish brokers report strong interest from for-eign exchange traders in the Covered Market, Istanbul's foreign exchange bazaar, suggest-ing renewed confidence in the Turkish lira and in the government's economic programme.

Traders estimate that a switch of funds out of the Covered Market into Turkish lira-denominated equities may account for 15 to 20 per cent of the recent increase in volume. Turnover has risen as high as TL600bn in a single two-hour trading session, com-pared with TL60bn just a few



a broker with Global, a local brokerage, says: "It is impossi-ble to buy stock at these low levels in any kind of volume. There is a lack of shares on offer - lots of orders, but no-

two-hour trading session, compared with TL60bn just a few weeks ago.

So now the complaint is lack of liquidity. Ms Donna Pulini,

is to encourage Turkish pen-sion funds and other institu-

decline in volume, with sales of TL1,400bn of government paper. With less government paper around, dealers expect banks and institutions to put excess funds into equities.

excess nums into equities.

The interest rate yesterday fell to 71.82 per cent, compared with a high last month of 77 per cent. Bankers expect a downward trend in Turkish interest rates which have interest rates, which have recently offered strong competition to the stock market.
The government, under the guidance of Mrs Tansu Ciller.

tions to invest.
Yesterday's Treasury auction, another indicator of market confidence, saw a further

its newly appointed economics minister, is said to be consider-ing imposing tax on the interest on government bonds, which brokers believe would encourage more institutions to switch from fixed interest bonds to equities. There is also talk of taxing dividend income,

although brokers are loath to mention that.

Trading has been strong in hive chip stocks, such as Are-lik, the white goods subsidiary of Koc Holding, one of Tun-key's largest privately owned conglomerates. World Li

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Brewers have done perticu-larly well, somewhat surpris-ingly in a predominantly Moslem country. Cement issues, such as Adana and Mardin, have also attracted buyers. Both these companies are user-the iraci border and are exper-ted to benefit from sub-con-tracting supply work in the eventual reconstruction of that war-torn country.
Turkey's market is still free from capital gains tax, there is no dividend withfielding tax.

and no stamp duty. Burnings can be freely remitted overseas. "You give me a million to invest. If the market goes up
100 per cent, you take out the
entire two million," says one
broker. forgetting to uses,
tion his commission.

Soviet debt concerns keep investors cautious

TRADING was concentrated in individual stocks yesterday, as

concarns over Soviet debt and Wall Street's weak opening kept investors cautious, writes Our Markets Staff.

MILAN was hit by sell orders in Olivetti which drove its ordinary stock down L150 or 5.3 per cent to L2.670 in estimated volume of 800,000 where Circ the group's holding. shares. Cir, the group's holding company, also fell sharply, los-ing L101 to L1,799 by the close continuous trading.

There were rumours that the selling was being conducted by Nomura, but this was denied by officials at the Japanese securities house. However, Nomura's sector analyst, Mr Miles Saltiel, had a meeting with Olivetti officials yesierday, after which he increased his forecast of a 1991 net loss from L100bn to L250bn. He also said that his forecast of break-even in 1992 was conditional on turnover falling by not more than 2 per cent. "Oli-vetti's sales volume is the greatest single uncertainty,

The Comit index fell 4.27 to 509.01 in turnover estimated at near Tuesday's L74bm. Pirelli steadied after its recant slide, closing L15 up at L1,215. One of the day's few gainers was the insurer Ras. Its ordinary stock rose L199 to L18,749 and its savings shares put on L370 to L12,400. The stock has

been rated a "buy" by several brokers recently. FRANKFURT reported scattered investor interest and a number of individual situations, as equities moved further into positive territory after Monday's losses. The DAX index rose 14.12 to 1,560.96 after a 6.40 rise to 641.47 in the FAZ.

However, Ms Barbara Alt-mann at B Metzler in Frankfurt said that share price moves were still more influenced by the DTB, Frankfurt's futures and options exchange than by any institutional equity initiative. "The insur-

SOUTH AFRICA

SHARE PRICES finished mixed in cautious trading in Johannesburg yesterday. The all-gold index recouped 14 to 1,224 after Tuesday's fall, while the industrial index slipped 10 to 4,163 and the overall index fell 11 to 3,494.

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DOLLAR INDEX

FT-SE Eurotrack 100 - Dec 4 Open 18 pm 11 era Noon 1 pm 2 pm 3 pm Close 1081.09 1061.41 1061.05 1080.55 1060.09 1068.94 1058.47 1058.20 Day's High 1061.54 Day's Low 1057.88

ance companies have closed their books for the year," she said, and the banks are now running very small trading accounts." Volume fell from

DM4.8bn to DM4.2bn. Metzler remains positive on Continental, which it has been recommending recently as an earnings recovery situation. The tyre company rose another DM7.50 to DM215.50 yesterday. Elsewhere, Viag rose DM6 to DM359.60 on an acquisitionswelled, 41 per cent rise in profits, and Asko recovered some of its recent losses with a DM28 gain to DM697.

Deutsche Bank rose DM8.50 to DM660 during the official session, ahead of today's interim report; fell back to DM654 in the early post-bourse on more Soviet debt worries, and a weak start for Wall Street; and recovered to DM658

PARIS lost its early gains on worries about Wall Street and the Soviet Union, closing lower in moderately active trading. The CAC 40 index reached a day's high of 1,737.68, but finished 8.28 down at 1,713.93 in turnover of about FFr2.5bn, up

Accor dropped FFr20 or 3 per cent to FFr640 in FFr79m turnover after a Belgian court ordered the hotels group to raise its hid for Wagons-Lits from BFr8,650 a share to BFr12,500. Accor said that it would appeal.

Blue chips fell, with Alcatel

Alsthom down FFr10 at FFr538 in turnover of FFr255m, and Total losing FFr34 or 3.2 per cent to FFr1,034.

oent to FFT1,034.

One piece of good news was the successful flotation of Christian Dior. The domestic tranche was reportedly oversubscribed by 1.5 times, and the international placing by about three times. The shares will be listed on the seek marwill be listed on the cash market today at FFr410 each. BRUSSELS suspended trad-

ing in Wagons-Lits before the court ruling that Accor of France and Société Générale de Belgique should raise their takeover bid to the price they had paid for an earlier stake. The Bel20 index rose 10.14 to

the non-ferrous metals company which has announced restructuring programme, rose another BFr65 to BFr2,165. STOCKHOLM fell but closed above the day's lows in moderate trade. The Affärsvärlden General index fell 3.5 to 929.1

in turnover of SKr309m.

Astra free B shares fell SKr3
to SKr509 ahead of the company's annual presentation to analysts and fund managers in London this afternoon. Gambro, the medical supplies company, recorded a new high for the year, its free B shares adding SKr4 to SKr257.

OSLO recovered 4.1 per cent-after its recent weakness. The all-share index jumped 15.33 to 391.92 in heavy turnover of AMSTERDAM was sup-

ported by a firmer dollar and a small amount of options related buying. The CBS Tendency index rose 0.4 to 88.7 in thin trading.

The agreements also address

the issue of economic co-opera-

tion. This includes co-operation in the industrial field with the

emphasis on modernisation

and restructuring - especially in the heavy industrial sector.

Co-operation in the area of

investment promotion and pro-

tection - essential to attract foreign investment - is also

BUSINESS LAW

The shape of agreements to come

By Jennie Mills

L association ag by the European Community and the Czech and Slovak Federal Republic (CSFR), Hungary and Poland, aims to provide an appropriate framework for political dialogue and for the integration of the three Central European countries into the EC. At the heart of the desire for integration lies the urgent need for the expansion of trade and economic co-operation between the two camps.

During the talks, the three central European countries eschewed the temptation to place undue emphasis on foreign aid and instead sought access to EC markets for their products. In return they offered to accept far-rea obligations to create an attractive environment for private sector investment, especially foreign investment, which they hope will bring with it the

transfer of technology. The three central European countries also emphasised the need for closer political dialogue so as to anchor themdemocratic nations.

Clearly all three would have liked to have seen a clear state ment in the agreements – known as the "European agreements" - concerning their ultimate accession to the EC, certainly by no later than the end of the 10-year transition period defined in the agreements. This proved impossible for the EC to accept. However, a compromise was agreed. However, the preamble recognises that the ultimate aim of the three countries is accession to the EC.

The EC was quick to respond to the political changes in cen-tral Europe in autumn 1989, both by the establishment of the Phare Programme - an economic aid package to Poland and Hungary - and by the conclusion of more favourable trade and co-operation

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The European agreements which supersede these trade and co-operation pacts cover issues within the competence of the member states and some such as trade, within the some such as trace, within the competence of the EC as a whole. Accordingly they will require ratification and are unlikely to come into force before mid-1992.

> In the meantime, the EC proposes to apply an interim agreement covering the trade issues of the European agree-ments, thus taking the Com-

The initialling two weeks munity, the CSFR, Hungary guay Round. A similarly realisago of a new breed of and Poland on the first step tic approach was also adopted based on the Community towards the creation of a in trade area between the EC and each of the three central European countries.

The fundamental principle of the agreements is that of "asymmetry". Under this arrangement the EC and mem-ber states have indicated a willingness to offer concessions during the first five years of the 10-year "transitional period" on the basis of concessions to be made by the central European countries in the second five years.

The agreements emphasise the need for the free movement of goods. The economies of each of the three central Euro-pean countries have suffered badly from the collapse of trade with their former Come-com partners and in particular the former Soviet Union. As a result each country has highlighted the importance of

developing new markets in

with regard to tion of services. The central European countries are probably a little disan-

pointed at the concessions offered by the EC and the member states on free movement of workers. However, this issue falls within the compe tency of member states and "immigration" and free movement of workers is currently high on the EC agenda. One area where the central

European countries have in practice offered a "reverse asymmetry" is over rights of establishment of enterprises. In theory the EC has offered an open policy on the right of cen-tral European companies to establish themselves in the EC. In practice, however, such companies may find it more

However, the offer by the central European countries to encourage the flow of EC com-

The preamble to the agreement recognises that the ultimate aim of the three central European states is accession to the EC

western Europe, especially in A distinction has been made

in the agreements between steel and coal, textiles and agriculture, which are regarded by the EC as "sensiregarded by the EU as sensitive products", and general industrial products. In the case of general industrial products, the agreements provide for specific timetables for the reduction of tariff and tion and abolition of tariff and non-tariff barriers. The issue of the "sensitive products" proved more difficult

resolve although the so-called "triangular arrange-ments" concerning agricultural products, have gone some way towards alleviating member states' concerns over the potential influx of Central European agricultural products. Under these arrangements part of the EC sid to the former Soviet Union will be allocated to the purchase of agricultural products from the central European countries for distribution in the former Soviet Union.

It has also been necessary for the trade aspects of the agreements to be considered in the context of negotiations on the General Agreement on Tar-iff and Trade; all the parties have been keen not to prejudice the outcome of the Uru-

panies and nationals in their countries, while generous, is motivated by the need to attract foreign investment and know-how.

A balance however had to be struck between this urgent need and the need to protect their own newly emerging industrial and service sectors. The agreements thus contain safeguards which may be implemented where circum-stances justify. The sensitive financial services and banking sector is one area reserved for gradual liberalisation. The CSFR, Hungary and

Poland have also accepted a key obligation to approximate their existing and future legislation with that of the EC. Since member states them-selves often struggle with this obligation, the significance of its inclusion in the agreements cannot be underestimated governments may come and go but this obligation will remain.

agreements will bring the three central European coun-tries closer to the EC and will provide a more friendly envi-ronment for investors in their own countries. Indeed, the central European countries have already shown their willing-ness to embrace EC legislation, as can be seen by their adopAnother important aspect of

economic co-operation relates to the conformity of standards. Previously the three central European countries' output was geared towards the former Comecom market. Since these markets have changed so too must the quality of their prof-ucts, particularly as the EC moves towards Communitywide standards. Some progress has already been made but the agreements provide the frame-work for further co-operation

in this area. The agreements also include provision for financial co-operation, not merely in the framework of the Phare programme, but also through other financial instruments and the European Investment Bank. The EC has been keen to ensure that its financial assistance is co-ordinated with that of other international organisa-tions, particularly the IMF

in return for such assistance the central European countries will undertake to work with the EC towards the free movement of capital — an issue which the EC has itself yet to

resolve completely.

Clearly, the agreements are a significant milestone in the developing links between the CSFR, Hungary, Poland and the EC. At the end of the day, however they provide only a however, they provide only a framework and rely much on interpretation in the "spirit of the agreements".

The motives of the central European countries are clear the need to develop new markets for their products and markets for their products and to return to what they justificably regard as their rightful place in Europe. The motivation of the EC member states is perhaps less transparent and will be tested when the three central European countries actively seek full membership of the EC.

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